# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

 Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934Date of Report (Date of Earliest Event Reported): June 20, 2023

## LA-Z-BOY INCORPORATED

(Exact name of registrant as specified in its charter)

| Michigan |  |  |
| :---: | :---: | :---: |
| (State or other jurisdiction of |  |  |
| incorporation) | $\mathbf{1 - 9 6 5 6}$ <br> (Commission | $\mathbf{3 8 - 0 7 5 1 1 3 7}$ <br> (IRS Employer |
| Oile Number) |  | Identification No.) |
| One La-Z-Boy Drive, Monroe, Michigan |  | $\mathbf{4 8 1 6 2 - 5 1 3 8}$ |
| (Address of principal executive offices) |  | (Zip Code) |

Registrant's telephone number, including area code (734) 242-1444

> N/A
> (Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:
Title of each class
Common Stock, $\$ 1.00$ par value
Trading Symbol(s)
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this
chapter) or Rule 12b-2 of the Securities Exchange Act of $1934(\$ 240.12 \mathrm{~b}-2$ of this chapter).

Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.
On June 20, 2023, La-Z-Boy Incorporated (the "Company") issued a news release to report the Company’s financial results for the fiscal quarter ended April 29, 2023. A copy of the news release is attached to this Current Report on Form 8-K as Exhibit 99.1.

## Item 7.01 Regulation FD Disclosure.

The information in Items 2.02 and 7.01 of this report and the related exhibit (Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section and shall not be deemed to be incorporated by reference in any filing of the Company under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits.

(d) The following exhibits are furnished as part of this report:

## Description

99.1 News Release Dated June 20, 2023

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LA-Z-BOY INCORPORATED
(Registrant)

Date: June 20, 2023
BY:/s/ Jennifer L. McCurry
Jennifer L. McCurry
Vice President, Corporate Controller and Chief
Accounting Officer


## NEWS RELEASE

## La-Z-Boy Reports Record Full Year Operating Income and EPS

MONROE, Mich., June 20, 2023 -- La-Z-Boy Incorporated (NYSE: LZB), a global leader in residential furniture, today reported solid fourth quarter and full year results for the period ending April 29, 2023.

## Fourth Quarter 2023 Financial Highlights:

- Consolidated sales of $\$ 561$ million
- $-12 \%$ adjusting for the 53rd week in the fourth quarter of fiscal 2022, versus last year, which benefited from a strong backlog
- Retail segment sales increased $4 \%$ to $\$ 243$ million
- $+12 \%$ adjusting for the 53rd week in the fourth quarter of fiscal 2022
- Written same-store sales were essentially flat
- GAAP operating income decreased by $31 \%$
- Non-GAAP operating income decreased by 15\%
- GAAP operating margin decreased 190 basis points to $9.6 \%$
- Non-GAAP operating margin increased 40 basis points to $9.8 \%$
- GAAP diluted EPS of $\$ 0.79$, with Non-GAAP diluted EPS of $\$ 0.99$, a $7 \%$ decrease
- Cash generated from operating activities was $\$ 78$ million


## Fiscal 2023 Financial Highlights:

- Consolidated sales of $\$ 2.3$ billion
_ $+2 \%$ adjusting for the $53^{\text {rd }}$ week in fiscal 2022
- Retail segment sales increased $22 \%$ to $\$ 982$ million
- Record sales, operating profit, and operating margin
- GAAP operating income increased by $2 \%$
- Non-GAAP operating income increased by $17 \%$
- GAAP operating margin increased 20 basis points to $9.0 \%$
- Non-GAAP operating margin increased 140 basis points to $9.5 \%$
- Record diluted EPS
- GAAP diluted EPS increased by 3\% to \$3.48
- Non-GAAP diluted EPS increased by $24 \%$ to $\$ 3.86$
- Cash generated from operating activities more than doubled to $\$ 205$ million

Melinda D. Whittington, President and Chief Executive Officer of La-Z-Boy Incorporated, said, "I would like to congratulate and thank our entire organization for delivering another strong year, with record Retail segment sales and operating profit, and record consolidated diluted EPS. We achieved these results through disciplined supply chain investments and solid execution in our company owned retail stores, reflecting the strength of our vertically integrated Retail and Wholesale model. We are pleased with our
strong finish in the fourth quarter, where we were able to maintain roughly flat written same-store sales despite the declining macro environment.

Whittington added, "Our results were enabled by our strong portfolio of iconic brands, collaboration and leadership of our talented employees, and execution of our value proposition - comfortable custom furniture with quick delivery - as our backlog has returned to more normalized historical levels. Our playbook is working, with our Retail penetration increasing through new store growth and independent Furniture Galleries ${ }^{\circledR}$ store acquisitions. We are confident in our ability to advance our business in an uncertain macro environment with our strong debt free balance sheet allowing us to invest in our Century Vision strategy to drive future growth. The foundation is set through Century Vision to expand brand reach and we continue to target sales growth exceeding the industry growth rate and double-digit operating margins over the long term. We look forward to executing this business strategy to create long-term shareholder value."

