# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549-1004

## FORM 8-K

## Current Report Pursuant to Section 13 or 15(d) of

 the Securities Exchange Act of 1934August 22, 2017
(Date of Report (Date of Earliest Event Reported))

## LA-Z-BOY INCORPORATED

(Exact name of registrant as specified in its charter)

## MICHIGAN

(State or other jurisdiction of incorporation)

## 1-9656

(Commission
File Number)

38-0751137
(IRS Employer Identification Number)

One La-Z-Boy Drive, Monroe, Michigan
48162-5138
(Address of principal executive offices)
Zip Code

Registrant's telephone number, including area code (734) 242-1444
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

## Item 2.02 Results of Operations and Financial Condition

On August 22, 2017, La-Z-Boy Incorporated issued a news release to report the company's financial results for the first quarter ended July $29,2017$. A copy of the news release is attached to this current report on Form 8-K as Exhibit 99.1. Exhibit 99.2 contains unaudited financial data.

The information in Item 2.02 of this report and the related exhibits (Exhibits 99.1 and 99.2 ) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits

(d) The following exhibits are furnished as part of this report:

[^0]
## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## LA-Z-BOY INCORPORATED

(Registrant)

Vice President, Corporate Controller and Chief Accounting Officer

## NEWS RELEASE

Contact: Kathy Liebmann
(734) 241-2438
kathy.liebmann@la-z-boy.com

## LA-Z-BOY REPORTS FISCAL 2018 FIRST-QUARTER RESULTS

MONROE, Mich., August 22, 2017—La-Z-Boy Incorporated (NYSE: LZB) today reported its operating results for the fiscal 2018 first quarter ended July 29 , 2017.

- Consolidated sales increased $4.8 \%$ to $\$ 357.1$ million versus $\$ 340.8$ million in last year's first quarter;
- Same-store written sales for the La-Z-Boy Furniture Galleries ${ }^{\circledR}$ network increased $0.7 \%$;
- Cash flow from operations was $\$ 19.5$ million;
- The company returned $\$ 16.8$ million to shareholders through dividends and share purchases; and
- Earnings per share for the quarter were $\$ 0.24$ versus $\$ 0.28$ in last year's first quarter.

Sales for the fiscal 2018 first quarter were $\$ 357.1$ million, compared with $\$ 340.8$ million in the prior year's first quarter. The company reported net income attributable to La-Z-Boy Incorporated of $\$ 11.7$ million, or $\$ 0.24$ per share, versus $\$ 13.8$ million, or $\$ 0.28$ per share, in last year's first quarter. The fiscal 2018 first quarter's results included a $\$ 0.03$ per share benefit in other income for an investment gain, and last year's first quarter included a $\$ 0.03$ per share benefit for a legal settlement.

Sales in the company's upholstery segment increased $2.6 \%$ to $\$ 274.4$ million and the operating margin declined to $8.5 \%$ from $11.4 \%$ in last year's first quarter, which included a 0.9 percentage point benefit from a legal settlement. In the casegoods segment, sales increased $1.9 \%$ to $\$ 25.5$ million and the operating margin increased to $10.7 \%$ from $8.6 \%$. Sales in the retail segment increased $15.5 \%$ to $\$ 110.5$ million. On the core base of 122 stores included in last year's first quarter, delivered sales declined $1.1 \%$ versus the prior year and the segment's operating margin decreased to $1.6 \%$ from $2.3 \%$.

Kurt L. Darrow, Chairman, President and Chief Executive Officer of La-Z-Boy, said, "After a strong finish to fiscal 2017, we are disappointed with our start to this fiscal year. Although we posted a consolidated sales increase for the quarter, much of it related to acquired sales which did not add volume to our upholstery manufacturing operations which is our most profitable segment. Lower volume throughout our plants made it difficult to absorb fixed costs and this, combined with the normal seasonal slowdown and continued investments across the business, impacted our upholstery operating margin for the period. Additionally, due to acquisitions and growth in our retail segment, SG\&A expenses increased during the quarter. As we move forward, we intend to manage our SG\&A appropriately given various levels of volume. Our casegoods business performed well for the quarter as we continue to improve our product offering, value proposition and service levels to our customers. We believe this business is well positioned for continued growth moving forward."

