

# La-Z-Boy Reports Record Fiscal 2023 First-Quarter Results

### 08/23/22

MONROE, Mich., Aug. 23, 2022 (GLOBE NEWSWIRE) -- La-Z-Boy Incorporated (NYSE: LZB), a global leader in residential furniture, today reported record-setting first-quarter results for the quarter ended July 30, 2022.

#### Fiscal 2023 first-quarter highlights versus prior year:

- Consolidated sales increased 15% to \$604 million, a first-quarter record
  - Operating profit and operating margin were also all-time first-quarter records
- Retail segment sales increased 30% to \$236 million, an all-time quarterly record
  - Operating profit and operating margin were also all-time quarterly records
- Joybird written sales increased 12%

Melinda D. Whittington, President and Chief Executive Officer of La-Z-Boy, said, "We delivered excellent results for the quarter, amidst challenging trends for the global economy and the furniture industry. We are focused on navigating the near-term volatile environment with agility while strengthening our business for the long term with our Century Vision strategy. This quarter, we further built our iconic La-Z-Boy brand with the acquisition of five La-Z-Boy Furniture Galleries<sup>®</sup> stores in the Denver market, and our Joybird brand with the opening of two new Joybird retail stores."

Whittington added, "In the near term, we remain focused on working down our backlog to drive delivered sales and enhance service to customers with shorter, pre-pandemic lead times. Our supply chain team continues to improve results and reduce start-up friction costs at our new plants in Mexico to strengthen wholesale gross margins over time. At the same time, we have increased our marketing spend to pre-pandemic levels to increase traffic and conversion and support the equity of our brands. With a strong balance sheet, we have the means to make prudent investments in our business and we expect to deliver enhanced long-term returns to all stakeholders."

### **Key Results:**

| (Unaudited, amounts in thousands, except per share data)  | 7  | //30/2022 | 7/24/2021     | % Change |
|---|----|-----------|---------------|----------|
| Sales   | \$ | 604,091   | \$<br>524,783 | 15%      |
| GAAP operating income                                     |    | 52,643    | 34,371        | 53%      |
| Non-GAAP operating income                                 |    | 53,824    | 34,631        | 55%      |
| GAAP operating margin                                     |    | 8.7%      | 6.5%          | 220 bps  |
| Non-GAAP operating margin                                 |    | 8.9%      | 6.6%          | 230 bps  |
| GAAP net income attributable to La-Z-Boy Incorporated     |    | 38,488    | 24,566        | 57%      |
| Non-GAAP net income attributable to La-Z-Boy Incorporated |    | 39,424    | 24,892        | 58%      |
| Diluted weighted average common shares                    |    | 43,142    | 45,404        |          |
| GAAP diluted earnings per share                           | \$ | 0.89      | \$<br>0.54    | 65%      |
| Non-GAAP diluted earnings per share                       | \$ | 0.91      | \$<br>0.55    | 65%      |

#### **Liquidity Measures:**

|                                   |    | Quarte    | r En | ided      |                                   |    | Quarte    | r En | ided      |
|-----------------------------------|----|-----------|------|-----------|-----------------------------------|----|-----------|------|-----------|
| (Unaudited, amounts in thousands) |    | 7/30/2022 |      | 7/24/2021 | (Unaudited, amounts in thousands) |    | 7/30/2022 |      | 7/24/2021 |
| Free Cash Flow                    |    |           |      |           | Cash Returns to Shareholders      |    |           |      |           |
| Operating cash flow               | \$ | 33,104    | \$   | 6,163     | Share repurchases                 | \$ | 5,004     | \$   | 35,640    |
| Capital expenditures              |    | (20,999)  |      | (19,343)  | Dividends                         |    | 7,097     |      | 6,777     |
| Free cash flow                    | \$ | 12,105    | \$   | (13,180)  | Cash returns to shareholders      | \$ | 12,101    | \$   | 42,417    |

| (Unaudited, amounts in thousands)                | 7/ | 7/30/2022 |    | 7/24/2021 |
|--|----|-----------|----|-----------|
| Cash and cash equivalents                        | \$ | 238,170   | \$ | 332,960   |
| Restricted cash                                  |    | 3,267     |    | 3,266     |
| Total cash, cash equivalents and restricted cash | \$ | 241,437   | \$ | 336,226   |

#### FY23 Q1 Results vs. FY22 Q1:

#### **Consolidated Results:**

- Consolidated sales in the first quarter of fiscal 2023 increased 15% to \$604 million, reflecting pricing and surcharge actions and the positive effects of product and channel mix
- Consolidated GAAP operating margin was 8.7% versus 6.5%
- Consolidated non-GAAP<sup>(1)</sup> operating margin was 8.9% versus 6.6%
  - Improved operating margin was driven primarily by a change to the company's consolidated business mix, with Retail becoming a larger portion, and fixed-cost leverage on higher sales
- GAAP diluted EPS increased to \$0.89 from \$0.54; non-GAAP<sup>(1)</sup> diluted EPS increased 65% to \$0.91 from \$0.55

