

# La-Z-Boy Incorporated Reports Third Quarter Results

02/20/24

La-Z-Boy Reports Fiscal 2024 Third Quarter Results

- Consolidated delivered sales of \$500 million
  - Up 5% versus our most recent pre-pandemic third quarter
  - o Down 13% versus year ago period
- Results impacted by winter weather events in January
- Gross margin expansion on GAAP and Non-GAAP basis, across all segments
- GAAP diluted EPS of \$0.66
  - o Non-GAAP diluted EPS of \$0.67
- Generated \$48 million in operating cash flow for the quarter; \$105 million year to date
- Acquired six independent La-Z-Boy Furniture Galleries® stores
  - Additional two-store acquisition planned for fourth quarter

MONROE, Mich., Feb. 20, 2024 (GLOBE NEWSWIRE) -- La-Z-Boy Incorporated (NYSE: LZB), a global leader in the manufacture and retail of residential furniture, today reported third quarter results for the period ended January 27, 2024. For the quarter, sales totaled \$500 million, a decrease of 13% against a year ago period that benefited from delivery of pandemic related backlog and 5% above the pre-pandemic third quarter of fiscal 2020. Results were impacted by winter weather events in January, which caused temporary shutdowns of our U.S. manufacturing facilities, delivery delays, and reduced store traffic throughout much of the central U.S. Operating margin was 6.5% in the quarter on a GAAP basis and 6.6% on a Non-GAAP basis. Diluted earnings per share totaled \$0.66 on a GAAP basis and \$0.67 on a Non-GAAP basis.

Written same-store sales for the entire La-Z-Boy Furniture Galleries<sup>®</sup> network decreased 6% versus the year ago period, with company-owned written same-store sales down 8% in a challenged consumer environment and due in part to winter weather events. Written same-store sales were positive across the entire network and for company-owned stores in November and December, but were significantly challenged in January, impacted by softening traffic, a strong base period, and weather.

Melinda D. Whittington, President and Chief Executive Officer of La-Z-Boy Incorporated, said, "We remain optimistic about the mid-to-long-term growth potential for our industry, given structural housing shortages and the expectation of improvements in interest rates and housing affordability, and our ability to disproportionately grow with the consumer. In the near term, despite the furniture and home furnishings industry being in a sustained slowdown, our La-Z-Boy Furniture Galleries<sup>®</sup> network is executing well. Results in January, the third month of our quarter, were negatively impacted by winter weather events, which caused reduced store traffic throughout much of the central U.S. and delivery and production delays at our U.S.-based assembly facilities, the source of the majority of our customized upholstery finished product. After January's weather disruptions, production and deliveries are now back to normal as we focus on servicing our customers and consumers with the high quality, comfortable products they expect from us."

Whittington added, "We continue to make progress on our Century Vision strategy, as we completed the acquisition of a six-store network in the Midwest, bringing the company-owned store network to 184 of the 353 total store network. Furthermore, we recently signed an agreement to acquire an additional two stores from an independent La-Z-Boy Furniture Galleries<sup>®</sup> dealer in the South. Our company-owned store base now represents 52% of our total network, compared to 32% a decade ago. While the market remains challenging and volatile, we are confident in our ability to leverage our strong financial position to outperform the market over the longer term. This includes expanding our La-Z-Boy brand reach with data-based consumer insights driving our marketing and product design, investing in our growing company-owned Retail store base, and increasing the agility of our supply chain. With our customized product primarily manufactured in the U.S., our vertically integrated model serves as a key differentiator in the industry."

#### **Fourth Quarter Outlook:**

Bob Lucian, Chief Financial Officer of La-Z-Boy Incorporated, said, "Our third quarter results were largely on track with our sales guidance and Non-GAAP operating margin<sup>(2)</sup> expectations excluding unexpected weather events in January. While production and deliveries have returned to normal at the start of our fourth quarter, we are planning prudently for the near term, while investing and building for the long term. For the fourth quarter of fiscal 2024, we expect delivered sales to be in the range of \$505-535 million and Non-GAAP operating margin<sup>(1)</sup> to be in the range of 7-8%."

# **Key Results:**

(Unaudited, amounts in thousands, except per share data)		Quarter Ended							
		1/27/2024		1/28/2023	Change				
Sales	\$	500,406	\$	572,723	(13)%				
GAAP operating income		32,561		42,840	(24)%				

Non-GAAP operating income	33,022	53,178	(38)%
GAAP operating margin	6.5%	7.5%	(100) bps
Non-GAAP operating margin	6.6%	9.3%	(270) bps
GAAP net income attributable to La-Z-Boy Incorporated	28,640	31,726	(10)%
Non-GAAP net income attributable to La-Z-Boy Incorporated	29,008	39,234	(26)%
Diluted weighted average common shares	43,195	43,137	
GAAP diluted earnings per share	\$ 0.66	\$ 0.74	(11)%
Non-GAAP diluted earnings per share	\$ 0.67	\$ 0.91	(26)%

# **Liquidity Measures:**

		Nine Mon	ths E	nded			Nine Mon	ths E	nded
(Unaudited, amounts in thousands)	1/27/2024 1/28/2023		/28/2023	(Unaudited, amounts in thousands)	1/	27/2024	1/28/2023		
Free Cash Flow					Cash Returns to Shareholders				
Operating cash flow	\$	105,354	\$	127,052	Share repurchases		40,022	\$	5,004
Capital expenditures		(38,034)		(57,439)	Dividends		24,177		22,027
Free cash flow	\$	67,320	\$	69,613	Cash returns to shareholders	\$	64,199	\$	27,031

(Unaudited, amounts in thousands)	1/27/2024		_1	/28/2023
Cash and cash equivalents	\$	329,324	\$	280,763
Restricted cash		3,855		3,282
Total cash, cash equivalents and restricted cash	\$	333,179	\$	284,045

#### FY24 Q3 Results versus FY23 Q3:

- Consolidated sales in the third quarter of fiscal 2024 decreased 13% to \$500 million, primarily reflecting lower delivered unit volume versus last year's third quarter results that included delivery of backlog but increased 5% versus the most recent pre-pandemic third quarter in fiscal year 2020. Combined with a challenging consumer environment, volume was also negatively impacted by winter weather events in January, which caused temporary shutdowns of our U.S. manufacturing facilities, delivery delays, and reduced store traffic throughout much of the central U.S.
- Consolidated GAAP operating margin was 6.5% versus 7.5%
  - Consolidated Non-GAAP<sup>(2)</sup> operating margin decreased 270 basis points to 6.6% versus 9.3%, driven by improved
    gross margin from lower input costs (improved sourcing and reduced commodity prices) more than offset by fixed
    cost deleverage on lower delivered sales
- GAAP diluted EPS decreased to \$0.66 from \$0.74 and Non-GAAP<sup>(2)</sup> diluted EPS decreased to \$0.67 from \$0.91