Darrow continued, "Over the past year, we have developed a comprehensive e-commerce strategy to address the evolution in furniture sales through this channel and are pursuing three opportunities:
increasing online sales of La-Z-Boy furniture through la-z-boy.com and other digital players; leveraging the strength of our world-class global supply chain to support other e-commerce brands; and investing in new online companies. One such investment that converted to preferred shares in a recent round of financing, has already increased in value and contributed to our earnings this quarter."

Darrow added, "During the period, we continued to grow our retail segment. The company opened two La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores as part of our $4-$ 4-5 strategy and further integrated recently acquired stores. For the quarter, we achieved a written same-store sales increase of $0.7 \%$ throughout the La-Z-Boy Furniture Galleries ${ }^{\circledR}$ store network during the summer period and look forward to moving into the traditionally stronger fall selling season. We are in an excellent service position and as we have demonstrated, we are able to drive increased profitability throughout our manufacturing operations with adequate volume. We remain optimistic about our business for the remainder of the fiscal year, particularly as we capitalize on a dual strategy to reach core La-Z-Boy consumers through our vibrant store program and our independent dealer network while attracting a new and younger consumer through our multi-faceted ecommerce approach.'

## FISCAL 2018 PROJECTED* STORE ACTIVITY

|  | Total FY17 | New | Closed | Total FY18 | Remodel | Relocation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company-owned | 143 | 7 | (2) | 148 | - | - |
| Dealer-owned | 204 | 7 | (4) | 207 | 8 | 5 |
| Total | 347 | 14 | (6) | 355 | 8 | 5 |

[^1]
## Balance Sheet and Cash Flow

During the quarter, the company generated $\$ 19.5$ million in cash from operating activities. La-Z-Boy ended the quarter with $\$ 119.6$ million in cash and cash equivalents, $\$ 33.4$ million in investments to enhance returns on cash, and $\$ 6.0$ million in restricted cash. During the quarter, the company had $\$ 9.1$ million in
capital expenditures, used $\$ 15.9$ million to pay for the U.K. acquisition that closed in January, paid $\$ 5.3$ million in dividends, and spent $\$ 11.5$ million purchasing 0.4 million shares of stock in the open market under its existing authorized share purchase program, leaving 8.3 million shares of purchase availability in the program.

## Conference Call

La-Z-Boy will hold a conference call with the investment community on Wednesday, August 23, 2017, at 8:30 a.m. eastern time. The toll-free dial-in number is 877.407.0778; international callers may use 201.689.8565.

The call will be webcast live, with corresponding slides, and archived on the Internet. It will be available at http://investors.la-z-boy.com/phoenix.zhtml? $\mathrm{c}=92596$ \& $\mathrm{p}=$ irol-calendar. A telephone replay will be available for a week following the call. This replay will be accessible to callers from the U.S. and Canada at 877.481.4010 and to international callers at 919.882.2331. Enter Conference ID \#10425.

## Forward-looking Information

This news release contains, and oral statements made from time to time by representatives of La-Z-Boy may contain, "forward-looking statements." With respect to all forward-looking statements,
we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.
Actual results could differ materially from those we anticipate or project due to a number of factors, including: (a) changes in consumer confidence and demographics; (b) the possibility of a recession; (c) changes in the real estate and credit markets and their effects on our customers, consumers and suppliers; (d) international political unrest, terrorism or war; (e) volatility in energy and other commodities prices; (f) the impact of logistics on imports and exports; (g) tax rate, interest rate, and currency exchange rate changes; (h) operating factors, such as supply, labor or distribution disruptions (e.g. port strikes); (i) changes in legislation or changes in the domestic or international regulatory environment (including new or increased duties); (j) adoption of new accounting principles; ( $k$ ) fires, severe weather or other natural events such as hurricanes, earthquakes, flooding, tornadoes and tsunamis; (l) our ability to procure or transport fabric rolls, leather hides or cut-and-sewn fabric and leather sets domestically or abroad; ( m ) information technology conversions or system failures and our ability to recover from a system failure; ( n ) effects of our brand awareness and marketing programs; (o) the discovery of defects in our products resulting in delays in manufacturing, recall campaigns, reputational damage, or increased warranty costs; ( $p$ ) litigation arising out of alleged defects in our products; (q) unusual or significant litigation; (r) our ability to locate new La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores (or store owners) and negotiate favorable lease terms for new or existing locations; ( $\mathbf{s}$ ) the ability to increase volume through our e-commerce initiatives; ( t ) the impact of potential goodwill or intangible asset impairments; and (u) those matters discussed in Item 1A of our fiscal 2017 Annual Report on Form 10-K and other factors identified from time to time in our reports filed with the Securities and Exchange Commission. We undertake no obligation to update or revise any forward-looking statements, whether to reflect new information or new developments or for any other reason.

