# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): November 29, 2023

## LA-Z-BOY INCORPORATED

(Exact name of registrant as specified in its charter)

| Michigan | $\mathbf{1 - 9 6 5 6}$ |  |
| :---: | :---: | :---: |
| (Commission |  |  |
| (State or other jurisdiction of |  |  |
| incorporation) | File Number) | $\mathbf{3 8 - 0 7 5 1 1 3 7}$ |
| One La-Z-Boy Drive, Monroe, Michigan |  | (IRS Employer <br> (Address of principal executive offices) |

Registrant's telephone number, including area code (734) 242-1444

N/A
(Former name or former address, if changed since last report.)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class |
| :--- |
| Common Stock, $\$ 1.00$ par value |

Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

On November 29, 2023, La-Z-Boy Incorporated (the "Company") issued a news release to report the Company's financial results for the fiscal quarter ended October 28, 2023. A copy of the news release is attached to this Current Report on Form 8-K as Exhibit 99.1.

## Item 7.01 Regulation FD Disclosure.

The information in Items 2.02 and 7.01 of this report and the related exhibit (Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section and shall not be deemed to be incorporated by reference in any filing of the Company under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits.

(d) The following exhibits are furnished as part of this report:

## Description

99.1 News Release Dated November 29, 2023

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LA-Z-BOY INCORPORATED
(Registrant)

Date: November 29, 2023
BY://s/ Jennifer L. McCurry
Jennifer L. McCurry
Vice President, Corporate Controller and Chief
Accounting Officer


## LA-Z-BOY INCORPORATED REPORTS STRONG SECOND QUARTER RESULTS; LA-Z-BOY FURNITURE GALLERIES ${ }^{\circledR}$ NETWORK WRITTEN SAME-STORE SALES UP $\mathbf{1 \%}$; DIVIDEND INCREASED 10\%

## NEWS RELEASE

La-Z-Boy Reports Fiscal 2024 Second Quarter Results

- La-Z-Boy Furniture Galleries ${ }^{\circledR}$ network written same-store sales increased $\mathbf{1 \%}$
- GAAP diluted EPS of \$0.63; Non-GAAP diluted EPS of \$0.74
- Year to date operating cash flow of $\$ 57$ million, $84 \%$ above year ago period
- Dividend increased $\mathbf{1 0 \%}$ over the prior dividend to $\$ 0.20$ per share

MONROE, Mich., November 29, 2023 -- La-Z-Boy Incorporated (NYSE: LZB), a global leader in the manufacture and retail of residential furniture, today reported second quarter results for the period ended October 28, 2023. Sales totaled $\$ 511$ million, on the high end of guidance provided last quarter and a decrease of $16 \%$ against a year ago period that benefited from delivery of pandemic related backlog. Written same-store sales for the entire La-Z-Boy Furniture Galleries ${ }^{\circledR}$ network increased $1 \%$ versus a year ago, with company-owned written same-store sales essentially flat against a challenged consumer environment. Operating margin was $6.6 \%$ in the quarter on a GAAP basis and $7.9 \%$ on a Non-GAAP basis, which exceeded previously provided guidance. Earnings per diluted share totaled $\$ 0.63$ on a GAAP basis and $\$ 0.74$ on a Non-GAAP basis.

Melinda D. Whittington, President and Chief Executive Officer of La-Z-Boy Incorporated, said, "In spite of a challenging macro environment and the continued soft home furniture industry, La-Z-Boy Incorporated continues to outperform. These results were achieved via strong execution, particularly in our retail stores and across our supply chain. We continue to make progress on our Century Vision strategy, highlighted by growth in our company-owned Retail store base, which now represents just over half of our entire network. Building on that foundation, we recently signed an agreement to acquire an additional six store network from an independent La-Z-Boy Furniture Galleries ${ }^{\circledR}$ dealer in the Midwest."

Whittington added, "We are excited about the potential of our new brand campaign, "Long Live the Lazy," which was introduced in August. In the quarter, we activated our new marketing strategy, leveraging data based consumer insights and our brand heritage of comfort and quality to connect with a broader consumer base. Despite weakness in near-term industry traffic trends, we continue to take a long-term approach to investing in our business and are making steady progress toward building a more agile supply chain and optimizing our network. Although consumer traffic trends remain a headwind, La-Z-Boy remains well positioned to continue outperforming the industry due to our iconic brand, consumer preferred shopping experience, and longterm approach to investing in our business, enabled by the strength of our balance sheet. We are confident in our ability to grow at a pace double the industry and deliver double-digit operating margins over the long term."