# **Retail Segment:**

- Sales:
  - Written sales for the Retail segment (company-owned La-Z-Boy Furniture Galleries<sup>®</sup> stores) decreased 2% with lower same-store sales partially offset by acquired and new stores
    - Written same-store sales decreased 8%, due in part to winter weather events in January, which negatively impacted retail store traffic across much of the central U.S., combined with an overall challenging consumer environment, partially offset by strong execution that drove higher ticket and conversion rates
  - Delivered sales for the Retail segment decreased 18% to \$205 million versus last year's results that included delivery of backlog but increased 22% versus the most recent pre-pandemic third quarter in fiscal year 2020.
     Additionally, sales were negatively impacted by winter weather events in January which caused delivery delays and reduced store traffic throughout much of the central U.S.
- Operating Margin:
  - GAAP operating margin and GAAP operating income was 10.9% and \$22 million, versus 17.6% and \$44 million, respectively
    - Non-GAAP<sup>(2)</sup> operating margin and Non-GAAP<sup>(2)</sup> operating income were 10.9% and \$22 million, down 670 basis points and 50%, respectively, driven by improved gross margin from prior period pricing actions and favorable shift in product mix, more than offset by fixed cost deleverage on lower delivered sales

#### **Wholesale Segment:**

- Sales:
  - Sales decreased 13% to \$356 million due to a decline in delivered volume versus the year ago period, which benefited from pandemic backlog production and deliveries. Additionally, volume was negatively impacted by winter weather events in January, which caused temporary shutdowns of our U.S. manufacturing facilities
- Operating Margin:
  - GAAP operating margin increased to 6.4% versus 4.2%
    - Non-GAAP<sup>(2)</sup> operating margin decreased to 6.4%, down 20 basis points; gross margin improvement from lower input costs (improved sourcing and reduced commodity prices), was more than offset by fixed cost deleverage and increased marketing investments

### Corporate & Other:

• Joybird written sales decreased 14% reflecting challenging E-commerce trends across the industry, and delivered sales increased 18% to \$34 million, reflecting improvement from a challenged base period. Joybird made meaningful progress on improving profitability in the quarter with improved product mix and return on advertising spending

### Balance Sheet and Cash Flow, Third Quarter Fiscal 2024:

- Ended the third quarter with \$333 million in cash<sup>(3)</sup> and no external debt
- Generated \$48 million in cash from operating activities
  - Year to date, cash flow from operations was \$105 million, down 17% from last year's comparable period, which benefited from pandemic backlog
- Invested \$12 million in capital expenditures, primarily related to La-Z-Boy Furniture Galleries® (new stores and remodels), and projects at our manufacturing and distribution facilities
- Returned \$29 million to shareholders, including \$20 million in share repurchases and \$9 million in dividends
  - Year to date, we have returned \$64 million to shareholders

#### Dividend:

On February 20, 2024, the Board of Directors declared a quarterly cash dividend of \$0.20 per share on the common stock of the company. The dividend will be paid on March 15, 2024, to shareholders of record on March 5, 2024.

# **Conference Call:**

La-Z-Boy will hold a conference call with the investment community on Wednesday, February 21, 2024, at 8:30 a.m. ET. The toll-free dial-in number is (888) 506-0062; international callers may use (973) 528-0011. Enter Participant Access Code 355765.

The call will be webcast live, with corresponding slides, and archived on the internet. It will be available at <a href="https://lazboy.gcs-web.com/">https://lazboy.gcs-web.com/</a>. A telephone replay will be available for a week following the call. This replay will be accessible to callers from the U.S. and Canada at (877) 481-4010 and to international callers at (919) 882-2331. Enter Replay Passcode: 49895. The webcast replay will be available for one year.

# **Investor Relations Contact:**

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# About La-Z-Boy:

La-Z-Boy Incorporated is a global leader in the manufacture and retail of residential furniture, marketing furniture for every room of the home. The Wholesale segment includes La-Z-Boy, England, American Drew<sup>®</sup>, Hammary<sup>®</sup>, Kincaid<sup>®</sup> and the company's international wholesale and manufacturing businesses. The company-owned Retail segment includes 184 of the 353 La-Z-Boy Furniture Galleries<sup>®</sup> stores. The Corporate and Other segment includes Joybird, an e-commerce retailer and manufacturer of upholstered furniture that also has 12 stores in the U.S.

The corporation's branded distribution network is dedicated to selling La-Z-Boy Incorporated products and brands, and includes 353 stand-alone La-Z-Boy Furniture Galleries<sup>®</sup> stores and over 500 independent Comfort Studio<sup>®</sup> locations, in addition to in-store gallery programs for the company's Kincaid and England operating units. Additional information is available at <a href="https://www.la-z-boy.com/">https://www.la-z-boy.com/</a>.

### Notes:

(1) This reference to **Non-GAAP operating margin** for a future period is a Non-GAAP financial measure. We have not provided a reconciliation of Non-GAAP operating margin for future periods in this press release because such reconciliation cannot be provided without unreasonable efforts.

# (2) Non-GAAP amounts for the third quarter of fiscal 2024 exclude:

- a charge of \$0.2 million pre-tax, or less than \$0.01, per diluted share, related to our supply chain optimization actions
- purchase accounting charges related to acquisitions completed in prior periods totaling \$0.3 million pre-tax, or \$0.01 per diluted share, all included in operating income

### Non-GAAP amounts for the third quarter of fiscal 2023 exclude:

• a \$10.1 million pre-tax, or \$0.17 per diluted share, charge related to the closure of the Torreón, MX facility, primarily

- reflecting the impairment of various assets
- purchase accounting charges related to acquisitions completed in prior periods totaling \$0.3 million pre-tax, or less than \$0.01 per diluted share, with \$0.3 million included in operating income and a de minimis amount included in interest expense

Please refer to the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" and "Reconciliation of GAAP to Non-GAAP Financial Measures: Segment Information" for detailed information on calculating the Non-GAAP financial measures used in this press release and a reconciliation to the most directly comparable GAAP measure.

(3) Cash includes cash, cash equivalents and restricted cash.

#### **Cautionary Note Regarding Forward-Looking Statements:**

This news release contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. Generally, forward-looking statements include information concerning expectations, projections or trends relating to our results of operations, financial results, financial condition, strategic initiatives and plans, expenses, dividends, share repurchases, liquidity, use of cash and cash requirements, borrowing capacity, investments, future economic performance, and our business and industry.