## Key Results:

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  | Change | Year Ended |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | 4/30/2022 |  |  | 4/29/2023 |  | 4/30/2022 |  |  |
| Sales | \$ | 561,287 | \$ | 684,566 | (18)\% | \$ | 2,349,433 | \$ | 2,356,811 | (0.3)\% |
| GAAP operating income |  | 54,073 |  | 78,785 | (31)\% |  | 211,439 |  | 206,756 | 2\% |
| Non-GAAP operating income |  | 55,056 |  | 64,602 | (15)\% |  | 223,203 |  | 190,573 | 17\% |
| GAAP operating margin |  | 9.6\% |  | 11.5\% | -190 bps |  | 9.0\% |  | 8.8\% | 20 bps |
| Non-GAAP operating margin |  | 9.8\% |  | 9.4\% | 40 bps |  | 9.5\% |  | 8.1\% | 140 bps |
| GAAP net income attributable to La-Z-Boy Incorporated |  | 34,373 |  | 57,468 | (40)\% |  | 150,664 |  | 150,017 | 0.4\% |
| Non-GAAP net income attributable to La-Z-Boy Incorporated |  | 43,091 |  | 47,209 | (9)\% |  | 167,080 |  | 138,600 | 21\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Diluted weighted average common shares |  | 43,427 |  | 43,256 |  |  | 43,240 |  | 44,294 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| GAAP diluted earnings per share | \$ | 0.79 | \$ | 1.33 | (41)\% | \$ | 3.48 | \$ | 3.39 | 3\% |
| Non-GAAP diluted earnings per share | \$ | 0.99 | \$ | 1.07 | (7)\% | \$ | 3.86 | \$ | 3.11 | 24\% |

## Liquidity Measures:

| (Unaudited, amounts in thousands) | Year Ended |  |  |  | (Unaudited, amounts in thousands) | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | 4/30/2022 |  |  |  | /2023 |  | 0/2022 |
| Free Cash Flow | Cash Returns to Shareholders |  |  |  |  |  |  |  |  |
| Operating cash flow | \$ | 205,167 | \$ | 79,004 | Share repurchases | \$ | 5,004 | \$ | 90,645 |
| Capital expenditures |  | $(68,812)$ |  | $(76,580)$ | Dividends |  | 29,869 |  | 27,717 |
| Free cash flow | \$ | 136,355 | \$ | 2,424 | Cash returns to shareholders | \$ | 34,873 | \$ | 118,362 |


| (Unaudited, amounts in thousands) | 4/29/2023 |  | 4/30/2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 343,374 | \$ | 245,589 |
| Restricted cash |  | 3,304 |  | 3,267 |
| Total cash, cash equivalents and restricted cash | \$ | 346,678 | \$ | 248,856 |

## FY23 Q4 Results vs. FY22 Q4:

## Consolidated Results:

- Consolidated sales in the fourth quarter of fiscal 2023 decreased 18\% (-12\% adjusting for the 53rd week in fiscal 2022) to $\$ 561$ million, with the realization of pricing and surcharge actions and the positive effects of a favorable product and channel mix more than offset by lower delivered unit volume versus last year's backlog driven sales
- Consolidated GAAP operating margin was $9.6 \%$ versus $11.5 \%$
- Consolidated non-GAAP ${ }^{(1)}$ operating margin was $9.8 \%$ versus $9.4 \%$
- Improved operating margin was driven primarily by strong Retail performance
- GAAP diluted EPS decreased $41 \%$ to $\$ 0.79$ from $\$ 1.33$; non-GAAP ${ }^{(1)}$ diluted EPS decreased $7 \%$ to $\$ 0.99$ from $\$ 1.07$


## Retail Segment:

- Sales:
- Delivered sales increased 4\% (+12\% adjusted for the 53rd week in fiscal 2022) to \$243 million; delivered samestore sales were relatively flat
- Total written sales for the Retail segment (company-owned La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores) increased 4\%
- Written same-store sales for the Retail segment were essentially flat as strong store execution mitigated lower consumer traffic
- Operating Performance:
- Non-GAAP ${ }^{(1)}$ operating margin and operating income was $15.5 \%$ and $\$ 38$ million, respectively, up 250 basis points and $24 \%$, respectively, primarily driven by higher delivered sales relative to selling expenses and fixed costs


## Wholesale Segment:

- Sales:
- Decreased 23\% (-17\% adjusted for the 53rd week in fiscal 2022) to $\$ 395$ million driven primarily by a decline in delivered volume as the backlog returned to pre-pandemic levels, partially offset by pricing and favorable channel and product mix
- Operating Margin:
- Non-GAAP ${ }^{(1)}$ operating margin decreased to $8.7 \%$, down 10 basis points; pricing and surcharge actions along with declining raw material and freight costs were essentially offset by fixed cost deleveraging on lower unit volume


## Corporate \& Other:

- Joybird delivered sales decreased 31\% (-25\% adjusted for the 53rd week in fiscal 2022) to \$37 million, and written sales declined $24 \%$, reflecting slowing e-commerce trends and industry demand challenges


## Balance Sheet and Cash Flow, Fiscal 2023 Full Year

- Ended the fiscal year with $\$ 347$ million in cash ${ }^{(2)}$ and no external debt
- Generated $\$ 205$ million in cash from operating activities, including $\$ 78$ million in the fourth quarter, versus $\$ 79$ million in full fiscal year 2022 and $\$ 34$ million in last year's fourth quarter
- Invested $\$ 69$ million in capital expenditures, primarily related to La-Z-Boy Furniture Galleries ${ }^{\circledR}$ (new stores and remodels), Joybird store projects, and upgrades at our manufacturing and distribution facilities
- Returned \$35 million to shareholders, including \$30 million in dividends and \$5 million in share repurchases