## Third Quarter Outlook:

Bob Lucian, Chief Financial Officer of La-Z-Boy Incorporated, said, "Our second quarter results were roughly in line with the top end of sales guidance, and exceeded Non-GAAP operating margin ${ }^{(2)}$ expectations given strong execution, particularly in our Retail business. Looking forward, we expect consumer trends for our industry to remain challenging. With this in mind, we are prudently planning for sales in the third quarter of fiscal 2024 to be relatively consistent with the second quarter. Further, we expect third quarter Non-GAAP operating margin ${ }^{(1)}$ to be similar to the first half of the year. As such, we are forecasting fiscal third quarter sales to be in the range of \$515-535 million and Non-GAAP operating margin ${ }^{(1)}$ to be in the range of 7-8\%."

## Key Results:

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10/28/2023 |  | 10/29/2022 |  |  |
| Sales | \$ | 511,435 | \$ | 611,332 | (16)\% |
|  |  |  |  |  |  |
| GAAP operating income |  | 33,612 |  | 61,883 | (46)\% |
| Non-GAAP operating income |  | 40,510 |  | 61,146 | (34)\% |
|  |  |  |  |  |  |
| GAAP operating margin |  | 6.6\% |  | 10.1\% | (350) bps |
| Non-GAAP operating margin |  | 7.9\% |  | 10.0\% | (210) bps |
|  |  |  |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated |  | 27,199 |  | 46,077 | (41)\% |
| Non-GAAP net income attributable to La-Z-Boy Incorporated |  | 32,269 |  | 45,357 | (29)\% |
|  |  |  |  |  |  |
| Diluted weighted average common shares |  | 43,401 |  | 43,182 |  |
|  |  |  |  |  |  |
| GAAP diluted earnings per share | \$ | 0.63 | \$ | 1.07 | (41)\% |
| Non-GAAP diluted earnings per share | \$ | 0.74 | \$ | 1.05 | (30)\% |

## Liquidity Measures:

| (Unaudited, amounts in thousands) | Six Months Ended |  |  |  | (Unaudited, amounts in thousands) | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10/28/2023 |  | 10/29/2022 |  |  |  | /28/2023 |  | 9/2022 |
| Free Cash Flow | Cash Returns to Shareholders |  |  |  |  |  |  |  |  |
| Operating cash flow | \$ | 56,876 | \$ | 30,954 | Share repurchases | \$ | 20,014 | \$ | 5,004 |
| Capital expenditures |  | $(26,501)$ |  | $(40,442)$ | Dividends |  | 15,632 |  | 14,161 |
| Free cash flow | \$ | 30,375 | \$ | $(9,488)$ | Cash returns to shareholders | \$ | 35,646 | \$ | 19,165 |
| (Unaudited, amounts in thousands) |  |  |  |  |  | 10/28/2023 |  | 10/29/2022 |  |
| Cash and cash equivalents |  |  |  |  |  | \$ | 329,632 | \$ | 204,626 |
| Restricted cash |  |  |  |  |  |  | 3,835 |  | 3,268 |
| Total cash, cash equivalents and restricted cash |  |  |  |  |  | \$ | 333,467 | \$ | 207,894 |

## FY24 Q2 Results vs. FY23 Q2:

## Consolidated Results:

- Consolidated sales in the second quarter of fiscal 2024 decreased $16 \%$ to $\$ 511$ million, primarily reflecting lower delivered unit volume versus last year's results that included delivery of backlog but increased $14 \%$ versus the most recent pre-pandemic second quarter in fiscal year 2020
- La-Z-Boy Furniture Galleries ${ }^{\circledR}$ network written same-store sales increased $1 \%$
- Consolidated GAAP operating margin was $6.6 \%$ versus $10.1 \%$
- Consolidated Non-GAAP operating margin decreased 210 basis points to $7.9 \%$ versus $10.0 \%$, driven primarily by fixed cost deleverage
- GAAP diluted EPS decreased to $\$ 0.63$ from $\$ 1.07$ and Non-GAAP diluted EPS decreased to $\$ 0.74$ from $\$ 1.05$