### Retail Segment:

- Sales:
  - Delivered sales increased 30% to an all-time quarterly record of \$236 million
  - o Delivered same-store sales increased 25%
  - o Written same-store sales for the company-owned La-Z-Boy Furniture Galleries<sup>®</sup> stores (the company's Retail segment) decreased 15%, reflecting a return to normal seasonality associated with the summer period and consumer sentiment impacts from macroeconomic and geopolitical concerns
  - o Written same-store sales were 12% higher than pre-pandemic levels
- Operating Performance:
  - Non-GAAP<sup>(1)</sup> operating margin and operating profit increased to all-time records of 16.2%, and \$38 million, respectively, versus 11.2%, and \$20 million in last year's first quarter, primarily driven by fixed-cost leverage on higher delivered sales volume

### **Wholesale Segment:**

- Sales:
  - o Increased 12% to a first-quarter record of \$442 million driven by realized pricing and surcharge actions coupled with favorable channel and product mix, partially offset by lower volume, primarily the result of some external dealers temporarily delaying receipt of finished goods due to warehouse constraints
- · Operating Margin:
  - Non-GAAP<sup>(1)</sup> operating margin increased to 6.1% versus 4.7%, primarily reflecting pricing and surcharge actions as well as favorable channel and product mix, partially offset by increased raw material and plant costs

#### Corporate & Other:

- Joybird delivered sales increased 10% to \$43 million
- Joybird written sales increased 12% versus the year-ago first quarter, supported by improved web conversion, average order value and average sales price
- Intercompany eliminations increased in the first quarter 2023 versus the year-ago period due to higher sales from the company's Wholesale segment to its Retail segment
- Joybird posted a small loss for the period, reflecting continued investments in marketing while experiencing increases in freight costs as well as friction costs associated with the opening of a second manufacturing facility in Tijuana; the company expects Joybird to be profitable for the full fiscal year

#### Balance Sheet and Cash Flow as of FY23 Q1

• Ended the quarter with \$241 million in cash<sup>(2)</sup> and \$25 million in investments to enhance returns on cash, and no external

debt

- Generated \$33 million in cash from operating activities versus \$6 million in the prior-year quarter
- Spent \$21 million on capital expenditures for the quarter, primarily related to Retail store upgrades, new Retail stores, and plant upgrades at our manufacturing and distribution facilities
- Returned \$12 million to shareholders, including \$7 million in dividends and \$5 million in share repurchases, or approximately 0.2 million shares of stock, leaving approximately 7.3 million shares available for repurchase under its authorized share repurchase program

#### Dividend

On August 23, 2022, the Board of Directors declared a quarterly cash dividend of \$0.165 per share on the common stock of the company, payable on September 15, 2022, to shareholders of record on September 7, 2022.

#### Outlook

Bob Lucian, Chief Financial Officer of La-Z-Boy Incorporated, said, "While we maintain our long-term commitment to steady sales growth and margin progress, we continue to anticipate results may vary significantly during fiscal 2023 as a result of current industry dynamics as well as macroeconomic and geopolitical uncertainty and its effect on consumer sentiment. Taking all known factors into consideration, we expect delivered sales for the fiscal 2023 second quarter to be up 2% to 5% versus the second quarter of fiscal 2022, in a range of about \$590 million to \$605 million, and consolidated non-GAAP operating margin to be in a range of about 8.0% to 8.5%."

# (1)Non-GAAP amounts for the first quarter of fiscal 2023 exclude:

- a charge of \$0.9 million pre-tax, or \$0.02 per diluted share, related to our business realignment plan, including costs associated with the closure of our Newton, Mississippi manufacturing facility.
- purchase accounting charges related to acquisitions completed in prior periods totaling \$0.3 million pre-tax, or \$0.00 per diluted share, with \$0.2 million included in operating income and \$0.1 million included in interest expense.

#### Non-GAAP amounts for the first quarter of fiscal 2022 exclude:

 purchase accounting charges related to acquisitions completed in prior periods totaling \$0.4 million pre-tax, or \$0.01 per diluted share, with \$0.3 million included in operating income and \$0.1 million included in interest expense.

Please refer to the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" for detailed information on calculating the Non-GAAP measures used in this press release and a reconciliation to the most directly comparable GAAP measure.