## Outlook

Bob Lucian, Chief Financial Officer of La-Z-Boy Incorporated, said, "Excluding the impact of delivering backlog sales (approximately $\$ 300$ million), normalized La-Z-Boy consumer demand in fiscal 2023 was $17 \%$ higher that it was in prepandemic fiscal 2019. In fiscal 2024, we expect to grow ahead of the industry from this normalized base, with the back half of our fiscal year stronger than the front half, in line with pre-pandemic seasonality trends. For our first quarter of fiscal 2024, which is generally the lowest sales quarter in the fiscal year, we expect sales to be in the range of $\$ 470$ to $\$ 490$ million and operating margin to be in the range of $6.5 \%$ to $7.5 \%$."

## Conference Call

La-Z-Boy will hold a conference call with the investment community on Wednesday, June 21, 2023, at 8:30 a.m. ET. The tollfree dial-in number is (888) 506-0062; international callers may use (973) 528-0011. Enter Participant Access Code 392627.

The call will be webcast live, with corresponding slides, and archived on the Internet. It will be available at https://lazboy.gcsweb.com/. A telephone replay will be available for a week following the call. This replay will be accessible to callers from the U.S. and Canada at (877) 481-4010 and to international callers at (919) 882-2331. Enter Replay Passcode: 48491. The webcast replay will be available for one year.

## Investor Relations Contact

Mark Becks, CFA, (734) 457-9538
mbecks@la-z-boy.com

## About La-Z-Boy

La-Z-Boy Incorporated is one of the world's leading residential furniture producers, marketing furniture for every room of the home. The Wholesale segment includes La-Z-Boy, England, American Drew ${ }^{\circledR}$, Hammary ${ }^{\circledR}$, Kincaid ${ }^{\circledR}$ and the company's international wholesale and manufacturing businesses. The company-owned Retail segment includes 171 of the 349 La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores. Joybird is an e-commerce retailer and manufacturer of upholstered furniture.

The corporation's branded distribution network is dedicated to selling La-Z-Boy Incorporated products and brands, and includes 349 stand-alone La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores and 522 independent Comfort Studio ${ }^{\circledR}$ locations, in addition to in-store gallery programs for the company's Kincaid and England operating units. Additional information is available at https://www.la-zboy.com/.

## Notes

${ }^{(1)}$ Non-GAAP amounts for the fourth quarter of fiscal 2023 exclude:

- a $\$ 0.7$ million pre-tax, or $\$ 0.01$ per diluted share charge related to the closure of the Torreón, MX facility, primarily reflecting asset relocation costs
- purchase accounting charges related to acquisitions completed in prior periods totaling \$0.3 million pre-tax, or \$0.01 per diluted share, with $\$ 0.3$ million included in operating income and a de minimis amount included in interest expense
- a pre-tax charge of $\$ 10.6$ million, or $\$ 0.18$ per diluted share related to an impairment of one investment


## Non-GAAP amounts for the fourth quarter of fiscal 2022 exclude:

- a purchase accounting net benefit related to acquisitions completed in prior periods totaling $\$ 3.4$ million pre-tax, or $\$ 0.08$ per diluted share, with $\$ 3.5$ million included in operating income and $\$ 0.1$ million included in interest expense
- a benefit of $\$ 10.7$ million pre-tax, or $\$ 0.18$ per diluted share, related to sale-leaseback transactions of three retail locations


## Non-GAAP amounts for the full fiscal 2023 year exclude:

- a $\$ 10.8$ million pre-tax, or $\$ 0.19$ per diluted share charge related to the closure of the Torreón, MX facility, primarily reflecting the impairment of various assets
- purchase accounting charges related to acquisitions completed in prior periods totaling $\$ 0.6$ million pre-tax, or less than $\$ 0.01$ per diluted share, with $\$ 0.3$ million included in operating income and $\$ 0.3$ million included in interest expense
- a pre-tax charge of $\$ 10.6$ million, or $\$ 0.18$ per diluted share related to an impairment of one investment
- a $\$ 0.6$ million pre-tax, or $\$ 0.01$ per diluted share, charge related to the company's business realignment, announced in June 2020


## Non-GAAP amounts for the full fiscal 2022 year exclude:

- a purchase accounting net benefit related to acquisitions completed in prior periods totaling $\$ 1.7$ million pre-tax, or $\$ 0.04$ per diluted share, with $\$ 2.3$ million included in operating income and $\$ 0.5$ million included in interest expense
- a $\$ 3.3$ million pre-tax, or $\$ 0.06$ per diluted share, gain on the sale of the Newton, Mississippi facility related to the company's business realignment, announced in June 2020. The company continues to operate a portion of this facility
- a benefit of $\$ 10.7$ million pre-tax, or $\$ 0.18$ per diluted share, related to sale-leaseback transactions of three retail locations

Please refer to the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" for detailed information on calculating the Non-GAAP financial measures used in this press release and a reconciliation to the most directly comparable GAAP measure.
${ }^{(2)}$ Cash includes cash, cash equivalents and restricted cash.
${ }^{(3)}$ This reference to Non-GAAP operating margin for a future period is a Non-GAAP financial measure. We have not provided a reconciliation of Non-GAAP operating margin for future periods in this press release because such reconciliation cannot be provided without unreasonable efforts.