## Retail Segment:

- Sales:
- Written sales for the Retail segment (company-owned La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores) increased 3\% driven primarily by acquired stores
- Written same-store sales for the Retail segment were essentially flat
- Delivered sales for the Retail segment decreased $15 \%$ to $\$ 214$ million versus last year's sales, which included delivery of pandemic related backlog, but increased $44 \%$ versus the most recent pre-pandemic second quarter in fiscal year 2020
- Operating Margin:
- Non-GAAP ${ }^{(2)}$ operating margin and operating income was $13.0 \%$ and $\$ 28$ million, respectively, down 350 basis points and $33 \%$, respectively, primarily driven by fixed cost deleverage


## Wholesale Segment:

- Sales:
- Decreased $18 \%$ to $\$ 365$ million driven primarily by a decline in delivered volume versus the year ago period, which benefited from pandemic backlog production and deliveries
- Operating Margin:
- Non-GAAP ${ }^{(2)}$ operating margin decreased to $7.7 \%$, down 90 basis points; gross margin improvement from lower raw material cost and duty expense was more than offset by fixed cost deleverage and increased marketing investments to support the launch of our "Long Live the Lazy" brand campaign


## Corporate \& Other:

- Joybird written sales increased $5 \%$ and delivered sales decreased $15 \%$ to $\$ 32$ million, reflecting sequential improvement in both metrics. E-commerce trends remain challenging following the broad industry slowdown, which began in prior year's second quarter.


## Balance Sheet and Cash Flow, Second Quarter Fiscal 2024:

- Ended the second quarter with $\$ 333$ million in cash $^{(3)}$ and no external debt
- Generated $\$ 31$ million in cash from operating activities versus a use of $\$ 2$ million in the second quarter of last fiscal year. Year to date, cash flow from operations was $\$ 57$ million, up $84 \%$ from last year's comparable period
- Invested $\$ 13$ million in capital expenditures, primarily related to La-Z-Boy Furniture Galleries ${ }^{\circledR}$ (new stores and remodels), and projects at our manufacturing and distribution facilities
- Returned $\$ 18$ million to shareholders, including $\$ 10$ million in share repurchases and $\$ 8$ million in dividends


## Dividend:

On November 29, 2023, the Board of Directors declared a quarterly cash dividend of $\$ 0.20$ per share on the common stock of the company, a $10 \%$ increase over the previous dividend. The dividend will be paid on December 18, 2023, to shareholders of record on December 11, 2023.

## Conference Call:

La-Z-Boy will hold a conference call with the investment community on Thursday, November 30, 2023, at 8:30 a.m. ET. The toll-free dial-in number is (888) 506-0062; international callers may use (973) 528-0011. Enter Participant Access Code 126177.

The call will be webcast live, with corresponding slides, and archived on the Internet. It will be available at https://lazboy.gcsweb.com/. A telephone replay will be available for a week following the call. This replay will be accessible to callers from the U.S. and Canada at (877) 481-4010 and to international callers at (919) 882-2331. Enter Replay Passcode: 48910. The webcast replay will be available for one year.

## Investor Relations Contact:

Mark Becks, CFA, (734) 457-9538
mark.becks@la-z-boy.com


#### Abstract

About La-Z-Boy: La-Z-Boy Incorporated is a global leader in the manufacture and retail of residential furniture, marketing furniture for every room of the home. The Wholesale segment includes La-Z-Boy, England, American Drew ${ }^{\circledR}$, Hammary ${ }^{\circledR}$, Kincaid ${ }^{\circledR}$ and the company's international wholesale and manufacturing businesses. The company-owned Retail segment includes 177 of the 353 La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores. The Corporate and Other segment includes Joybird, an e-commerce retailer and manufacturer of upholstered furniture that also has 11 stores in the U.S.

The corporation's branded distribution network is dedicated to selling La-Z-Boy Incorporated products and brands, and includes 353 stand-alone La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores and 521 independent Comfort Studio ${ }^{\mathbb{B}}$ locations, in addition to in-store gallery programs for the company's Kincaid and England operating units. Additional information is available at https://www.la-zboy.com/.


## Notes:

${ }^{(l)}$ This reference to Non-GAAP operating margin for a future period is a Non-GAAP financial measure. We have not provided a reconciliation of Non-GAAP operating margin for future periods in this press release because such reconciliation cannot be provided without unreasonable efforts.