(2)Cash includes cash, cash equivalents and restricted cash

## Conference Call

La-Z-Boy will hold a conference call with the investment community on Wednesday, August 24, 2022, at 8:30 a.m. Eastern time. The toll-free dial-in number is 888.506.0062; international callers may use 973.528.0011. Enter Participant Access Code 499409.

The call will be webcast live, with corresponding slides, and archived on the Internet. It will be available at <a href="https://lazboy.gcs-web.com/">https://lazboy.gcs-web.com/</a>. A telephone replay will be available for a week following the call. This replay will be accessible to callers from the U.S. and Canada at 877.481.4010 and to international callers at 919.882.2331. Enter Replay Passcode: 46346. The webcast replay will be available for one year.

# **Cautionary Note Regarding Forward-Looking Statements**

This news release contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. Generally, forward-looking statements include information concerning expectations, projections or trends relating to our results of operations, financial results, financial condition, strategic initiatives and plans, expenses, dividends, share repurchases, liquidity, use of cash and cash requirements, borrowing capacity, investments, future economic performance, business and industry and the effect of the novel coronavirus ("COVID-19") pandemic on our business operations and financial results.

The forward-looking statements in this press release are based on certain assumptions and currently available information and are subject to various risks and uncertainties, many of which are unforeseeable and beyond our control, such as the continuing and developing impact of, and uncertainty caused by, the COVID-19 pandemic. Additional risks and uncertainties that we do not presently know about or that we currently consider to be immaterial may also affect our business operations and financial results. Our actual future results and trends may differ materially depending on a variety of factors, including, but not limited to, the risks and uncertainties discussed in our fiscal 2022 Annual Report on Form 10-K and other factors identified in our reports filed with the Securities and Exchange Commission (the "SEC"), available on the SEC's website at <a href="https://www.sec.gov">www.sec.gov</a>. Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or for any other reason.

### **Additional Information**

This news release is just one part of La-Z-Boy's financial disclosures and should be read in conjunction with other information filed with the SEC, which is available at: <a href="https://lazbov.gcs-web.com/financial-information/sec-filings">https://lazbov.gcs-web.com/financial-information/sec-filings</a>. Investors and others wishing to be notified of future La-Z-Boy news

releases, SEC filings and quarterly investor conference calls may sign up at: https://lazboy.gcs-web.com/.

#### **Background Information**

La-Z-Boy Incorporated is one of the world's leading residential furniture producers, marketing furniture for every room of the home. The Wholesale segment includes England, La-Z-Boy, American Drew<sup>®</sup>, Hammary<sup>®</sup>, Kincaid<sup>®</sup> and the company's international wholesale and manufacturing businesses. The company-owned Retail segment includes 166 of the 348 La-Z-Boy Furniture Galleries<sup>®</sup> stores. Joybird is an e-commerce retailer and manufacturer of upholstered furniture.

The corporation's branded distribution network is dedicated to selling La-Z-Boy Incorporated products and brands, and includes 348 stand-alone La-Z-Boy Furniture Galleries<sup>®</sup> stores and 530 independent Comfort Studio<sup>®</sup> locations, in addition to in-store gallery programs for the company's Kincaid and England operating units. Additional information is available at <a href="http://www.la-z-boy.com/">http://www.la-z-boy.com/</a>.

#### **Non-GAAP Financial Measures**

In addition to the financial measures prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), this press release also includes Non-GAAP financial measures. Management uses these Non-GAAP financial measures when assessing our ongoing performance. This press release contains references to Non-GAAP operating income, Non-GAAP operating margin, and Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share (and components thereof, including Non-GAAP income before income taxes, Non-GAAP net income attributable to La-Z-Boy Incorporated), which may exclude, as applicable, business realignment charges and purchase accounting charges. The business realignment charges include severance costs, asset impairment costs, and costs to relocate equipment and inventory related to organizational changes we undertook as a result of our response to COVID, including a reduction in the company's work force, temporary closure of certain manufacturing facilities and subsequent gains resulting from the sale of related assets. The purchase accounting charges may include the amortization of intangible assets, incremental expense upon the sale of inventory acquired at fair value, amortization of employee retention agreements, fair value adjustments of future cash payments recorded as interest expense, and adjustments to the fair value of contingent consideration.

In addition, this press release references the Non-GAAP financial measure of "Non-GAAP operating margin" for a future period. Non-GAAP operating margin may exclude items such as pre-tax purchase accounting charges and pre-tax business realignment charges. These and other not presently determinable items could have a material impact on the determination of operating margin on a GAAP basis and due to the probable variability and limited visibility of excluded items, therefore, we have not provided a reconciliation of Non-GAAP operating margin for future periods in this press release. These Non-GAAP financial measures are not meant to be considered superior to or a substitute for La-Z-Boy Incorporated's results of operations prepared in accordance with GAAP and may not be comparable to similarly titled measures reported by other companies. Reconciliations of such Non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables.