## Cautionary Note Regarding Forward-Looking Statements

This news release contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. Generally, forward-looking statements include information concerning expectations, projections or trends relating to our results of operations, financial results, financial condition, strategic initiatives and plans, expenses, dividends, share repurchases, liquidity, use of cash and cash requirements, borrowing capacity, investments, future economic performance, and our business and industry.

The forward-looking statements in this press release are based on certain assumptions and currently available information and are subject to various risks and uncertainties, many of which are unforeseeable and beyond our control. Additional risks and uncertainties that we do not presently know about or that we currently consider to be immaterial may also affect our business operations and financial results. Our actual future results and trends may differ materially depending on a variety of factors, including, but not limited to, the risks and uncertainties discussed in our fiscal 2023 Annual Report on Form 10-K and other factors identified in our reports filed with the Securities and Exchange Commission (the "SEC"), available on the SEC's website at www.sec.gov. Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or for any other reason.

## Additional Information

This news release is just one part of La-Z-Boy's financial disclosures and should be read in conjunction with other information filed with the SEC, which is available at: https://lazboy.gcs-web.com/financial-information/sec-filings. Investors and others wishing to be notified of future La-Z-Boy news releases, SEC filings and quarterly investor conference calls may sign up at: https://lazboy.gcs-web.com/.

## Non-GAAP Financial Measures

In addition to the financial measures prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), this press release also includes Non-GAAP financial measures. Management uses these Non-GAAP financial measures when assessing our ongoing performance. This press release contains references to Non-GAAP operating income, NonGAAP operating margin, and Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share (and components thereof, including Non-GAAP income before income taxes and Non-GAAP net income attributable to La-Z-Boy Incorporated), which may exclude, as applicable, business realignment charges, Mexico optimization charges, investment impairment charges, purchase accounting charges and sale-leaseback gains. The business realignment charges include severance costs, asset impairment costs, and costs to relocate equipment and inventory related to organizational changes we undertook as a result of our response to COVID, including a reduction in the company's work force, temporary closure of certain manufacturing facilities and subsequent gains resulting from the sale of related assets. The Mexico optimization charges include asset impairment costs, severance costs, and employee relocation costs resulting from the closure of our Torreón manufacturing facility. The purchase accounting charges may include the amortization of intangible assets, incremental expense upon the sale of inventory acquired at fair value, amortization of employee retention agreements, fair value adjustments of future cash payments recorded as interest expense, and adjustments to the fair value of contingent consideration. Sale-leaseback gains are the result of the sale of the buildings and related fixed assets of three Retail stores. These Non-GAAP financial measures are not meant to be considered superior to or a substitute for La-Z-Boy Incorporated's results of operations prepared in accordance with GAAP and may not be comparable to similarly titled measures reported by other companies. Reconciliations of such Non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables.

Management believes that presenting certain Non-GAAP financial measures will help investors understand the long-term profitability trends of our business and compare our profitability to prior and future periods and to our peers. Management excludes purchase accounting charges because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions consummated and the success with which we operate the businesses acquired. While the company has a history of acquisition activity, it does not acquire businesses on a predictable cycle, and the impact of purchase accounting charges is unique to each acquisition and can vary significantly from acquisition to acquisition. Similarly, business realignment charges and Mexico optimization charges are dependent on the timing, size, number and nature of the operations being moved or closed, and the charges may not be incurred on a predictable cycle. Management also excludes the impacts from the impairment charge for one investment and sale-leasebacks when assessing the company's operating and financial performance due to the one-time or infrequent nature of these transactions. Management believes that exclusion of these items facilitates more consistent comparisons of the company's operating results over time. Where applicable, the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" tables present the excluded items net of tax calculated using the effective tax rate from operations for the period in which the adjustment is presented, except for the non-tax deductible goodwill impairment charge and the adjustment to the fair value of contingent consideration which reflects the associated GAAP tax impact in the period presented.

## LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF INCOME

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | 4/30/2022 |  | 4/29/2023 |  | 4/30/2022 |  |
| Sales | \$ | 561,287 | \$ | 684,566 | \$ | 2,349,433 | \$ | 2,356,811 |
| Cost of sales |  | 301,211 |  | 413,339 |  | 1,340,734 |  | 1,440,842 |
| Gross profit |  | 260,076 |  | 271,227 |  | 1,008,699 |  | 915,969 |
| Selling, general and administrative expense |  | 206,003 |  | 192,442 |  | 797,260 |  | 709,213 |
| Operating income |  | 54,073 |  | 78,785 |  | 211,439 |  | 206,756 |
| Interest expense |  | (122) |  | (182) |  | (536) |  | (895) |
| Interest income |  | 3,046 |  | 309 |  | 6,670 |  | 1,338 |
| Other income (expense), net |  | $(10,950)$ |  | $(1,186)$ |  | $(11,784)$ |  | $(1,708)$ |
| Income before income taxes |  | 46,047 |  | 77,726 |  | 205,789 |  | 205,491 |
| Income tax expense |  | 11,402 |  | 20,104 |  | 53,848 |  | 53,163 |
| Net income |  | 34,645 |  | 57,622 |  | 151,941 |  | 152,328 |
| Net (income) loss attributable to noncontrolling interests |  | (272) |  | (154) |  | $(1,277)$ |  | $(2,311)$ |
| Net income attributable to La-Z-Boy Incorporated | \$ | 34,373 | \$ | 57,468 | \$ | 150,664 | \$ | 150,017 |
|  |  |  |  |  |  |  |  |  |
| Basic weighted average common shares |  | 43,261 |  | 43,137 |  | 43,148 |  | 44,023 |
| Basic net income attributable to La-Z-Boy Incorporated per share | \$ | 0.79 | \$ | 1.33 | \$ | 3.49 | \$ | 3.41 |
|  |  |  |  |  |  |  |  |  |
| Diluted weighted average common shares |  | 43,427 |  | 43,256 |  | 43,240 |  | 44,294 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.79 | \$ | 1.33 | \$ | 3.48 | \$ | 3.39 |

## LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

| (Unaudited, amounts in thousands, except par value) | 4/29/2023 |  | 4/30/2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets |  |  |  |  |
| Cash and equivalents | \$ | 343,374 | \$ | 245,589 |
| Restricted cash |  | 3,304 |  | 3,267 |
| Receivables, net of allowance of \$4,776 at 4/29/2023 and \$3,406 at 4/30/2022 |  | 125,536 |  | 183,747 |
| Inventories, net |  | 276,257 |  | 303,191 |
| Other current assets |  | 106,129 |  | 215,982 |
| Total current assets |  | 854,600 |  | 951,776 |
| Property, plant and equipment, net |  | 278,578 |  | 253,144 |
| Goodwill |  | 205,008 |  | 194,604 |
| Other intangible assets, net |  | 39,375 |  | 33,971 |
| Deferred income taxes - long-term |  | 8,918 |  | 10,632 |
| Right of use lease assets |  | 416,269 |  | 405,755 |
| Other long-term assets, net |  | 63,515 |  | 82,207 |
| Total assets | \$ | 1,866,263 | \$ | 1,932,089 |
|  |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 107,460 | \$ | 104,025 |
| Lease liabilities, short-term |  | 77,751 |  | 75,271 |
| Accrued expenses and other current liabilities |  | 290,650 |  | 496,393 |
| Total current liabilities |  | 475,861 |  | 675,689 |
| Lease liabilities, long-term |  | 368,163 |  | 354,843 |
| Other long-term liabilities |  | 70,142 |  | 81,935 |
| Shareholders' equity |  |  |  |  |
| Preferred shares - 5,000 authorized; none issued |  | - |  | - |
| Common shares, $\$ 1$ par value - 150,000 authorized; 43,318 outstanding at $4 / 29 / 2023$ and 43,089 outstanding at $4 / 30 / 2022$ |  | 43,318 |  | 43,089 |
| Capital in excess of par value |  | 358,891 |  | 342,252 |
| Retained earnings |  | 545,155 |  | 431,181 |
| Accumulated other comprehensive loss |  | $(5,528)$ |  | $(5,797)$ |
| Total La-Z-Boy Incorporated shareholders' equity |  | 941,836 |  | 810,725 |
| Noncontrolling interests |  | 10,261 |  | 8,897 |
| Total equity |  | 952,097 |  | 819,622 |
| Total liabilities and equity | \$ | 1,866,263 | \$ | 1,932,089 |

## LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF CASH FLOWS

| (Unaudited, amounts in thousands) | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | 4/30/2022 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 151,941 | \$ | 152,328 |
| Adjustments to reconcile net income to cash provided by operating activities |  |  |  |  |
| (Gain)/loss on disposal and impairment of assets |  | 6,365 |  | $(13,657)$ |
| (Gain)/loss on sale of investments |  | 148 |  | (478) |
| Provision for doubtful accounts |  | 1,546 |  | (617) |
| Depreciation and amortization |  | 40,193 |  | 39,771 |
| Amortization of right-of-use lease assets |  | 76,511 |  | 72,942 |
| Lease impairment |  | 1,347 |  | - |
| Equity-based compensation expense |  | 12,458 |  | 11,858 |
| Change in deferred taxes |  | 3,895 |  | 1,022 |
| Change in receivables |  | 53,675 |  | $(41,829)$ |
| Change in inventories |  | 32,311 |  | $(72,022)$ |
| Change in other assets |  | 24,377 |  | $(16,232)$ |
| Change in payables |  | 4,586 |  | 6,326 |
| Change in lease liabilities |  | $(77,811)$ |  | $(73,805)$ |
| Change in other liabilities |  | $(126,375)$ |  | 13,397 |
| Net cash provided by operating activities |  | 205,167 |  | 79,004 |
|  |  |  |  |  |
| Cash flows from investing activities |  |  |  |  |
| Proceeds from disposals of assets |  | 136 |  | 22,588 |
| Capital expenditures |  | $(68,812)$ |  | $(76,580)$ |
| Purchases of investments |  | $(9,092)$ |  | $(34,152)$ |
| Proceeds from sales of investments |  | 24,483 |  | 36,096 |
| Acquisitions |  | $(16,835)$ |  | $(26,323)$ |
| Net cash used for investing activities |  | $(70,120)$ |  | $(78,371)$ |
|  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |
| Payments on debt and finance lease liabilities |  | (123) |  | (121) |
| Holdback payments for acquisitions |  | $(5,000)$ |  | $(23,000)$ |
| Stock issued for stock and employee benefit plans, net of shares withheld for taxes |  | 2,857 |  | $(1,818)$ |
| Repurchases of common stock |  | $(5,004)$ |  | $(90,645)$ |
| Dividends paid to shareholders |  | $(29,869)$ |  | $(27,717)$ |
| Dividends paid to minority interest joint venture partners (1) |  | - |  | $(1,260)$ |
| Net cash used for financing activities |  | $(37,139)$ |  | $(144,561)$ |
|  |  |  |  |  |
| Effect of exchange rate changes on cash and equivalents |  | (86) |  | $(1,919)$ |
| Change in cash, cash equivalents and restricted cash |  | 97,822 |  | $(145,847)$ |
| Cash, cash equivalents and restricted cash at beginning of period |  | 248,856 |  | 394,703 |
| Cash, cash equivalents and restricted cash at end of period | \$ | 346,678 | \$ | $\underline{ }$ 248,856 |
|  |  |  |  |  |
| Supplemental disclosure of non-cash investing activities |  |  |  |  |
| Capital expenditures included in payables | \$ | 8,208 | \$ | 9,234 |