The forward-looking statements in this press release are based on certain assumptions and currently available information and are subject to various risks and uncertainties, many of which are unforeseeable and beyond our control. Additional risks and uncertainties that we do not presently know about or that we currently consider to be immaterial may also affect our business operations and financial results. Our actual future results and trends may differ materially depending on a variety of factors, including, but not limited to, the risks and uncertainties discussed in our fiscal 2023 Annual Report on Form 10-K and other factors identified in our reports filed with the Securities and Exchange Commission (the "SEC"), available on the SEC's website at <a href="https://www.sec.gov">www.sec.gov</a>. Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or for any other reason.

### **Non-GAAP Financial Measures:**

In addition to the financial measures prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), this press release also includes Non-GAAP financial measures. Management uses these Non-GAAP financial measures when assessing our ongoing performance. This press release contains references to Non-GAAP operating income (on a consolidated basis and by segment), Non-GAAP operating margin (on a consolidated basis and by segment), and Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share, Non-GAAP diluted earnings per share (and components thereof, including Non-GAAP income before income taxes and Non-GAAP net income attributable to La-Z-Boy Incorporated), each of which may exclude, as applicable, business realignment charges, supply chain optimization charges, and purchase accounting charges. The business realignment charges include severance costs, asset impairment costs, and costs to relocate equipment and inventory related to organizational changes we undertook as a result of our response to COVID-19, including a reduction in the company's work force, temporary closure of certain manufacturing facilities and subsequent gains resulting from the sale of related assets. The supply chain optimization charges include asset impairment costs, accelerated depreciation expense, lease termination gains, severance costs, and employee relocation costs resulting from the closure, consolidation, and centralization of various global supply chain operations and includes the closure of our Torreón manufacturing facility (previously disclosed as Mexico optimization). The purchase accounting charges include the amortization of intangible assets, fair value adjustments of future cash payments recorded as interest expense, and adjustments to the fair value of a contingent consideration liability. These Non-GAAP financial measures are not meant to be considered superior to or a substitute for La-Z-Boy Incorporated's results of operations prepared in accordance with GAAP and may not be comparable to similarly titled measures reported by other companies. Reconciliations of such Non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables.

Management believes that presenting certain Non-GAAP financial measures will help investors understand the long-term profitability trends of our business and compare our profitability to prior and future periods and to our peers. Management excludes purchase accounting charges because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions consummated and the success with which we operate the businesses acquired. While the company has a history of acquisition activity, it does not acquire businesses on a predictable cycle, and the impact of purchase accounting charges is unique to each acquisition and can vary significantly from acquisition to acquisition. Similarly, business realignment charges and supply chain optimization charges are dependent on the timing, size, number and nature of the operations being closed, consolidated or centralized, and the charges may not be incurred on a predictable cycle. Management believes that exclusion of these items facilitates more consistent comparisons of the company's operating results over time. Where applicable, the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" tables present the excluded items net of tax calculated using the effective tax rate from operations for the period in which the adjustment is presented.

# LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF INCOME

		Quarte	ed	Nine Months Ended				
(Unaudited, amounts in thousands, except per share data)	1/27/2024		1/28/2023		1/27/2024		1/28/2023	
Sales	\$	500,406	\$	572,723	\$	1,493,492	\$	1,788,146
Cost of sales		287,152		337,142		851,905		1,072,051
Gross profit		213,254		235,581		641,587		716,095
Selling, general and administrative expense		180,693		192,741		540,888		558,729
Operating income		32,561		42,840		100,699		157,366

Interest expense		(106)	(136)	(329)	(414)
Interest income		4,124	2,012	11,222	3,624
Other income (expense), net		(639)	(1,062)	21	(834)
Income before income taxes	·	35,940	43,654	111,613	159,742
Income tax expense		7,256	12,077	27,309	42,446
Net income		28,684	 31,577	84,304	117,296
Net (income) loss attributable to noncontrolling interests		(44)	149	(986)	(1,005)
Net income attributable to La-Z-Boy Incorporated	\$	28,640	\$ 31,726	\$ 83,318	\$ 116,291
Basic weighted average common shares		42,767	43,137	43,005	43,111
Basic net income attributable to La-Z-Boy Incorporated per share	\$	0.67	\$ 0.74	\$ 1.94	\$ 2.70
Diluted weighted average common shares		43,195	43,137	43,344	43,111
Diluted net income attributable to La-Z-Boy Incorporated per share	\$	0.66	\$ 0.74	\$ 1.92	\$ 2.70

# LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

(Unaudited, amounts in thousands, except par value)		1/27/2024	4/29/2023		
Current assets				_	
Cash and equivalents	\$	329,324	\$	343,374	
Restricted cash		3,855		3,304	
Receivables, net of allowance of \$4,399 at 1/27/2024 and \$4,776 at 4/29/2023		119,383		125,536	
Inventories, net		276,833		276,257	
Other current assets		120,996		106,129	
Total current assets		850,391		854,600	
Property, plant and equipment, net		284,407		278,578	
Goodwill		209,526		205,008	
Other intangible assets, net		45,633		39,375	
Deferred income taxes – long-term		8,716		8,918	
Right of use lease assets		460,403		416,269	
Other long-term assets, net		59,216		63,515	
Total assets	\$	1,918,292	\$	1,866,263	
Current liabilities					
Accounts payable	\$	86,819	\$	107,460	
Lease liabilities, short-term		77,601		77,751	
Accrued expenses and other current liabilities		275,522		290,650	
Total current liabilities		439,942		475,861	
Lease liabilities, long-term		418,149		368,163	
Other long-term liabilities		72,315		70,142	
Shareholders' equity					
Preferred shares – 5,000 authorized; none issued		_		_	
Common shares, \$1.00 par value – 150,000 authorized; 42,613 outstanding at 1/27/2024 and 43,318 outstanding at 4/29/2023		42,613		43,318	
Capital in excess of par value		365,111		358,891	
Retained earnings		575,376		545,155	
Accumulated other comprehensive loss		(4,880)		(5,528)	
Total La-Z-Boy Incorporated shareholders' equity		978,220		941,836	
Noncontrolling interests		9,666		10,261	
Total equity		987,886		952,097	
Total liabilities and equity	\$	1,918,292	\$	1,866,263	
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Cash flows from operating activities         \$ 84,304         \$ 117,296           Net income         \$ 84,304         \$ 117,296           Adjustments to reconcile net income to cash provided by operating activities         (15)         6,161           (Gain)/loss on disposal and impairment of assets         (1,169)         155           Provision for doubtful accounts         (267)         945           Depreciation and amortization         36,493         23,337           Amortization of right-of-use lease assets         56,660         57,548           Lease impairment/(settlement)         (1,175)         1,347           Lease impairment/(settlement)         (1,175)         1,347           Lease impairment/(settlement)         (1,175)         1,347           Lease impairment/(settlement)         (1,175)         1,347           Lease impairment/(settlement)         (1,176)         1,347           Lease impairment/(settlement)         (1,176)         1,347           Lease impairment/(settlement)         (1,176)         1,347           Lease impairment/(settlement)         (1,176)         1,342           Change in deferred taxes         1,911         (2,629           Change in deferred taxes         (6,314)         16,742           Change in lease liabilitie		Nine Months			
Net income         \$ 84,304         \$ 117,296           Adjustments to reconcile net income to cash provided by operating activities         (15)         6,181           (Gain)/loss on siale of investments         (16)         15           Provision for doubtful accounts         (267)         945           Depreciation and amortization         36,483         29,357           Amortization of right-of-use lease assets         56,660         57,548           Lease impairment/(settlement)         (1,175)         1,347           Equity-based compensation expense         11,043         8,456           Change in celefered taxes         1,911         (2,629           Change in receivables         4,277         42,474           Change in inventories         5,968         4,560           Change in other assets         (6,314)         10,478           Change in payables         (5,540)         (15,420)         (16,224)           Change in payables         4,836         127,652           Change in other liabilities         (3,352)         (85,821           Net cash provided by operating activities         3(3,304)         (57,438           Capital expenditures         3(3,304)         (57,438           Proceeds from sales of investments         (3,0	(Unaudited, amounts in thousands)	 1/27/2024	1/28/2023		
Adjustments to reconcile net income to cash provided by operating activities  (Gain)/loss on disposal and impairment of assets  (Gain)/loss on disposal and impairment of assets  (Coain)/loss on disposal and impairment of assets  (Coain)/loss on disposal and impairment of assets  Provision for doubful accounts  267, 945  Provision for doubful accounts  38, 4393  29, 357  Amortization of right-of-use lease assets  56,660  57, 548  Lease impairment/settlement)  (1,1,75)  1,347  Equily-based compensation expense  11,048  8, 466  Change in deferred taxes  1,911  2,628  Change in deferred taxes  1,911  2,628  Change in receivables  Change in inventories  5,968  4,560  Change in other assets  (6,314)  16,478  Change in other assets  (6,314)  16,478  Change in other assets  Change in payables  (6,314)  16,478  Change in other assets  Change in other assets  Change in other assets  Net cash provided by operating activities  2,343  2,345  2,34	Cash flows from operating activities				
(Gain)/loss on disposal and impairment of assets         (15)         6.161           (Gain)/loss on sale of investments         (11,169)         155           Perpeciation on de divolutiful accounts         (267)         946           Depreciation and amortization         36,493         29,357           Amortization of right-of-use lease assets         56,660         57,548           Lease impairment/(settlement)         (11,175)         1,347           Equity-based compensation expense         11,048         8,456           Change in deferred taxes         1,911         (2,622)           Change in receivables         4,277         42,474           Change in inventories         5,968         4,560           Change in inventories         (6,314)         16,478           Change in inventories         (5,314)         16,478           Change in lease liabilities         (5,318)         16,68,651           Change in other liabilities         (15,202)         (10,624           Change in other liabilities         (30,303)         (57,385)           Alter ash provided by operating activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (30,034)         (57	Net income	\$ 84,304	\$	117,296	
(Gain)loss on sale of investments         (1.168)         1.55           Provision for doubtful accounts         (267)         945           Depreciation and amortization         36,493         29,357           Amortization of right-of-use lease assets         56,660         57,548           Lease impairment/(settlement)         (11,175)         1,347           Equity-based compensation expense         11,048         8,456           Change in deferred taxes         1,911         (2,628)           Change in deferred taxes         1,911         (2,628)           Change in other assets         6,314         16,478           Change in other assets         (6,314)         16,478           Change in other liabilities         (57,385)         (56,651           Change in other liabilities         (57,385)         (56,651           Net cash provided by operating activities         105,354         127,052           Capital expenditures         38,034         15,77,952           Capital expenditures         38,034         16,747           Proceeds from sales of investments         (7,769)         (6,970           Capital expenditures         (38,04)         (57,438)           Purchases of investments         (38,04)         (57,438)	Adjustments to reconcile net income to cash provided by operating activities				
Provision for doubtful accounts         (267)         945           Depreciation and amonitzation         36,493         29,357           Amonitzation of right-of-use lease assets         56,660         57,548           Lease impairment/[settlement]         (1,175)         1,347           Equity-based compensation expense         1,911         (2,629           Change in deferred taxes         1,911         (2,629           Change in receivables         4,277         42,474           Change in other assets         (6,314)         16,478           Change in other assets         (6,314)         16,478           Change in payables         (15,420)         (10,624           Change in other liabilities         (57,385)         (56,551           Change in other liabilities         (33,562)         (85,821           Net cash provided by operating activities         105,354         127,052           Cash flows from investing activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439           Purchases of investments         (38,034)         (57,439           Purchases of investments         (38,034)         (57,965      <	(Gain)/loss on disposal and impairment of assets	(15)		6,161	
Depreciation and amortization         36,493         29,357           Amortization of right-of-use lease assets         56,660         57,548           Lease impairment/Settliment)         (11,75)         1,348           Equity-based compensation expense         11,048         8,456           Change in deferred taxes         11,911         (2,629           Change in receivables         4,277         24,247           Change in inventories         5,968         4,560           Change in receivables         (6,314)         16,472           Change in payables         (15,420)         (10,624           Change in payables         (57,385)         (58,651           Change in payables         (13,562)         (58,851           Change in other liabilities         (57,385)         (58,651           Change in other liabilities         (38,034)         (57,438           Net cash provided by operating activities         38,034         (57,438           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,438           Proceeds from sales of investments         (38,034)         (57,438           Acquisitions         (50,009)         (50,009)           Net cash	(Gain)/loss on sale of investments	(1,169)		155	
Amortization of right-of-use lease assets         56,660         57,548           Lease impairment/settlement)         (1,175)         1,347           Equity-based compensation expense         11,048         8,456           Change in deferred taxes         1,911         (2,629           Change in receivables         5,968         4,546           Change in receivables         5,968         4,546           Change in other assets         (6,314)         16,478           Change in lasse liabilities         (6,314)         16,478           Change in lasse liabilities         (7,365)         (56,681           Change in other liabilities         (7,365)         (56,681           Change in other liabilities         (13,562)         (85,821           Net cash provided by operating activities         105,354         127,052           Cash flows from investing activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,438           Purchases of investments         (17,869)         6,970           Proceeds from sales of investments         (38,034)         (57,955           Acquisitions         (54,029)         (57,955	Provision for doubtful accounts	(267)		945	