## Additional Information

This news release is just one part of La-Z-Boy's financial disclosures and should be read in conjunction with other information filed with the Securities and Exchange Commission, which is available at: http://investors.la-z-boy.com/phoenix.zhtml?c=92596\&p=irol-sec. Investors and others wishing to be notified of future La-Z-Boy news releases, SEC filings and quarterly investor conference calls may sign up at: http://investors.la-z-boy.com/phoenix.zhtml? $\mathrm{c}=92596 \& \mathrm{p}=\mathrm{irol}-\mathrm{alerts} \& \mathrm{t}=\& \mathrm{id}=\&$.

## Background Information

La-Z-Boy Incorporated is one of the world's leading residential furniture producers, marketing furniture for every room of the home. The La-Z-Boy upholstery segment companies are England and La-Z-Boy. The casegoods segment consists of three brands: American Drew, Hammary, and Kincaid. The company-owned retail segment includes 145 of the 348 La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores.

The corporation's branded distribution network is dedicated to selling La-Z-Boy Incorporated products and brands, and includes 348 stand-alone La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores and 551 independent Comfort Studio ${ }^{\circledR}$ locations, in addition to in-store gallery programs for the company's Kincaid and England operating units. Additional information is available at http://www.la-z-boy.com/.

## LA-Z-BOY INCORPORATED

## CONSOLIDATED STATEMENT OF INCOME

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/17 |  | 7/30/16 |  |
| Sales | \$ | 357,079 | \$ | 340,783 |
| Cost of sales |  | 217,976 |  | 206,562 |
| Gross profit |  | 139,103 |  | 134,221 |
| Selling, general and administrative expense |  | 122,805 |  | 111,763 |
| Operating income |  | 16,298 |  | 22,458 |
| Interest expense |  | 157 |  | 115 |
| Interest income |  | 343 |  | 204 |
| Other income (expense), net |  | 1,749 |  | (762) |
| Income before income taxes |  | 18,233 |  | 21,785 |
| Income tax expense |  | 6,489 |  | 7,777 |
| Net income |  | 11,744 |  | 14,008 |
| Net income attributable to noncontrolling interests |  | (93) |  | (202) |
| Net income attributable to La-Z-Boy Incorporated | \$ | 11,651 | \$ | 13,806 |
|  |  |  |  |  |
| Basic weighted average common shares |  | 48,357 |  | 49,105 |
| Basic net income attributable to La-Z-Boy Incorporated per share | \$ | 0.24 | \$ | 0.28 |
|  |  |  |  |  |
| Diluted weighted average common shares |  | 48,846 |  | 49,594 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.24 | \$ | 0.28 |
|  |  |  |  |  |
| Dividends declared per share | \$ | 0.11 | \$ | 0.10 |

## LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

| (Unaudited, amounts in thousands, except par value) | 7/29/17 |  | 4/29/17 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets |  |  |  |  |
| Cash and equivalents | \$ | 119,628 | \$ | 141,860 |
| Restricted cash |  | 5,963 |  | 8,999 |
| Receivables, net of allowance of \$2,557 at 7/29/17 and \$2,563 at 4/29/17 |  | 134,904 |  | 150,846 |
| Inventories, net |  | 178,508 |  | 175,114 |
| Other current assets |  | 49,882 |  | 40,603 |
| Total current assets |  | 488,885 |  | 517,422 |
| Property, plant and equipment, net |  | 171,078 |  | 169,132 |
| Goodwill |  | 74,766 |  | 74,245 |
| Other intangible assets, net |  | 18,438 |  | 18,489 |
| Deferred income taxes - long-term |  | 38,372 |  | 40,131 |
| Other long-term assets, net |  | 76,982 |  | 69,436 |
| Total assets | \$ | 868,521 | \$ | 888,855 |
|  |  |  |  |  |
| Current liabilities |  |  |  |  |
| Current portion of long-term debt | \$ | 206 | \$ | 219 |
| Accounts payable |  | 47,352 |  | 51,282 |
| Accrued expenses and other current liabilities |  | 126,948 |  | 147,175 |
| Total current liabilities |  | 174,506 |  | 198,676 |
| Long-term debt |  | 242 |  | 296 |
| Other long-term liabilities |  | 90,777 |  | 88,778 |
| Contingencies and commitments |  | - |  | - |
| Shareholders' equity |  |  |  |  |
| Preferred shares - 5,000 authorized; none issued |  | - |  | - |
| Common shares, $\$ 1$ par value - 150,000 authorized; 48,268 outstanding at $7 / 29 / 17$ and 48,472 outstanding at 4/29/17 |  | 48,268 |  | 48,472 |
| Capital in excess of par value |  | 293,041 |  | 289,632 |
| Retained earnings |  | 280,251 |  | 284,698 |
| Accumulated other comprehensive loss |  | $(30,248)$ |  | $(32,883)$ |
| Total La-Z-Boy Incorporated shareholders' equity |  | 591,312 |  | 589,919 |
| Noncontrolling interests |  | 11,684 |  | 11,186 |
| Total equity |  | 602,996 |  | 601,105 |
| Total liabilities and equity | \$ | 868,521 | \$ | 888,855 |


| (Unaudited, amounts in thousands) | Quarter En |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/17 |  | 7/30/16 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 11,744 | \$ | 14,008 |
| Adjustments to reconcile net income to cash provided by (used for) operating activities |  |  |  |  |
| Deferred income tax expense |  | 1,344 |  | $(1,076)$ |
| Provision for doubtful accounts |  | (22) |  | (77) |
| Depreciation and amortization |  | 7,758 |  | 6,800 |
| Equity-based compensation expense |  | 3,558 |  | 3,329 |
| Change in receivables |  | 15,753 |  | 17,664 |
| Change in inventories |  | $(2,477)$ |  | 510 |
| Change in other assets |  | $(10,837)$ |  | $(1,467)$ |
| Change in payables |  | $(3,974)$ |  | 403 |
| Change in other liabilities |  | $(3,339)$ |  | $(4,341)$ |
| Net cash provided by operating activities |  | 19,508 |  | 35,753 |
|  |  |  |  |  |
| Cash flows from investing activities |  |  |  |  |
| Proceeds from disposals of assets |  | 459 |  | 35 |
| Proceeds from property insurance |  | 450 |  | - |
| Capital expenditures |  | $(9,146)$ |  | $(5,209)$ |
| Purchases of investments |  | $(10,851)$ |  | $(7,695)$ |
| Proceeds from sales of investments |  | 5,857 |  | 3,670 |
| Acquisitions, net of cash acquired |  | $(15,879)$ |  | $(5,281)$ |
| Net cash used for investing activities |  | $(29,110)$ |  | $(14,480)$ |
|  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |
| Payments on debt |  | (66) |  | (89) |
| Stock issued for stock and employee benefit plans, net of shares withheld for taxes |  | 377 |  | 860 |
| Excess tax benefit on stock option exercises |  | - |  | 1,137 |
| Purchases of common stock |  | $(11,491)$ |  | $(13,567)$ |
| Dividends paid |  | $(5,337)$ |  | $(4,923)$ |
| Net cash used for financing activities |  | $(16,517)$ |  | $(16,582)$ |
|  |  |  |  |  |
| Effect of exchange rate changes on cash and equivalents |  | 851 |  | 116 |
| Change in cash, cash equivalents and restricted cash |  | $(25,268)$ |  | 4,807 |
| Cash, cash equivalents and restricted cash at beginning of period |  | 150,859 |  | 121,335 |
| Cash, cash equivalents and restricted cash at end of period | \$ | 125,591 | \$ | 126,142 |
|  |  |  |  |  |
| Supplemental disclosure of non-cash investing activities |  |  |  |  |
| Capital expenditures included in payables | \$ | 1,671 | \$ | - |