Management believes that presenting certain Non-GAAP financial measures will help investors understand the long-term profitability trends of our business and compare our profitability to prior and future periods and to our peers. Management excludes purchase accounting charges because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions consummated and the success with which we operate the businesses acquired. While the company has a history of acquisition activity, it does not acquire businesses on a predictable cycle, and the impact of purchase accounting charges is unique to each acquisition and can vary significantly from acquisition to acquisition. Similarly, business realignment charges are dependent on the timing, size, number and nature of the operations being moved or closed, and the charges may not be incurred on a predictable cycle. Management believes that exclusion of these items facilitates more consistent comparisons of the company's operating results over time. Where applicable, the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" tables present the excluded items net of tax calculated using the effective tax rate from operations for the period in which the adjustment is presented, except for the non-tax deductible goodwill impairment charge and the adjustment to the fair value of contingent consideration which reflects the associated GAAP tax impact in the period presented.

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# LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF INCOME

|  | Quarter Ended |         |        |         |  |  |
|--|---------------|---------|--------|---------|--|--|
| (Unaudited, amounts in thousands, except per share data) | 7/3           | 7/2     | 4/2021 |         |  |  |
| Sales  | \$            | 604,091 | \$     | 524,783 |  |  |
| Cost of sales  |               | 362,631 |        | 322,701 |  |  |
| Gross profit   |               | 241,460 |        | 202,082 |  |  |
| Selling, general and administrative expense              |               | 188,817 |        | 167,711 |  |  |
| Operating income   |               | 52,643  |        | 34,371  |  |  |
| Interest expense   |               | (159)   |        | (311)   |  |  |
| Interest income  |               | 474     |        | 117     |  |  |
| Other income (expense), net                              |               | 45      |        | (93)    |  |  |
| Income before income taxes                               |               | 53,003  |        | 34,084  |  |  |
| Income tax expense                                       |               | 14,063  |        | 8,818   |  |  |
| Net income   |               | 38,940  |        | 25,266  |  |  |

| Net income attributable to noncontrolling interests                | (452)        | (700)        |
|--|--------------|--------------|
| Net income attributable to La-Z-Boy Incorporated                   | \$<br>38,488 | \$<br>24,566 |
| Basic weighted average common shares                               | 43,092       | 45,072       |
| Basic net income attributable to La-Z-Boy Incorporated per share   | \$<br>0.89   | \$<br>0.54   |
| Diluted weighted average common shares                             | 43,142       | 45,404       |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$<br>0.89   | \$<br>0.54   |

# LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

| Cash and equivalents         \$ 238,170         \$ 245,589           Restricted cash         3,267         3,267           Receivables, net of allowance of \$3,665 at 7/30/2022 and \$3,406 at 4/30/2022         156,027         183,747           Inventories, net         331,846         303,191           Other current assets         190,516         215,882           Total current assets         919,826         951,776           Property, plant and equipment, net         262,620         253,144           Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         \$ 1,918,965         1,932,089           Current liabilities         77,809         75,271           Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accurued expenses and other current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843      <  | (Unaudited, amounts in thousands, except par value)                                | <br>7/30/2022   |    | 4/30/2022 |  |
|---|--|-----------------|----|-----------|--|
| Restricted cash         3,267         3,267           Receivables, net of allowance of \$3,665 at 7/30/2022 and \$3,406 at 4/30/2022         156,027         183,747           Inventories, net         331,846         303,191           Other current assets         190,516         215,982           Total current assets         919,826         951,776           Property, plant and equipment, net         262,620         253,144           Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         1,918,985         1,932,089           Current liabilities         1,918,985         1,932,089           Current liabilities         31,932,089         1,932,089           Current liabilities         1,932,089         1,932,089           Current liabilities         31,932,089         1,932,089           Current liabilities         1,932,099         1,932,089           Current liabilities         31,932,099         1,932,099           Current  | Current assets   |                 |    | _         |  |
| Receivables, net of allowance of \$3,665 at 7/30/2022 and \$3,406 at 4/30/2022         156,027         183,747           Inventories, net         331,846         303,191           Other current assets         190,516         215,982           Total current assets         919,826         951,776           Property, plant and equipment, net         262,620         253,144           Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,339         82,207           Total assets         19,18,985         1,932,089           Current liabilities         123,832         1,942,089           Accounts payable         \$123,832         \$104,025           Lease liabilities, short-term         77,309         75,271           Accourse apenses and other current liabilities         437,930         496,393           Total current liabilities         357,468         354,843           Other long-term liabilities         78,363         81,935           Bases liabilities, long-term         357,468         354,843  | Cash and equivalents   | \$<br>238,170   | \$ | 245,589   |  |
| Inventories, net   331,846   303,191     Other current assetts   190,516   215,826     Total current assetts   919,826   951,776     Property, plant and equipment, net   262,620   253,144     Goodwill   201,679   194,604     Other intangible assets, net   201,679   194,604     Other intangible assets, net   10,041   10,632     Right of use lease assets   409,051   405,755     Other long-term assets, net   77,839   82,207     Total assets   1,918,995   1,932,098     Current liabilities   123,832   1,932,098     Current liabilities   123,832   1,932,098     Current liabilities   123,832   1,932,098     Current liabilities   1,933,098   1,933,098     Current liabilities   1,933,098   1,933,098 | Restricted cash  | 3,267           |    | 3,267     |  |
| Other current assets         190,516         215,982           Total current assets         919,826         951,776           Property, plant and equipment, net         262,620         253,144           Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         1,918,985         1,932,089           Current liabilities         1,918,985         1,932,089           Current liabilities         1,918,985         1,932,089           Current liabilities         77,309         7,527           Accrued expenses and other current liabilities         437,930         496,393           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         357,468         354,843           Other long-term liabilities         43,036         48,083           Frefered shares – 5,000 authorized; none issued         43,036         43,088           Capital in excess of par value         343,475         342,252   | Receivables, net of allowance of \$3,665 at 7/30/2022 and \$3,406 at 4/30/2022     | 156,027         |    | 183,747   |  |
| Total current assets         919,826         951,776           Property, plant and equipment, net         262,620         253,144           Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         1,918,965         1,932,089           Current liabilities         77,309         75,271           Accounts payable         \$123,832         104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         43,036         43,089           Preferred shares – 5,000 authorized; none issued         43,036         43,089           Capital in excess of par value         343,475         342,252  | Inventories, net   | 331,846         |    | 303,191   |  |
| Property, plant and equipment, net         262,620         253,144           Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         \$ 1,918,985         \$ 1,932,089           Current liabilities         77,300         75,271           Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         78,363         81,935           Preferred shares – 5,000 authorized; none issued         — —         — —           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,667   | Other current assets   | <br>190,516     |    | 215,982   |  |
| Goodwill         201,679         194,604           Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         1,918,985         1,932,089           Current liabilities         123,832         104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         78,363         81,935           Preferred shares – 5,000 authorized; none issued         —         —           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           and 43,089 outstanding at 4/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss   | Total current assets   | 919,826         |    | 951,776   |  |
| Other intangible assets, net         37,929         33,971           Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         1,918,985         1,932,089           Current liabilities         77,300         75,271           Accounts payable         123,832         104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         78,363         81,935           Preferred shares – 5,000 authorized; none issued         ————————————————————————————————————   | Property, plant and equipment, net   | 262,620         |    | 253,144   |  |
| Deferred income taxes – long-term         10,041         10,632           Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         \$ 1,918,985         1,932,089           Current liabilities         \$ 123,832         104,025           Lease liabilities, short-term         77,300         75,271           Accounts payable         437,930         496,393           Total current liabilities         437,930         496,393           Total current liabilities, long-term         639,062         675,689           Lease liabilities, long-term liabilities         78,363         81,935           Shareholders' equity         78,363         81,935           Preferred shares – 5,000 authorized; none issued         —         —           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss         (7,316)         (5,797)           Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling int  | Goodwill   | 201,679         |    | 194,604   |  |
| Right of use lease assets         409,051         405,755           Other long-term assets, net         77,839         82,207           Total assets         \$ 1,918,985         1,932,089           Current liabilities           Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         7         7           Preferred shares - 5,000 authorized; none issued         -         -           Common shares, \$1 par value - 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss         (7,316)         (5,797)           Total La-Z-Boy Incorporated shareholders' equity         385,262         810,725           Noncontrolling interests         8,830   | Other intangible assets, net   | 37,929          |    | 33,971    |  |