(1) Includes dividends paid to joint venture minority partners resulting from the repatriation of dividends from our foreign earnings that we no longer consider permanently reinvested.

## LA-Z-BOY INCORPORATED

## SEGMENT INFORMATION

| (Unaudited, amounts in thousands) | Quarter Ended |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | 4/30/2022 |  | 4/29/2023 |  | 4/30/2022 |  |
| Sales |  |  |  |  |  |  |  |  |
| Wholesale segment: |  |  |  |  |  |  |  |  |
| Sales to external customers | \$ | 280,918 | \$ | 397,629 | \$ | 1,215,429 | \$ | 1,371,602 |
| Intersegment sales |  | 113,678 |  | 115,337 |  | 474,819 |  | 397,236 |
| Wholesale segment sales |  | 394,596 |  | 512,966 |  | 1,690,248 |  | 1,768,838 |
|  |  |  |  |  |  |  |  |  |
| Retail segment sales |  | 242,713 |  | 233,075 |  | 982,043 |  | 804,394 |
|  |  |  |  |  |  |  |  |  |
| Corporate and Other: |  |  |  |  |  |  |  |  |
| Sales to external customers |  | 37,656 |  | 53,862 |  | 151,961 |  | 180,815 |
| Intersegment sales |  | 2,657 |  | 3,471 |  | 14,229 |  | 15,144 |
| Corporate and Other sales |  | 40,313 |  | 57,333 |  | 166,190 |  | 195,959 |
|  |  |  |  |  |  |  |  |  |
| Eliminations |  | $(116,335)$ |  | $(118,808)$ |  | $(489,048)$ |  | $(412,380)$ |
| Consolidated sales | \$ | 561,287 | \$ | 684,566 | \$ | 2,349,433 | \$ | 2,356,811 |

## Operating Income (Loss)

| Wholesale segment | \$ | 33,657 | \$ | 44,915 | \$ | 115,215 | \$ | 134,013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail segment |  | 37,716 |  | 41,044 |  | 161,571 |  | 109,546 |
| Corporate and Other |  | $(17,300)$ |  | $(7,174)$ |  | $(65,347)$ |  | $(36,803)$ |
| Consolidated operating income | \$ | 54,073 | \$ | 78,785 | \$ | 211,439 | \$ | 206,756 |

## LA-Z-BOY INCORPORATED UNAUDITED QUARTERLY FINANCIAL DATA

## Fiscal 2023

| Fiscal Quarter Ended | (13 weeks) <br> 7/30/2022 |  | (13 weeks) <br> 10/29/2022 |  | $\begin{gathered} \text { (13 weeks) } \\ 1 / 28 / 2023 \\ \hline \end{gathered}$ |  | (13 weeks) <br> 4/29/2023 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Amounts in thousands, except per share data) |  |  |  |  |  |  |  |  |
| Sales | \$ | 604,091 | \$ | 611,332 | \$ | 572,723 | \$ | 561,287 |
| Cost of sales |  | 362,631 |  | 350,596 |  | 326,296 |  | 301,211 |
| Gross profit |  | 241,460 |  | 260,736 |  | 246,427 |  | 260,076 |
| Selling, general and administrative expense |  | 188,817 |  | 198,853 |  | 203,587 |  | 206,003 |
| Operating income |  | 52,643 |  | 61,883 |  | 42,840 |  | 54,073 |
| Interest expense |  | (159) |  | (119) |  | (136) |  | (122) |
| Interest income |  | 474 |  | 1,138 |  | 2,012 |  | 3,046 |
| Other income (expense), net |  | 45 |  | 183 |  | $(1,062)$ |  | $(10,950)$ |
| Income before income taxes |  | 53,003 |  | 63,085 |  | 43,654 |  | 46,047 |
| Income tax expense |  | 14,063 |  | 16,306 |  | 12,077 |  | 11,402 |
| Net income |  | 38,940 |  | 46,779 |  | 31,577 |  | 34,645 |
| Net (income) loss attributable to noncontrolling interests |  | (452) |  | (702) |  | 149 |  | (272) |
| Net income attributable to La-Z-Boy Incorporated | \$ | 38,488 | \$ | 46,077 | \$ | 31,726 | \$ | 34,373 |
| Diluted weighted average common shares |  | 43,142 |  | 43,182 |  | 43,137 |  | 43,427 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.89 | \$ | 1.07 | \$ | 0.74 | \$ | 0.79 |