## ${ }^{(2)}$ Non-GAAP amounts for the second quarter of fiscal 2024 exclude:

- a charge of $\$ 6.6$ million pre-tax, or $\$ 0.11$ per diluted share, related to our supply chain optimization actions
- purchase accounting charges related to acquisitions completed in prior periods totaling $\$ 0.3$ million pre-tax, or less than \$0.01 per diluted share, all included in operating income


## Non-GAAP amounts for the second quarter of fiscal 2023 exclude:

- purchase accounting benefit related to acquisitions completed in prior periods totaling $\$ 0.4$ million pre-tax, or $\$ 0.01$ per diluted share, primarily due to the write-off of the Joybird contingent consideration liability, based on forecasted future performance with $\$ 0.4$ million included in operating income and less than $\$ 0.1$ million included in interest expense
- a benefit of $\$ 0.3$ million pre-tax, or $\$ 0.01$ per diluted share, related to our business realignment plan, including costs associated with the closure of our Newton, Mississippi manufacturing facility

Please refer to the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" for detailed information on calculating the Non-GAAP financial measures used in this press release and a reconciliation to the most directly comparable GAAP measure.
${ }^{(3)}$ Cash includes cash, cash equivalents and restricted cash.

## Cautionary Note Regarding Forward-Looking Statements:

This news release contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. Generally, forward-looking statements include information concerning expectations, projections or trends relating to our results of operations, financial results, financial condition, strategic initiatives and plans, expenses, dividends, share repurchases, liquidity, use of cash and cash requirements, borrowing capacity, investments, future economic performance, and our business and industry.

The forward-looking statements in this press release are based on certain assumptions and currently available information and are subject to various risks and uncertainties, many of which are unforeseeable and beyond our control. Additional risks and uncertainties that we do not presently know about or that we currently consider to be immaterial may also affect our business operations and financial results. Our actual future results and trends may differ materially depending on a variety of factors, including, but not limited to, the risks and uncertainties discussed in our fiscal 2023 Annual Report on Form 10-K and other factors identified in our reports filed with the Securities and Exchange Commission (the "SEC"), available on the SEC's website at www.sec.gov. Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or for any other reason.

## Non-GAAP Financial Measures:

In addition to the financial measures prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), this press release also includes Non-GAAP financial measures. Management uses these Non-GAAP financial measures when assessing our ongoing performance. This press release contains references to Non-GAAP operating income, NonGAAP operating margin, and Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share, Non-GAAP diluted earnings per share (and components thereof, including Non-GAAP income before income taxes and Non-GAAP net income attributable to La-Z-Boy Incorporated), which may exclude, as applicable, business realignment charges, supply chain optimization charges, and purchase accounting charges. The business realignment charges include severance costs, asset impairment costs, and costs to relocate equipment and inventory related to organizational changes we undertook as a result of our response to COVID-19, including a reduction in the company's work force, temporary closure of certain manufacturing facilities and subsequent gains resulting from the sale of related assets. The supply chain optimization charges may include asset impairment costs, accelerated depreciation expense, lease termination gains, severance costs, and employee relocation costs resulting from the closure, consolidation, and centralization of various global supply chain operations and includes the closure of our Torreón manufacturing facility (previously disclosed as Mexico optimization). The purchase accounting charges may include the amortization of intangible assets and fair value adjustments of future cash payments recorded as interest expense. These NonGAAP financial measures are not meant to be considered superior to or a substitute for La-Z-Boy Incorporated's results of operations prepared in accordance with GAAP and may not be comparable to similarly titled measures reported by other companies. Reconciliations of such Non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables.

Management believes that presenting certain Non-GAAP financial measures will help investors understand the long-term profitability trends of our business and compare our profitability to prior and future periods and to our peers. Management excludes purchase accounting charges because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions consummated and the success with which we operate the businesses acquired. While the company has a history of acquisition activity, it does not acquire businesses on a predictable cycle, and the impact of purchase accounting charges is unique to each acquisition and can vary significantly from acquisition to acquisition. Similarly, business realignment charges and supply chain optimization charges are dependent on the timing, size, number and nature of the operations being closed, consolidated or centralized, and the charges may not be incurred on a predictable cycle. Management believes that exclusion of these items facilitates more consistent comparisons of the company's operating results over time. Where applicable, the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" tables present the excluded items net of tax calculated using the effective tax rate from operations for the period in which the adjustment is presented.