| Other long-term assets, net Total assets         77,839         82,207           Total assets         \$ 1,918,985         \$ 1,932,089           Current liabilities         \$ 123,832         \$ 104,025           Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         78,363         81,935           Preferred shares – 5,000 authorized; none issued         —         —           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss         (7,316)         5,797           Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling interests         8,830         8,897           Total equi  | Deferred income taxes – long-term  | 10,041          |    | 10,632    |  |
| Current liabilities         \$ 1,918,985         \$ 1,932,089           Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity   | Right of use lease assets  | 409,051         |    | 405,755   |  |
| Current liabilities           Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         —         —         —           Preferred shares – 5,000 authorized; none issued         —         —         —           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss         (7,316)         (5,797)           Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling interests         8,830         8,897           Total equity         844,092         819,622  | Other long-term assets, net  | <br>77,839      |    | 82,207    |  |
| Accounts payable         \$ 123,832         \$ 104,025           Lease liabilities, short-term         77,300         75,271           Accrued expenses and other current liabilities         437,930         496,393           Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         —         —           Preferred shares – 5,000 authorized; none issued         —         —           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss         (7,316)         (5,797)           Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling interests         8,830         8,897           Total equity         844,092         819,622  | Total assets   | \$<br>1,918,985 | \$ | 1,932,089 |  |
| Lease liabilities, short-term       77,300       75,271         Accrued expenses and other current liabilities       437,930       496,393         Total current liabilities       639,062       675,689         Lease liabilities, long-term       357,468       354,843         Other long-term liabilities       78,363       81,935         Shareholders' equity       —       —         Preferred shares – 5,000 authorized; none issued       —       —         Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,089         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622   | Current liabilities  |                 |    |           |  |
| Accrued expenses and other current liabilities       437,930       496,393         Total current liabilities       639,062       675,689         Lease liabilities, long-term       357,468       354,843         Other long-term liabilities       78,363       81,935         Shareholders' equity       —       —         Preferred shares – 5,000 authorized; none issued       —       —         Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,089         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622   | Accounts payable   | \$<br>123,832   | \$ | 104,025   |  |
| Total current liabilities         639,062         675,689           Lease liabilities, long-term         357,468         354,843           Other long-term liabilities         78,363         81,935           Shareholders' equity         -         -           Preferred shares – 5,000 authorized; none issued         -         -           Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022         43,036         43,089           Capital in excess of par value         343,475         342,252           Retained earnings         456,067         431,181           Accumulated other comprehensive loss         (7,316)         (5,797)           Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling interests         8,830         8,897           Total equity         844,092         819,622  | Lease liabilities, short-term  | 77,300          |    | 75,271    |  |
| Lease liabilities, long-term       357,468       354,843         Other long-term liabilities       78,363       81,935         Shareholders' equity       -       -         Preferred shares – 5,000 authorized; none issued       -       -         Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,089         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622  | Accrued expenses and other current liabilities                                     | 437,930         |    | 496,393   |  |
| Other long-term liabilities       78,363       81,935         Shareholders' equity       Preferred shares – 5,000 authorized; none issued       —       —         Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,036       43,036       43,036       43,089         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622  | Total current liabilities  | <br>639,062     |    | 675,689   |  |
| Shareholders' equity       —       —       —         Preferred shares – 5,000 authorized; none issued       —       —       —         Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,089         and 43,089 outstanding at 4/30/2022       43,036       43,089         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622   | Lease liabilities, long-term   | 357,468         |    | 354,843   |  |
| Preferred shares – 5,000 authorized; none issued       —       —         Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,089         and 43,089 outstanding at 4/30/2022       343,475       342,252         Capital in excess of par value       343,475       456,067       431,181         Accumulated earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622   | Other long-term liabilities  | 78,363          |    | 81,935    |  |
| Common shares, \$1 par value – 150,000 authorized; 43,036 outstanding at 7/30/2022       43,036       43,089         and 43,089 outstanding at 4/30/2022       343,475       342,252         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622   | Shareholders' equity   |                 |    |           |  |
| and 43,089 outstanding at 4/30/2022       43,036       43,089         Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622  | Preferred shares – 5,000 authorized; none issued                                   | _               |    | _         |  |
| Capital in excess of par value       343,475       342,252         Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622  | Common shares, \$1 par value - 150,000 authorized; 43,036 outstanding at 7/30/2022 |                 |    |           |  |
| Retained earnings       456,067       431,181         Accumulated other comprehensive loss       (7,316)       (5,797)         Total La-Z-Boy Incorporated shareholders' equity       835,262       810,725         Noncontrolling interests       8,830       8,897         Total equity       844,092       819,622   |  | ,               |    | ,         |  |
| Accumulated other comprehensive loss         (7,316)         (5,797)           Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling interests         8,830         8,897           Total equity         844,092         819,622   | Capital in excess of par value   | 343,475         |    | 342,252   |  |
| Total La-Z-Boy Incorporated shareholders' equity         835,262         810,725           Noncontrolling interests         8,830         8,897           Total equity         844,092         819,622  | Retained earnings  | =               |    | •         |  |
| Noncontrolling interests         8,830         8,897           Total equity         844,092         819,622   | Accumulated other comprehensive loss   | <br>(7,316)     |    | (5,797)   |  |
| Total equity <u>844,092</u> 819,622   |  | 835,262         |    | 810,725   |  |
| · ·   | Noncontrolling interests   | <br>8,830       |    | 8,897     |  |
| Total liabilities and equity <u>\$ 1,918,985</u> <u>\$ 1,932,089</u>  | Total equity   | <br>844,092     |    | 819,622   |  |
|   | Total liabilities and equity   | \$<br>1,918,985 | \$ | 1,932,089 |  |

# LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF CASH FLOWS

|  | Quarter Ended |        |    |           |  |  |
|--|---------------|--------|----|-----------|--|--|
| (Unaudited, amounts in thousands)  | 7/30/2022     |        |    | 7/24/2021 |  |  |
| Cash flows from operating activities   |               |        |    | _         |  |  |
| Net income   | \$            | 38,940 | \$ | 25,266    |  |  |
| Adjustments to reconcile net income to cash provided by operating activities |               |        |    |           |  |  |
| (Gain)/loss on disposal of assets  |               | (4)    |    | 44        |  |  |
| (Gain)/loss on sale of investments   |               | 30     |    | (256)     |  |  |

| Provision for doubtful accounts   | 293           | (611)         |
|---|---------------|---------------|
| Depreciation and amortization   | 9,516         | 8,553         |
| Amortization of right-of-use lease assets   | 18,845        | 17,245        |
| Equity-based compensation expense   | 1,417         | 2,460         |
| Change in deferred taxes  | 544           | 370           |
| Change in receivables   | 25,098        | (1,783)       |
| Change in inventories   | (25,954)      | (38,921)      |
| Change in other assets  | (1,229)       | (10,380)      |
| Change in payables  | 22,113        | 24,767        |
| Change in lease liabilities   | (19,256)      | (17,263)      |
| Change in other liabilities   | (37,249)      | (3,328)       |
| Net cash provided by operating activities   | 33,104        | <br>6,163     |
| Cash flows from investing activities  |               |               |
| Proceeds from disposals of assets   | 46            | 8             |
| Capital expenditures  | (20,999)      | (19,343)      |
| Purchases of investments  | (2,176)       | (9,900)       |
| Proceeds from sales of investments  | 4,421         | 9,716         |
| Acquisitions  | <br>(7,230)   |               |
| Net cash used for investing activities  | (25,938)      | (19,519)      |
| Cash flows from financing activities  |               |               |
| Payments on debt and finance lease liabilities                                      | (31)          | (30)          |
| Stock issued for stock and employee benefit plans, net of shares withheld for taxes | (1,703)       | (2,228)       |
| Repurchases of common stock   | (5,004)       | (35,640)      |
| Dividends paid to shareholders  | <br>(7,097)   | <br>(6,777)   |
| Net cash used for financing activities  | (13,835)      | (44,675)      |
| Effect of exchange rate changes on cash and equivalents                             | <br>(750)     | <br>(446)     |
| Change in cash, cash equivalents and restricted cash                                | (7,419)       | (58,477)      |
| Cash, cash equivalents and restricted cash at beginning of period                   | <br>248,856   | 394,703       |
| Cash, cash equivalents and restricted cash at end of period                         | \$<br>241,437 | \$<br>336,226 |
| Supplemental disclosure of non-cash investing activities                            |               |               |
| Capital expenditures included in accounts payable                                   | \$<br>7,130   | \$<br>3,957   |

# LA-Z-BOY INCORPORATED SEGMENT INFORMATION

|                                   | Quarter Ended |           |           |          |  |  |
|-----------------------------------|---------------|-----------|-----------|----------|--|--|
| (Unaudited, amounts in thousands) | 7/            | 30/2022   | 7/24/2021 |          |  |  |
| Sales                             |               | _         |           |          |  |  |
| Wholesale segment:                |               |           |           |          |  |  |
| Sales to external customers       | \$            | 323,728   | \$        | 303,617  |  |  |
| Intersegment sales                |               | 118,090   |           | 89,882   |  |  |
| Wholesale segment sales           |               | 441,818   |           | 393,499  |  |  |
| Retail segment sales              |               | 236,021   |           | 181,847  |  |  |
| Corporate and Other:              |               |           |           |          |  |  |
| Sales to external customers       |               | 44,342    |           | 39,319   |  |  |
| Intersegment sales                |               | 4,388     |           | 4,315    |  |  |
| Corporate and Other sales         |               | 48,730    |           | 43,634   |  |  |
| Eliminations                      |               | (122,478) |           | (94,197) |  |  |
| Consolidated sales                | \$            | 604,091   | \$        | 524,783  |  |  |
| Operating Income (Loss)           |               |           |           |          |  |  |
| Wholesale segment                 | \$            | 26,142    | \$        | 18,331   |  |  |

| Retail segment                | 38,152       | 20,438       |
|-------------------------------|--------------|--------------|
| Corporate and Other           | <br>(11,651) | (4,398)      |
| Consolidated operating income | \$<br>52,643 | \$<br>34,371 |