Lease impairment/(settlement)         (1,175)         1,347           Equity-based compensation expense         11,048         8,456           Change in deferred taxes         1,911         (2,628           Change in receivables         4,277         42,474           Change in inventories         5,968         4,500           Change in inventories         (6,314)         16,478           Change in payables         (15,420)         (10,624)           Change in lease liabilities         (57,385)         (56,651)           Change in lease liabilities         (13,562)         (68,821)           Change in lease liabilities         (13,652)         (68,821)           Change in lower liabilities         (13,652)         (56,852)           Net cash provided by operating activities         (13,652)         (68,821)           Active cash provided by operating activities         (38,034)         (57,439)           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439)           Proceeds from disposals of investments         (17,859)         (57,965)           Acquisitions         (50,004)         (50,004)           Proceeds from sales of investments         (36,034)         (54,0	Depreciation and amortization	36,493		29,357	
Equity-based compensation expense         11,048         8,456           Change in deferred taxes         1,911         2,628           Change in receivables         4,277         24,247           Change in inventories         5,968         4,560           Change in other assets         (6,314)         16,472           Change in other assets         (6,314)         16,472           Change in payables         (57,385)         (58,651           Change in other liabilities         (57,385)         (58,651           Change in other assets         (13,562)         (58,281           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         38,034         (57,438           Proceeds from disposals of assets         4,836         121           Capital expenditures         38,034         (57,438           Purchases of investments         (38,034)         (57,438           Purchases of investments         (38,034)         (57,438           Net cash used for investing activities         (54,029)         (57,965           ash flows from financing activities         (54,029)         (57,965           ash flows from financing activities         (54,029)         (50,046	Amortization of right-of-use lease assets	56,660		57,548	
Change in deferred taxes         1,911         (2,629           Change in receivables         4,277         42,474           Change in inventories         5,968         4,560           Change in other assets         (6,314)         16,478           Change in payables         (15,420)         (10,624           Change in lease liabilities         (57,385)         (58,651           Change in other liabilities         (13,562)         (85,851           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (36,034)         (57,438           Purchases of investments         (17,869)         (6,970           Proceeds from sales of investments         (26,299)         (11,855           Acquisitions         (26,299)         (11,855           Net cash used for investing activities         (346)         (92           ash flows from financing activities         (346)         (92           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000	Lease impairment/(settlement)	(1,175)		1,347	
Change in receivables         4,277         42,474           Change in inventories         5,968         4,560           Change in other assets         (6,314)         16,478           Change in payables         (15,420)         (10,624           Change in lease liabilities         (57,385)         (58,651           Change in other liabilities         (13,562)         (85,821           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         38,3034         (57,438)           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,438)           Proceeds from sales of investments         (33,034)         (57,438)           Purchases of investments         (26,299)         (11,855)           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004           Dividends paid to minority interest jo	Equity-based compensation expense	11,048		8,456	
Change in inventories         5,968         4,560           Change in other assets         (6,314)         16,478           Change in payables         (15,420)         (10,624           Change in lease liabilities         (57,3855)         (55,651           Change in other liabilities         (13,562)         (85,821           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439           Purchases of investments         (17,869)         (6,970           Proceeds from sales of investments         (17,869)         (6,970           Proceeds from sales of investments         (34,029)         (11,855           Net cash used for investing activities         (54,029)         (11,855           Acquisitions         (34,029)         (57,955           ash flows from financing activities         (346)         (92           ash flows from financing activities         (54,029)         (5,000           ash flows from financing activities         (346)         (92           Payments on debt and finance lease liabilities         (346)	Change in deferred taxes	1,911		(2,629)	
Change in other assets         (6,314)         16,478           Change in payables         (15,420)         (10,624)           Change in lease liabilities         (57,385)         (58,651)           Change in other liabilities         (13,562)         (68,821)           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439)           Purchases of investments         (38,034)         (57,439)           Purchases of investments         23,337         18,178           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           ash flows from financing activities         (54,029)         (57,965)           ash flows from financing activities         (346)         (92           4-biddback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771)           Repurchases of common stock         (40,022)         (5,004)           Dividends pai	Change in receivables	4,277		42,474	
Change in payables         (15,420)         (10,624)           Change in lease liabilities         (57,355)         (58,651)           Change in other liabilities         (13,562)         (85,821)           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         4,836         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439           Purchases of investments         (17,869)         (6,970)           Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           ash flows from financing activities         (346)         (92           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771)           Repurchases of common stock         (40,022)         (5,004)           Dividends paid to shareholders         (24,177)         (22,027)	Change in inventories	5,968		4,560	
Change in lease liabilities         (57,385)         (68,651           Change in other liabilities         (13,562)         (85,821           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         2         4,836         127           Proceeds from disposals of assets         4,836         127         127           Capital expenditures         (38,034)         (57,439         16,970           Purchases of investments         (17,869)         (6,970         17,439         18,178	Change in other assets	(6,314)		16,478	
Change in other liabilities         (13,562)         (85,821)           Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         8         121           Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439           Purchases of investments         (17,869)         (6,970           Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           ash flows from financing activities         (346)         (92           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004           Dividends paid to shareholders         (24,177)         (22,027           Dividends paid to minority interest joint venture partners (1)         (1,172)         -           Net cash used for financing activities         (64,476)	Change in payables	(15,420)		(10,624	
Net cash provided by operating activities         105,354         127,052           ash flows from investing activities         4,836         121           Proceeds from disposals of assets         (38,034)         (57,439           Purchases of investments         (17,869)         (6,970           Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           ash flows from financing activities         (346)         (92           ash flows from finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004           Dividends paid to shareholders         (24,177)         (22,027           Dividends paid to minority interest joint venture partners (1)         (1,172)         —           Net cash used for financing activities         (64,476)         (33,894)           Affect of exchange rate changes on cash and equivalents         (346)         (348)         (4           Analysis	Change in lease liabilities	(57,385)		(58,651)	
Ash flows from investing activities  Proceeds from disposals of assets  Capital expenditures  (38,034) (57,439 Purchases of investments  (17,869) (6,970 Proceeds from sales of investments  Acquisitions  Net cash used for investing activities  Payments on debt and finance lease liabilities  Payments on debt and finance lease liabilities  Payments on debt and finance lease liabilities  (346) (92 Holdback payments for acquisitions  Stock issued for stock and employee benefit plans, net of shares withheld for taxes  (50,000) (50,000 Stock issued for stock and employee benefit plans, net of shares withheld for taxes  (40,022) (5,004 Dividends paid to shareholders  (24,177) (22,027 Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476) (33,894  Iffect of exchange rate changes on cash and equivalents  (44,002) (34,002)  Ash, cash equivalents and restricted cash at beginning of period  (348) (44,002) Ash, cash equivalents and restricted cash at end of period  (348,004)  Interest joint venture partners (1)  (348,005)  (348,006)  (348,0	Change in other liabilities	(13,562)		(85,821	
Proceeds from disposals of assets         4,836         121           Capital expenditures         (38,034)         (57,439           Purchases of investments         (17,869)         (6,970           Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855           Net cash used for investing activities         (54,029)         (57,965           ash flows from financing activities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004           Dividends paid to shareholders         (24,177)         (22,027           Dividends paid to minority interest joint venture partners (1)         (1,172)         —           Net cash used for financing activities         (64,476)         (33,894           affect of exchange rate changes on cash and equivalents         (348)         (44           thange in cash, cash equivalents and restricted cash at beginning of period         346,678         248,856           ash, cash equivalents and restricted cash at end of period         \$333,179         284,045	Net cash provided by operating activities	105,354		127,052	
Capital expenditures         (38,034)         (57,439           Purchases of investments         (17,869)         (6,970           Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855           Net cash used for investing activities         (54,029)         (57,965           Cash flows from financing activities         (54,029)         (57,965           Cash flows from financing activities         (346)         (92           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004           Dividends paid to shareholders         (24,177)         (22,027           Dividends paid to minority interest joint venture partners (1)         (1,172)         —           Net cash used for financing activities         (64,476)         (33,894           Effect of exchange rate changes on cash and equivalents         (348)         (4           Change in cash, cash equivalents and restricted cash at beginning of period         346,678         248,856           Chang	Cash flows from investing activities				