## LA-Z-BOY INCORPORATED

## CONSOLIDATED STATEMENT OF INCOME

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10/28/2023 |  | 10/29/2022 |  | 10/28/2023 |  | 10/29/2022 |  |
| Sales | \$ | 511,435 | \$ | 611,332 | \$ | 993,086 | \$ | 1,215,423 |
| Cost of sales |  | 288,830 |  | 361,848 |  | 564,753 |  | 734,909 |
| Gross profit |  | 222,605 |  | 249,484 |  | 428,333 |  | 480,514 |
| Selling, general and administrative expense |  | 188,993 |  | 187,601 |  | 360,195 |  | 365,988 |
| Operating income |  | 33,612 |  | 61,883 |  | 68,138 |  | 114,526 |
| Interest expense |  | (101) |  | (119) |  | (223) |  | (278) |
| Interest income |  | 4,042 |  | 1,138 |  | 7,098 |  | 1,612 |
| Other income (expense), net |  | 104 |  | 183 |  | 660 |  | 228 |
| Income before income taxes |  | 37,657 |  | 63,085 |  | 75,673 |  | 116,088 |
| Income tax expense |  | 9,963 |  | 16,306 |  | 20,053 |  | 30,369 |
| Net income |  | 27,694 |  | 46,779 |  | 55,620 |  | 85,719 |
| Net income attributable to noncontrolling interests |  | (495) |  | (702) |  | (942) |  | $(1,154)$ |
| Net income attributable to La-Z-Boy Incorporated | \$ | 27,199 | \$ | 46,077 | \$ | 54,678 | \$ | 84,565 |
|  |  |  |  |  |  |  |  |  |
| Basic weighted average common shares |  | 43,008 |  | 43,104 |  | 43,123 |  | 43,098 |
| Basic net income attributable to La-Z-Boy Incorporated per share | \$ | 0.63 | \$ | 1.07 | \$ | 1.27 | \$ | 1.96 |
|  |  |  |  |  |  |  |  |  |
| Diluted weighted average common shares |  | 43,401 |  | 43,182 |  | 43,479 |  | 43,174 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.63 | \$ | 1.07 | \$ | 1.26 | \$ | 1.96 |

## LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

| (Unaudited, amounts in thousands, except par value) | 10/28/2023 |  | 4/29/2023 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets |  |  |  |  |
| Cash and equivalents | \$ | 329,632 | \$ | 343,374 |
| Restricted cash |  | 3,835 |  | 3,304 |
| Receivables, net of allowance of \$4,714 at 10/28/2023 and \$4,776 at 4/29/2023 |  | 134,394 |  | 125,536 |
| Inventories, net |  | 268,480 |  | 276,257 |
| Other current assets |  | 104,675 |  | 106,129 |
| Total current assets |  | 841,016 |  | 854,600 |
| Property, plant and equipment, net |  | 270,682 |  | 278,578 |
| Goodwill |  | 208,473 |  | 205,008 |
| Other intangible assets, net |  | 41,515 |  | 39,375 |
| Deferred income taxes - long-term |  | 8,477 |  | 8,918 |
| Right of use lease assets |  | 452,232 |  | 416,269 |
| Other long-term assets, net |  | 57,630 |  | 63,515 |
| Total assets | \$ | 1,880,025 | \$ | 1,866,263 |
|  |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 98,088 | \$ | 107,460 |
| Lease liabilities, short-term |  | 77,401 |  | 77,751 |
| Accrued expenses and other current liabilities |  | 256,325 |  | 290,650 |
| Total current liabilities |  | 431,814 |  | 475,861 |
| Lease liabilities, long-term |  | 406,458 |  | 368,163 |
| Other long-term liabilities |  | 67,963 |  | 70,142 |
| Shareholders' equity |  |  |  |  |
| Preferred shares - 5,000 authorized; none issued |  | - |  | - |
| Common shares, $\$ 1.00$ par value - 150,000 authorized; 42,875 outstanding at $10 / 28 / 2023$ and 43,318 outstanding at 4/29/2023 |  | 42,875 |  | 43,318 |
| Capital in excess of par value |  | 361,409 |  | 358,891 |
| Retained earnings |  | 567,391 |  | 545,155 |
| Accumulated other comprehensive loss |  | $(7,392)$ |  | $(5,528)$ |
| Total La-Z-Boy Incorporated shareholders' equity |  | 964,283 |  | 941,836 |
| Noncontrolling interests |  | 9,507 |  | 10,261 |
| Total equity |  | 973,790 |  | 952,097 |
| Total liabilities and equity | \$ | 1,880,025 | \$ | 1,866,263 |

## LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF CASH FLOWS

| (Unaudited, amounts in thousands) | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 10/28/2023 |  | 10/29/2022 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 55,620 | \$ | 85,719 |
| Adjustments to reconcile net income to cash provided by operating activities |  |  |  |  |
| (Gain)/loss on disposal and impairment of assets |  | 559 |  | 1 |
| (Gain)/loss on sale of investments |  | $(1,136)$ |  | 77 |
| Provision for doubtful accounts |  | 44 |  | 694 |
| Depreciation and amortization |  | 25,092 |  | 19,258 |
| Amortization of right-of-use lease assets |  | 37,285 |  | 38,580 |
| Lease impairment/(settlement) |  | $(1,175)$ |  | - |
| Equity-based compensation expense |  | 7,337 |  | 5,079 |
| Change in deferred taxes |  | (340) |  | 27 |
| Change in receivables |  | $(9,843)$ |  | 19,550 |
| Change in inventories |  | 9,757 |  | $(36,771)$ |
| Change in other assets |  | $(1,361)$ |  | 4,890 |
| Change in payables |  | $(4,040)$ |  | 8,027 |
| Change in lease liabilities |  | $(38,121)$ |  | $(39,380)$ |
| Change in other liabilities |  | $(22,802)$ |  | $(74,797)$ |
| Net cash provided by operating activities |  | 56,876 |  | 30,954 |
|  |  |  |  |  |
| Cash flows from investing activities |  |  |  |  |
| Proceeds from disposals of assets |  | 4,037 |  | 63 |
| Capital expenditures |  | $(26,501)$ |  | $(40,442)$ |
| Purchases of investments |  | $(17,485)$ |  | $(4,714)$ |
| Proceeds from sales of investments |  | 21,956 |  | 12,660 |
| Acquisitions |  | $(7,311)$ |  | $(11,705)$ |
| Net cash used for investing activities |  | $(25,304)$ |  | $(44,138)$ |
|  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |
| Payments on debt and finance lease liabilities |  | (206) |  | (61) |
| Holdback payments for acquisitions |  | $(5,000)$ |  | $(5,000)$ |
| Stock issued for stock and employee benefit plans, net of shares withheld for taxes |  | $(1,859)$ |  | $(1,711)$ |
| Repurchases of common stock |  | $(20,014)$ |  | $(5,004)$ |
| Dividends paid to shareholders |  | $(15,632)$ |  | $(14,161)$ |
| Dividends paid to minority interest joint venture partners (1) |  | $(1,172)$ |  | - |
| Net cash used for financing activities |  | $(43,883)$ |  | $(25,937)$ |
|  |  |  |  |  |
| Effect of exchange rate changes on cash and equivalents |  | (900) |  | $(1,841)$ |
| Change in cash, cash equivalents and restricted cash |  | $(13,211)$ |  | $(40,962)$ |
| Cash, cash equivalents and restricted cash at beginning of period |  | 346,678 |  | 248,856 |
| Cash, cash equivalents and restricted cash at end of period | \$ | 333,467 | \$ | 207,894 |
|  |  |  |  |  |
| Supplemental disclosure of non-cash investing activities |  |  |  |  |
| Capital expenditures included in payables | \$ | 3,079 | \$ | 4,251 |