Fiscal 2022

| Fiscal Quarter Ended <br> (Amounts in thousands, except per share data) | (13 weeks) <br> 7/24/2021 |  | $\begin{aligned} & \text { (13 weeks) } \\ & \text { 10/23/2021 } \end{aligned}$ |  | (13 weeks) <br> 1/22/2022 |  | $\begin{gathered} \text { (14 weeks) } \\ \text { 4/30/2022 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Sales | \$ | 524,783 | \$ | 575,889 | \$ | 571,573 | \$ | 684,566 |
| Cost of sales |  | 322,701 |  | 352,594 |  | 352,208 |  | 413,339 |
| Gross profit |  | 202,082 |  | 223,295 |  | 219,365 |  | 271,227 |
| Selling, general and administrative expense |  | 167,711 |  | 169,182 |  | 179,878 |  | 192,442 |
| Operating income |  | 34,371 |  | 54,113 |  | 39,487 |  | 78,785 |
| Interest expense |  | (311) |  | (242) |  | (160) |  | (182) |
| Interest income |  | 117 |  | 106 |  | 806 |  | 309 |
| Other income (expense), net |  | (93) |  | 1,031 |  | $(1,460)$ |  | $(1,186)$ |
| Income before income taxes |  | 34,084 |  | 55,008 |  | 38,673 |  | 77,726 |
| Income tax expense |  | 8,818 |  | 14,650 |  | 9,591 |  | 20,104 |
| Net income |  | 25,266 |  | 40,358 |  | 29,082 |  | 57,622 |
| Net income attributable to noncontrolling interests |  | (700) |  | (842) |  | (615) |  | (154) |
| Net income attributable to La-Z-Boy Incorporated | \$ | 24,566 | \$ | 39,516 | \$ | 28,467 | \$ | 57,468 |
| Diluted weighted average common shares |  | 45,404 |  | 44,423 |  | 43,968 |  | 43,256 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.54 | \$ | 0.89 | \$ | 0.65 | \$ | 1.33 |

## LA-Z-BOY INCORPORATED <br> RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

| (Amounts in thousands, except per share data) | Quarter Ended |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | 4/30/2022 |  | 4/29/2023 |  | 4/30/2022 |  |
| GAAP gross profit | \$ | 260,076 | \$ | 271,227 | \$ | 1,008,699 | \$ | 915,969 |
| Purchase accounting charges - incremental expense upon the sale of inventory acquired at fair value |  | - |  | - |  | 132 |  | - |
| Business realignment charges |  | - |  | - |  | 609 |  | - |
| Mexico optimization charges |  | 741 |  | - |  | 1,621 |  | - |
| Non-GAAP gross profit | \$ | 260,817 | \$ | 271,227 | \$ | 1,011,061 | \$ | 915,969 |
| GAAP SG\&A |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Purchase accounting gain/(charges) - adjustment to the fair value of contingent consideration, amortization of intangible assets and retention agreements |  | (252) |  | 3,528 |  | (206) |  | 2,251 |
| Business realignment gain |  | - |  | - |  | - |  | 3,277 |
| Mexico optimization gain/(charges) |  | 10 |  | - |  | $(9,196)$ |  | - |
| Sale leaseback gain |  | - |  | 10,655 |  | - |  | 10,655 |
| Non-GAAP SG\&A | \$ | 205,761 | \$ | 206,625 | \$ | 787,858 | \$ | 725,396 |
|  |  |  |  |  |  |  |  |  |
| GAAP operating income | \$ | 54,073 | \$ | 78,785 | \$ | 211,439 | \$ | 206,756 |
| Purchase accounting (gain)/charges |  | 252 |  | $(3,528)$ |  | 338 |  | $(2,251)$ |
| Business realignment (gain)/charges |  | - |  | - |  | 609 |  | $(3,277)$ |
| Mexico optimization charges |  | 731 |  | - |  | 10,817 |  | - |
| Sale leaseback gain |  | - |  | $(10,655)$ |  | - |  | $(10,655)$ |
| Non-GAAP operating income | \$ | 55,056 | \$ | 64,602 | \$ | 223,203 | \$ | 190,573 |
| GAAP income before income taxes |  | 47 | \$ |  | \$ |  | \$ |  |
|  |  |  |  |  |  |  |  |  |
| Purchase accounting (gain)/charges recorded as gross profit, SG\&A, and interest expense |  | 300 |  | $(3,437)$ |  | 571 |  | $(1,737)$ |
| Business realignment (gain)/charges |  | - |  | - |  | 609 |  | $(3,277)$ |
| Mexico optimization charges |  | 731 |  | - |  | 10,817 |  | - |
| Sale leaseback gain |  | - |  | $(10,655)$ |  | - |  | $(10,655)$ |
| Investment impairment |  | 10,562 |  | - |  | 10,562 |  | - |
| Non-GAAP income before income taxes | \$ | 57,640 | \$ | 63,634 | \$ | 228,348 | \$ | 189,822 |
|  |  |  |  |  |  |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated | \$ | 34,373 | \$ | 57,468 | \$ | 150,664 | \$ | 150,017 |
| Purchase accounting (gain)/charges recorded as gross profit, SG\&A and interest expense |  | 300 |  | $(3,437)$ |  | 571 |  | $(1,737)$ |
| Tax effect of purchase accounting |  | (74) |  | 935 |  | (361) |  | 588 |
| Business realignment (gain)/charges |  | - |  | - |  | 609 |  | $(3,277)$ |
| Tax effect of business realignment |  | - |  | - |  | (160) |  | 862 |
| Mexico optimization charges |  | 731 |  | - |  | 10,817 |  | - |
| Tax effect of Mexico optimization charges |  | (181) |  | - |  | $(2,845)$ |  | - |
| Sale leaseback gain |  | - |  | $(10,655)$ |  | - |  | $(10,655)$ |
| Tax effect of sale leaseback gain |  | - |  | 2,898 |  | - |  | 2,802 |
| Investment impairment |  | 10,562 |  | - |  | 10,562 |  | - |
| Tax effect of investment impairment |  | $(2,619)$ |  | - |  | $(2,778)$ |  | - |
| Non-GAAP net income attributable to La-Z-Boy Incorporated | \$ | 43,091 | \$ | 47,209 | \$ | 167,080 | \$ | 138,600 |
| GAAP net income attributable to La-Z-Boy Incorporated per diluted share | \$ | 0.79 | \$ | 1.33 | \$ | 3.48 | \$ | 3.39 |
| Purchase accounting (gain)/charges, net of tax, per share |  | 0.01 |  | (0.08) |  | - |  | (0.04) |
| Business realignment (gain)/charges, net of tax, per share |  | - |  | - |  | 0.01 |  | (0.06) |
| Mexico optimization charges, net of tax, per share |  | 0.01 |  | - |  | 0.19 |  | - |
| Sale leaseback gain, net of tax, per share |  | - |  | (0.18) |  | - |  | (0.18) |
| Investment impairment, net of tax, per share |  | 0.18 |  | - |  | 0.18 |  | - |
| Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share | \$ | 0.99 | \$ | 1.07 | \$ | 3.86 | \$ | 3.11 |