Purchases of investments         (17,869)         (6,970)           Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           Cash flows from financing activities         (346)         (92           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004)           Dividends paid to shareholders         (24,177)         (22,027)           Dividends paid to minority interest joint venture partners (1)         (1,172)         —           Net cash used for financing activities         (64,476)         (33,894)           effect of exchange rate changes on cash and equivalents         (348)         (4           change in cash, cash equivalents and restricted cash         (13,499)         35,189           change in cash, cash equivalents and restricted cash at beginning of period         346,678         248,856           cash, cash equivalents and restricted cash at end of period         3333,179	Proceeds from disposals of assets	4,836		121	
Proceeds from sales of investments         23,337         18,178           Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           ash flows from financing activities         23,337         18,178           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004           Dividends paid to shareholders         (24,177)         (22,027           Dividends paid to minority interest joint venture partners (1)         (1,172)         —           Net cash used for financing activities         (64,476)         (33,894)           ffect of exchange rate changes on cash and equivalents         (348)         (4           hange in cash, cash equivalents and restricted cash         (13,499)         35,189           ash, cash equivalents and restricted cash at beginning of period         346,678         248,856           ash, cash equivalents and restricted cash at end of period         \$333,179         284,045	Capital expenditures	(38,034)		(57,439	
Acquisitions         (26,299)         (11,855)           Net cash used for investing activities         (54,029)         (57,965)           ash flows from financing activities         346,029         (92           Payments on debt and finance lease liabilities         (346)         (92           Holdback payments for acquisitions         (5,000)         (5,000)           Stock issued for stock and employee benefit plans, net of shares withheld for taxes         6,241         (1,771           Repurchases of common stock         (40,022)         (5,004)           Dividends paid to shareholders         (24,177)         (22,027)           Dividends paid to minority interest joint venture partners (1)         (1,172)         —           Net cash used for financing activities         (64,476)         (33,894)           Affect of exchange rate changes on cash and equivalents         (348)         (4           Anage in cash, cash equivalents and restricted cash         (13,499)         35,189           ash, cash equivalents and restricted cash at beginning of period         346,678         248,856           ash, cash equivalents and restricted cash at end of period         \$333,179         284,045	Purchases of investments	(17,869)		(6,970	
Net cash used for investing activities  ash flows from financing activities  Payments on debt and finance lease liabilities  Payments on debt and finance lease liabilities  (346) (92)  Holdback payments for acquisitions  Stock issued for stock and employee benefit plans, net of shares withheld for taxes  6,241 (1,771  Repurchases of common stock  (40,022) (5,004  Dividends paid to shareholders  (24,177) (22,027  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476) (33,894  ffect of exchange rate changes on cash and equivalents  (a)  (4)  (4)  (5)  (5)  (5)  (6)  (7)  (7)  (7)  (8)  (8)  (9)  (9)  (9)  (9)  (9)  (9	Proceeds from sales of investments	23,337		18,178	
Payments on debt and finance lease liabilities  Payments on debt and finance lease liabilities  Holdback payments for acquisitions  Stock issued for stock and employee benefit plans, net of shares withheld for taxes  Repurchases of common stock  Dividends paid to shareholders  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476)  Repurchases of common stock  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476)  Repurchases of common stock  (40,022)  (5,004)  (22,027)  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476)  (33,894)  Repurchases of common stock  (64,476)  (348)  (44,022)  (5,004)  (22,027)  (24,177)  (22,027)  (23,027)  (64,476)  (33,894)  Repurchases of common stock  (64,476)  (33,894)  Repurchases of common stock  (64,476)  (348)  (44,022)  (5,004)  (5,004)  (64,0022)  (5,004)  (64,476)  (33,894)  Repurchases of common stock  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (33,894)  Repurchases of common stock  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (33,894)  Repurchases of common stock  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (33,894)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (54,004)  (64,476)  (348)  (44,022)  (54,004)  (64,476)  (348)  (44,022)  (54,004)  (64,476)  (54,004)  (64,476)  (54,004)  (64,476)  (54,004)  (64,476)  (64,476)  (74,004)  (74,004)  (74,004)  (74,004)  (74,004)  (74,004)  (74,004)  (74,004)  (74,0	Acquisitions	 (26,299)		(11,855	
Payments on debt and finance lease liabilities (346) (92 Holdback payments for acquisitions (5,000) (5,000 Stock issued for stock and employee benefit plans, net of shares withheld for taxes 6,241 (1,771 Repurchases of common stock (40,022) (5,004 Dividends paid to shareholders (24,177) (22,027 Dividends paid to minority interest joint venture partners (1) (1,172) — Net cash used for financing activities (64,476) (33,894 Effect of exchange rate changes on cash and equivalents (348) (4,002) Change in cash, cash equivalents and restricted cash at beginning of period (13,499) 35,189 Cash, cash equivalents and restricted cash at end of period (346,678) (248,045) Cash, cash equivalents and restricted cash at end of period (333,179) (333,179) (333,179) (333,179)	Net cash used for investing activities	(54,029)		(57,965	
Holdback payments for acquisitions (5,000) (5,000)  Stock issued for stock and employee benefit plans, net of shares withheld for taxes (40,022) (5,004)  Repurchases of common stock (40,022) (5,004)  Dividends paid to shareholders (24,177) (22,027)  Dividends paid to minority interest joint venture partners (1) (1,172) —  Net cash used for financing activities (64,476) (33,894)  Iffect of exchange rate changes on cash and equivalents (348) (4,029) (35,000)  Change in cash, cash equivalents and restricted cash (13,499) (35,189)  Cash, cash equivalents and restricted cash at beginning of period (346,678) (248,856)  Cash, cash equivalents and restricted cash at end of period (333,179) (333,179) (333,179)  Experimental disclosure of non-cash investing activities	Cash flows from financing activities				
Stock issued for stock and employee benefit plans, net of shares withheld for taxes  Repurchases of common stock  Dividends paid to shareholders  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (348)  (40,022)  (5,004)  (22,027)  (1,172)  Net cash used for financing activities  (64,476)  (33,894)  (40,022)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (64,476)  (348)  (40,022)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (348)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (348)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (24,177)  (22,027)  (64,476)  (33,894)  (40,022)  (5,004)  (64,476)  (33,894)  (40,022)  (5,004)  (64,476)  (33,894)  (40,022)  (5,004)  (64,476)  (33,894)  (40,022)  (5,004)  (64,476)  (33,894)  (40,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (33,894)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (5,004)  (64,476)  (33,894)  (44,022)  (5,004)  (64,476)  (348)  (44,022)  (44,177)  (22,027)  (64,476)  (348)  (44,022)  (44,177)  (42,027)  (44,177)  (44,027)  (44,177)  (44,07)	Payments on debt and finance lease liabilities	(346)		(92	
Repurchases of common stock  Dividends paid to shareholders  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (348)  (44,022)  (5,004)  (22,027)  (1,172)  Net cash used for financing activities  (64,476)  (33,894)  (64,476)  (348)  (49,022)  (11,172)  (1	Holdback payments for acquisitions	(5,000)		(5,000	
Dividends paid to shareholders  Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476)  (33,894)  ffect of exchange rate changes on cash and equivalents hange in cash, cash equivalents and restricted cash ash, cash equivalents and restricted cash at beginning of period ash, cash equivalents and restricted cash at end of period  ash, cash equivalents and restricted cash at end of period  pupplemental disclosure of non-cash investing activities	Stock issued for stock and employee benefit plans, net of shares withheld for taxes	6,241		(1,771	
Dividends paid to minority interest joint venture partners (1)  Net cash used for financing activities  (64,476)  (33,894)  ffect of exchange rate changes on cash and equivalents  (348)  (4)  (4)  (4)  (4)  (5)  (4)  (5)  (4)  (5)  (5	Repurchases of common stock	(40,022)		(5,004	
Net cash used for financing activities (64,476) (33,894)  ffect of exchange rate changes on cash and equivalents (348) (4 hange in cash, cash equivalents and restricted cash (13,499) 35,189 ash, cash equivalents and restricted cash at beginning of period 346,678 248,856 ash, cash equivalents and restricted cash at end of period \$333,179 \$284,045  upplemental disclosure of non-cash investing activities	Dividends paid to shareholders	(24,177)		(22,027)	
ffect of exchange rate changes on cash and equivalents  thange in cash, cash equivalents and restricted cash  cash, cash equivalents and restricted cash at beginning of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period  cash, cash equivalents and restricted cash at end of period	Dividends paid to minority interest joint venture partners (1)	 (1,172)		_	
thange in cash, cash equivalents and restricted cash tash, cash equivalents and restricted cash at beginning of period tash, cash equivalents and restricted cash at end of period tash, cash equivalents and restricted cash at end of period tash, cash equivalents and restricted cash at end of period tupplemental disclosure of non-cash investing activities	Net cash used for financing activities	(64,476)		(33,894	
tash, cash equivalents and restricted cash at beginning of period  ash, cash equivalents and restricted cash at end of period  ash, cash equivalents and restricted cash at end of period  applemental disclosure of non-cash investing activities	ffect of exchange rate changes on cash and equivalents	 (348)		(4	
rash, cash equivalents and restricted cash at beginning of period $\frac{346,678}{$333,179} = \frac{248,856}{$248,045}$ supplemental disclosure of non-cash investing activities	hange in cash, cash equivalents and restricted cash	 (13,499)		35,189	
ash, cash equivalents and restricted cash at end of period \$\frac{\$333,179}{\$}\$ 284,045  upplemental disclosure of non-cash investing activities	ash, cash equivalents and restricted cash at beginning of period			248,856	
		\$ 333,179	\$	284,045	
	upplemental disclosure of non-cash investing activities				
	Capital expenditures included in payables	\$ 3,008	\$	2,828	