# LA-Z-BOY INCORPORATED RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

|  | Quarter Ended |           |    |           |  |  |  |
|--|---------------|-----------|----|-----------|--|--|--|
| (Amounts in thousands, except per share data)  | 7             | //30/2022 |    | 7/24/2021 |  |  |  |
| GAAP gross profit  | \$            | 241,460   | \$ | 202,082   |  |  |  |
| Add back: Business realignment charges   |               | 928       |    | _         |  |  |  |
| Non-GAAP gross profit  | \$            | 242,388   | \$ | 202,082   |  |  |  |
| GAAP SG&A  | \$            | 188,817   | \$ | 167,711   |  |  |  |
| Less: Purchase accounting charges - amortization of intangible assets and retention agreements | -             | (253)     |    | (260)     |  |  |  |
| Non-GAAP SG&A  | \$            | 188,564   | \$ | 167,451   |  |  |  |
| GAAP operating income  | \$            | 52,643    | \$ | 34,371    |  |  |  |
| Add back: Purchase accounting charges  |               | 253       |    | 260       |  |  |  |
| Add back: Business realignment charges   |               | 928       |    | _         |  |  |  |
| Non-GAAP operating income  | \$            | 53,824    | \$ | 34,631    |  |  |  |
| GAAP income before income taxes  | \$            | 53,003    | \$ | 34,084    |  |  |  |
| Add back: Purchase accounting charges recorded as part of SG&A and interest expense            |               | 345       |    | 440       |  |  |  |
| Add back: Business realignment charges   |               | 928       |    | _         |  |  |  |
| Non-GAAP income before income taxes  | \$            | 54,276    | \$ | 34,524    |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated  | \$            | 38,488    | \$ | 24,566    |  |  |  |
| Add back: Purchase accounting charges recorded as part of SG&A and interest expense            |               | 345       |    | 440       |  |  |  |
| Less: Tax effect of purchase accounting  |               | (91)      |    | (114)     |  |  |  |
| Add back: Business realignment charges   |               | 928       |    | _         |  |  |  |
| Less: Tax effect of business realignment charges   |               | (246)     |    | _         |  |  |  |
| Non-GAAP net income attributable to La-Z-Boy Incorporated                                      | \$            | 39,424    | \$ | 24,892    |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated per diluted share                        | \$            | 0.89      | \$ | 0.54      |  |  |  |
| Add back: Purchase accounting charges, net of tax, per share                                   |               | _         |    | 0.01      |  |  |  |
| Add back: Business realignment charges, net of tax, per share                                  |               | 0.02      |    |           |  |  |  |
| Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share                    | \$            | 0.91      | \$ | 0.55      |  |  |  |

# LA-Z-BOY INCORPORATED RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES SEGMENT INFORMATION

|   | Quarter Ended |          |            |           |         |            |  |  |
|---|---------------|----------|------------|-----------|---------|------------|--|--|
| (Amounts in thousands)                    | 7/30/2022     |          | % of sales | 7/24/2021 |         | % of sales |  |  |
| GAAP operating income (loss)              |               |          |            |           |         |            |  |  |
| Wholesale segment                         | \$            | 26,142   | 5.9%       | \$        | 18,331  | 4.7%       |  |  |
| Retail segment                            |               | 38,152   | 16.2%      |           | 20,438  | 11.2%      |  |  |
| Corporate and Other                       |               | (11,651) | N/M        |           | (4,398) | N/M        |  |  |
| Consolidated GAAP operating income        | \$            | 52,643   | 8.7%       | \$        | 34,371  | 6.5%       |  |  |
| Non-GAAP items affecting operating income |               |          |            |           |         |            |  |  |
| Wholesale segment                         | \$            | 981      |            | \$        | 61      |            |  |  |
| Retail segment                            |               | _        |            |           | _       |            |  |  |
| Corporate and Other                       |               | 200      |            |           | 199     |            |  |  |

| Consolidated Non-GAAP items affecting operating income | \$<br>1,181  |       | \$<br>260    |       |
|--|--------------|-------|--------------|-------|
| Non-GAAP operating income (loss)                       |              |       |              |       |
| Wholesale segment                                      | \$<br>27,123 | 6.1%  | \$<br>18,392 | 4.7%  |
| Retail segment   | 38,152       | 16.2% | 20,438       | 11.2% |
| Corporate and Other                                    | (11,451)     | N/M   | (4,199)      | N/M   |
| Consolidated Non-GAAP operating income                 | \$<br>53,824 | 8.9%  | \$<br>34,631 | 6.6%  |

N/M - Not Meaningful



Source: La-Z-Boy Incorporated