[^0]
## LA-Z-BOY INCORPORATED

## SEGMENT INFORMATION

| (Unaudited, amounts in thousands) | Quarter Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10/28/2023 |  | 10/29/2022 |  | 10/28/2023 |  | 10/29/2022 |  |
| Sales |  |  |  |  |  |  |  |  |
| Wholesale segment: |  |  |  |  |  |  |  |  |
| Sales to external customers | \$ | 263,738 | \$ | 319,613 | \$ | 499,989 | \$ | 643,341 |
| Intersegment sales |  | 101,229 |  | 126,618 |  | 198,453 |  | 244,708 |
| Wholesale segment sales |  | 364,967 |  | 446,231 |  | 698,442 |  | 888,049 |
|  |  |  |  |  |  |  |  |  |
| Retail segment sales |  | 214,309 |  | 252,152 |  | 422,552 |  | 488,173 |
|  |  |  |  |  |  |  |  |  |
| Corporate and Other: |  |  |  |  |  |  |  |  |
| Sales to external customers |  | 33,388 |  | 39,567 |  | 70,545 |  | 83,909 |
| Intersegment sales |  | 2,844 |  | 4,070 |  | 5,748 |  | 8,458 |
| Corporate and Other sales |  | 36,232 |  | 43,637 |  | 76,293 |  | 92,367 |
|  |  |  |  |  |  |  |  |  |
| Eliminations |  | $(104,073)$ |  | $(130,688)$ |  | $(204,201)$ |  | $(253,166)$ |
| Consolidated sales | \$ | 511,435 | \$ | 611,332 | \$ | 993,086 | \$ | 1,215,423 |
|  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) |  |  |  |  |  |  |  |  |
| Wholesale segment | \$ | 21,450 | \$ | 38,476 | \$ | 44,953 | \$ | 64,618 |
| Retail segment |  | 27,935 |  | 41,500 |  | 57,199 |  | 79,652 |
| Corporate and Other |  | $(15,773)$ |  | $(18,093)$ |  | $(34,014)$ |  | $(29,744)$ |
| Consolidated operating income | \$ | $\underline{\text { 33,612 }}$ | \$ | $\underline{61,883}$ | \$ | 68,138 | \$ | $\underline{\text { 114,526 }}$ |

## LA-Z-BOY INCORPORATED RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES



## LA-Z-BOY INCORPORATED <br> RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES SEGMENT INFORMATION

| (Amounts in thousands) | Quarter Ended |  |  |  |  |  | Six Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10/28/2023 |  | \% of sales | 10/29/2022 |  | \% of sales | 10/28/2023 |  | \% of sales | 10/29/2022 |  | \% of sales |
| GAAP operating income (loss) |  |  |  |  |  |  |  |  |  |  |  |  |
| Wholesale segment | \$ | 21,450 | 5.9\% | \$ | 38,476 | 8.6\% | \$ | 44,953 | 6.4\% | \$ | 64,618 | 7.3\% |
| Retail segment |  | 27,935 | 13.0\% |  | 41,500 | 16.5\% |  | 57,199 | 13.5\% |  | 79,652 | 16.3\% |
| Corporate and Other |  | $(15,773)$ | N/M |  | $(18,093)$ | N/M |  | $(34,014)$ | N/M |  | $(29,744)$ | N/M |
| Consolidated GAAP operating income | \$ | 33,612 | 6.6\% | \$ | 61,883 | 10.1\% | \$ | 68,138 | 6.9\% | \$ | 114,526 | 9.4\% |


| Non-GAAP items affecting operating income |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Wholesale segment | \$ | 6,699 | \$ | (269) | \$ | 5,726 | \$ | 712 |
| Retail segment |  | - |  | 132 |  | - |  | 132 |
| Corporate and Other |  | 199 |  | (600) |  | 399 |  | (401) |
| Consolidated Non-GAAP items affecting operating income | \$ | 6,898 | \$ | (737) | \$ | 6,125 | \$ | 443 |


| Non-GAAP operating income (loss) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Wholesale segment | \$ | 28,149 | 7.7\% | \$ | 38,207 | 8.6\% | \$ | 50,679 | 7.3\% | \$ | 65,330 | 7.4\% |
| Retail segment |  | 27,935 | 13.0\% |  | 41,632 | 16.5\% |  | 57,199 | 13.5\% |  | 79,784 | 16.3\% |
| Corporate and Other |  | $(15,574)$ | N/M |  | $(18,693)$ | N/M |  | $(33,615)$ | N/M |  | $(30,145)$ | N/M |
| Consolidated Non-GAAP operating income | \$ | 40,510 | 7.9\% | \$ | 61,146 | 10.0\% | \$ | 74,263 | 7.5\% | \$ | 114,969 | 9.5\% |

[^1]
[^0]:    (1) Includes dividends paid to joint venture minority partners resulting from the repatriation of dividends from our foreign earnings that we no longer consider permanently reinvested.

[^1]:    N/M - Not Meaningful