<sup>(1)</sup> Includes dividends paid to joint venture minority partners resulting from the repatriation of dividends from our foreign earnings that we no longer consider permanently reinvested.

# LA-Z-BOY INCORPORATED SEGMENT INFORMATION

	 Quarter Ended					Nine Months Ended			
(Unaudited, amounts in thousands)	1/27/2024		1/28/2023		1/27/2024		1/28/2023		
Sales							_		
Wholesale segment:									
Sales to external customers	\$ 260,542	\$	291,170	\$	760,531	\$	934,511		
Intersegment sales	 95,833		116,433		294,286		361,141		

Wholesale segment sales	356,375	407,603	1,054,817	1,295,652
Retail segment sales	204,696	251,157	627,248	739,330
Corporate and Other:				
Sales to external customers	35,168	30,396	105,713	114,305
Intersegment sales	 2,964	 3,114	 8,712	11,572
Corporate and Other sales	38,132	 33,510	114,425	 125,877
Eliminations	(98,797)	(119,547)	(302,998)	(372,713)
Consolidated sales	\$ 500,406	\$ 572,723	\$ 1,493,492	\$ 1,788,146
Operating Income (Loss)				
Wholesale segment	\$ 22,711	\$ 16,940	\$ 67,664	\$ 81,558
Retail segment	22,313	44,203	79,512	123,855
Corporate and Other	 (12,463)	 (18,303)	 (46,477)	(48,047)
Consolidated operating income	\$ 32,561	\$ 42,840	\$ 100,699	\$ 157,366