LA-Z-BOY INCORPORATED

## RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES SEGMENT INFORMATION

| (Amounts in thousands) | Quarter Ended |  |  |  |  |  | Year Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/29/2023 |  | \% of sales | 4/30/2022 |  | \% of sales | 4/29/2023 |  | \% of sales | 4/30/2022 |  | \% of sales |
| GAAP operating income (loss) |  |  |  |  |  |  |  |  |  |  |  |  |
| Wholesale segment | \$ | 33,657 | 8.5\% | \$ | 44,915 | 8.8\% | \$ | 115,215 | 6.8\% | \$ | 134,013 | 7.6\% |
| Retail segment |  | 37,716 | 15.5\% |  | 41,044 | 17.6\% |  | 161,571 | 16.5\% |  | 109,546 | 13.6\% |
| Corporate and Other |  | $(17,300)$ | N/M |  | $(7,174)$ | N/M |  | $(65,347)$ | N/M |  | $(36,803)$ | N/M |
| Consolidated GAAP operating income | \$ | 54,073 | 9.6\% | \$ | 78,785 | 11.5\% | \$ | 211,439 | 9.0\% | \$ | 206,756 | 8.8\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-GAAP items affecting operating income |  |  |  |  |  |  |  |  |  |  |  |  |
| Wholesale segment | \$ | 784 |  | \$ | 57 |  | \$ | 11,634 |  | \$ | $(3,041)$ |  |
| Retail segment |  | - |  |  | $(10,655)$ |  |  | 132 |  |  | $(10,655)$ |  |
| Corporate and Other |  | 199 |  |  | $(3,585)$ |  |  | (2) |  |  | $(2,487)$ |  |
| Consolidated Non-GAAP items affecting operating income | \$ | 983 |  | \$ | $(14,183)$ |  | \$ | 11,764 |  | \$ | $(16,183)$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-GAAP operating income (loss) |  |  |  |  |  |  |  |  |  |  |  |  |
| Wholesale segment | \$ | 34,441 | 8.7\% | \$ | 44,972 | 8.8\% | \$ | 126,849 | 7.5\% | \$ | 130,972 | 7.4\% |
| Retail segment |  | 37,716 | 15.5\% |  | 30,389 | 13.0\% |  | 161,703 | 16.5\% |  | 98,891 | 12.3\% |
| Corporate and Other |  | $(17,101)$ | N/M |  | $(10,759)$ | N/M |  | $(65,349)$ | N/M |  | $(39,290)$ | N/M |
| Consolidated Non-GAAP operating income | \$ | 55,056 | 9.8\% | \$ | 64,602 | 9.4\% | \$ | 223,203 | 9.5\% | \$ | 190,573 | 8.1\% |