## LA-Z-BOY INCORPORATED SEGMENT INFORMATION

| (Unaudited, amounts in thousands) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/17 |  | 7/30/16 |  |
| Sales |  |  |  |  |
| Upholstery segment: |  |  |  |  |
| Sales to external customers | \$ | 224,814 | \$ | 223,809 |
| Intersegment sales |  | 49,593 |  | 43,607 |
| Upholstery segment sales |  | 274,407 |  | 267,416 |
|  |  |  |  |  |
| Casegoods segment: |  |  |  |  |
| Sales to external customers |  | 21,019 |  | 20,585 |
| Intersegment sales |  | 4,491 |  | 4,453 |
| Casegoods segment sales |  | 25,510 |  | 25,038 |
|  |  |  |  |  |
| Retail segment sales |  | 110,516 |  | 95,720 |
|  |  |  |  |  |
| Corporate and Other: |  |  |  |  |
| Sales to external customers |  | 730 |  | 669 |
| Intersegment sales |  | 1,930 |  | 1,210 |
| Corporate and Other sales |  | 2,660 |  | 1,879 |
|  |  |  |  |  |
| Eliminations |  | $(56,014)$ |  | $(49,270)$ |
| Consolidated sales | \$ | 357,079 | \$ | 340,783 |
|  |  |  |  |  |
| Operating Income (Loss) |  |  |  |  |
| Upholstery segment | \$ | 23,299 | \$ | 30,499 |
| Casegoods segment |  | 2,739 |  | 2,147 |
| Retail segment |  | 1,767 |  | 2,183 |
| Corporate and Other |  | $(11,507)$ |  | $(12,371)$ |

## LA-Z-BOY INCORPORATED

## UNAUDITED FISCAL 2017 QUARTERLY FINANCIAL DATA (AS ADJUSTED)

In the first quarter of fiscal 2018, we early adopted the provisions of ASU 2017-07, which reclassified certain pension costs out of cost of sales and into other income (expense), net. This change required retrospective application to the prior year. To aid in the understanding of our financial results, the table below presents our fiscal 2017 quarterly financial results, as adjusted to conform to current year presentation.

| (Unaudited, amounts in thousands, except per share data) Fiscal Quarter Ended | 7/30/16 |  | 10/29/16 |  | 1/28/17 |  | 4/29/17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | \$ | 340,783 | \$ | 376,579 | \$ | 389,992 | \$ | 412,706 |
| Cost of sales |  | 206,562 |  | 227,195 |  | 233,185 |  | 243,815 |
| Gross profit |  | 134,221 |  | 149,384 |  | 156,807 |  | 168,891 |
| Selling, general and administrative expense |  | 111,763 |  | 115,526 |  | 123,235 |  | 125,437 |
| Operating income |  | 22,458 |  | 33,858 |  | 33,572 |  | 43,454 |
| Interest expense |  | 115 |  | 117 |  | 562 |  | 279 |
| Interest income |  | 204 |  | 234 |  | 241 |  | 302 |
| Income from Continued Dumping and Subsidy Offset Act, net |  | - |  | - |  | 273 |  | - |
| Other income (expense), net |  | (762) |  | (969) |  | (52) |  | $(1,000)$ |
| Income before income taxes |  | 21,785 |  | 33,006 |  | 33,472 |  | 42,477 |
| Income tax expense |  | 7,777 |  | 11,901 |  | 9,830 |  | 14,248 |
| Net income |  | 14,008 |  | 21,105 |  | 23,642 |  | 28,229 |
| Net income attributable to noncontrolling interests |  | (202) |  | (272) |  | (356) |  | (232) |
| Net income attributable to La-Z-Boy Incorporated | \$ | 13,806 | \$ | 20,833 | \$ | 23,286 | \$ | 27,997 |
|  |  |  |  |  |  |  |  |  |
| Diluted weighted average common shares |  | 49,594 |  | 49,511 |  | 49,384 |  | 49,181 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.28 | \$ | 0.42 | \$ | 0.47 | \$ | 0.57 |
|  |  |  |  |  |  |  |  |  |
| Dividends declared per share | \$ | 0.10 | \$ | 0.10 | \$ | 0.11 | \$ | 0.11 |


[^0]:    Description
    99.1 News Release Dated August 22, 2017
    99.2 Unaudited financial schedules

[^1]:    *Projects anticipated to be completed.