# LA-Z-BOY INCORPORATED RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

	Quarter Ended					Nine Months Ended				
(Amounts in thousands, except per share data)		1/27/2024		1/28/2023		1/27/2024		1/28/2023		
GAAP gross profit	\$	213,254	\$	235,581	\$	641,587	\$	716,095		
Purchase accounting charges (1)		_		_		_		132		
Business realignment charges (2)		_		_		_		609		
Supply chain optimization charges (3)		205		880		3,966		880		
Non-GAAP gross profit	\$	213,459	\$	236,461	\$	645,553	\$	717,716		
GAAP SG&A	\$	180,693	\$	192,741	\$	540,888	\$	558,729		
Purchase accounting (charges)/gain (4)		(254)		(252)		(762)		46		
Supply chain optimization charges (5)		(2)		(9,206)		(1,857)		(9,206)		
Non-GAAP SG&A	\$	180,437	\$	183,283	\$	538,269	\$	549,569		
GAAP operating income	\$	32,561	\$	42,840	\$	100,699	\$	157,366		
Purchase accounting charges		254		252		762		86		
Business realignment charges		_		_		_		609		
Supply chain optimization charges		207		10,086		5,823		10,086		
Non-GAAP operating income	\$	33,022	\$	53,178	\$	107,284	\$	168,147		
GAAP income before income taxes	\$	35,940	\$	43,654	\$	111,613	\$	159,742		
Purchase accounting charges recorded as part of gross profit, SG&A, and interest expense		254		299		810		271		
Business realignment charges		_		_		_		609		
Supply chain optimization charges		207		10,086		5,823		10,086		
Non-GAAP income before income taxes	\$	36,401	\$	54,039	\$	118,246	\$	170,708		
GAAP net income attributable to La-Z-Boy Incorporated Purchase accounting charges recorded as part of gross profit,	\$	28,640	\$	31,726	\$	83,318	\$	116,291		
SG&A, and interest expense		254		299		810		271		
Tax effect of purchase accounting		(51)		(83)		(198)		(286)		
Business realignment charges		_		_		_		609		
Tax effect of business realignment		_		_		_		(163)		
Supply chain optimization charges		207		10,086		5,823		10,086		
Tax effect of supply chain optimization		(42)		(2,794)		(1,427)		(2,693)		
Non-GAAP net income attributable to La-Z-Boy Incorporated	\$	29,008	\$	39,234	\$	88,326	\$	124,115		

GAAP net income attributable to La-Z-Boy Incorporated per				
diluted share ("Diluted EPS")	\$ 0.66	\$ 0.74	\$ 1.92	\$ 2.70
Purchase accounting charges, net of tax, per share	0.01	_	0.02	_
Business realignment charges, net of tax, per share	_	_	_	0.01
Supply chain optimization charges, net of tax, per share	 <u> </u>	 0.17	 0.10	 0.17
Non-GAAP net income attributable to La-Z-Boy Incorporated per				
diluted share ("Diluted EPS")	\$ 0.67	\$ 0.91	\$ 2.04	\$ 2.88

- (1) Includes incremental expense upon the sale of inventory acquired at fair value.
- (2) Includes severance charges related to the closure of our Newton, Mississippi manufacturing facility.
- (3) Fiscal 2024 includes severance charges related to shifting upholstery production from our Ramos, Mexico operations to other upholstery plants and relocating our cut and sew operations back to Ramos, Mexico, resulting in the permanent closure of our leased cut and sew facility in Parras, Mexico. Fiscal 2023 primarily includes severance charges related to the closure our manufacturing facility in Torreón, Mexico.
- (4) Includes amortization of intangible assets. The first nine months of fiscal 2023 also includes an \$0.8 million adjustment to the fair value of a contingent consideration liability.
- (5) The first nine months of fiscal 2024 includes \$3.0 million of accelerated depreciation of fixed assets related to shifting upholstery production from our Ramos, Mexico operations to other upholstery plants and relocating our cut and sew operations back to Ramos, Mexico, resulting in the permanent closure of our leased cut and sew facility in Parras, Mexico. The first nine months of fiscal 2024 also includes a \$1.2 million gain related to the settlement of the Torreón, Mexico lease obligation on previously impaired assets. Fiscal 2023 includes impairment charges of various assets, primarily long-lived assets, related to the closure of our manufacturing facility in Torreón, Mexico.

# LA-Z-BOY INCORPORATED RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES SEGMENT INFORMATION

	Quarter Ended				Nine Months Ended			
(Amounts in thousands)	1/27/2024	% of sales	1/28/2023	% of sales	1/27/2024	% of sales	1/28/2023	% of sales
GAAP operating income (loss)								
Wholesale segment	\$ 22,711	6.4%	\$ 16,940	4.2%	\$ 67,664	6.4%	\$ 81,558	6.3%
Retail segment	22,313	10.9%	44,203	17.6%	79,512	12.7%	123,855	16.8%
Corporate and Other	(12,463)	N/M	(18,303)	N/M	(46,477)	N/M	(48,047)	N/M
Consolidated GAAP operating income	\$ 32,561	6.5%	\$ 42,840	7.5%	\$ 100,699	6.7%	\$ 157,366	8.8%
Non-GAAP items affecting operating income								
Wholesale segment	\$ 262		\$ 10,138		\$ 5,987		\$ 10,850	
Retail segment	_		_		_		132	
Corporate and Other	199		200		598		(201)	
Consolidated Non-GAAP items affecting operating income	\$ 461		\$ 10,338		\$ 6,585		\$ 10,781	
Non-GAAP operating income (loss)								
Wholesale segment	\$ 22,973	6.4%	\$ 27,078	6.6%	\$ 73,651	7.0%	\$ 92,408	7.1%
Retail segment	22,313	10.9%	44,203	17.6%	79,512	12.7%	123,987	16.8%
Corporate and Other	(12,264)	N/M	(18,103)	N/M	(45,879)	N/M	(48,248)	N/M
Consolidated Non-GAAP operating income	\$ 33,022	6.6%	\$ 53,178	9.3%	\$ 107,284	7.2%	\$ 168,147	9.4%

N/M - Not Meaningful



Source: La-Z-Boy Incorporated