

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549-1004  
FORM 10-Q

Quarterly Report Under Section 13 or 15(d)  
of the Securities Exchange Act of 1934

FOR QUARTER ENDED JANUARY 26, 2002 COMMISSION FILE NUMBER 1-9656

LA-Z-BOY INCORPORATED

(Exact name of registrant as specified in its charter)

MICHIGAN

38-0751137

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer  
Identification No.)

1284 North Telegraph Road, Monroe, Michigan

48162-3390

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code (734) 241-4414

None

(Former name, former address and former fiscal year, if changed since last  
report.)

Indicate by check mark whether the registrant (1) has filed all reports required  
to be filed by section 13 or 15 (d) of the Securities Exchange Act of 1934  
during the preceding 12 months and (2) has been subject to such filing  
requirements for the past 90 days.

Yes  -----

No  -----

Indicate the number of shares outstanding of each issuer's classes of common  
stock, as of the last practicable date:

Class	Outstanding at January 26, 2002
Common Shares, \$1.00 par value	60,870,368

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LA-Z-BOY INCORPORATED  
FORM 10-Q SECOND QUARTER OF FISCAL 2002

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PART I FINANCIAL  
INFORMATION ITEM

1. FINANCIAL  
STATEMENTS LA-Z-  
BOY INCORPORATED  
CONSOLIDATED  
BALANCE SHEET  
(Amounts in  
thousands)

Unaudited -----  
-----  
-----  
-----

Increase/(Decrease)  
-----  
-----

-- Audited 1/26/02  
1/27/01 Dollars  
Percent 4/28/01 --  
-----  
-----

~~Current assets~~

~~Cash and  
equivalents~~

~~\$26,781 20,409  
\$6,372 31% \$23,565~~

~~Receivables net~~

~~352,522 365,469  
(12,947) 4%~~

~~380,867~~

~~Inventories Raw  
materials 79,539~~

~~103,044 (23,505)  
23% 90,381 Work~~

~~in progress 59,544~~

~~67,074 (7,530)  
11% 62,465~~

~~Finished goods~~

~~100,535 111,210  
(10,675) 10%~~

~~115,425~~  
-----  
-----

~~FIFO~~

~~inventories~~

~~239,618 281,328  
(41,710) 15%~~

~~268,271 Excess of~~

~~FIFO over LIFO~~

~~(12,480) (7,838)  
(4,642) 59%~~

~~(10,384)~~  
-----  
-----

~~Total~~

~~inventories~~

~~227,138 273,490  
(46,352) 17%~~

~~257,887 Deferred~~

~~income taxes~~

~~27,251 20,805  
6,446 31% 26,168~~

~~Income taxes~~

~~current 2,944  
2,944 N/A 2,944~~

~~Other current~~

~~assets 15,424~~

~~19,987 (4,563)  
23% 17,345~~  
-----  
-----

~~Total~~

~~current assets~~

~~652,060 700,160  
(48,100) 7%~~

~~708,776 Property,~~

~~plant and~~

~~equipment 214,952~~

~~223,562 (8,610)~~

~~-4% 230,341~~  
 Goodwill 109,371  
~~113,486 (4,115)~~  
~~-4% 112,755 Trade~~  
~~names 117,824~~  
~~123,821 (5,997)~~  
~~-5% 120,981 Other~~  
~~long term assets~~  
~~57,808 59,492~~  
~~(1,684) -3% 52,944~~

---

Total assets  
~~\$1,152,015~~  
~~\$1,220,521~~  
~~(\$68,506) -6%~~  
~~\$1,225,797~~

---

~~Current~~  
~~liabilities Lines~~  
~~of credit \$700 \$0~~  
~~\$700 N/A \$10,380~~  
~~Current portion of~~  
~~long term debt 638~~  
~~1,604 (966) -60%~~  
~~5,304 Current~~  
~~portion of capital~~  
~~leases 546 457 89~~  
~~19% 541 Accounts~~  
~~payable 73,198~~  
~~90,784 (17,586)~~  
~~-19% 92,830~~  
~~Payroll and other~~  
~~compensation~~  
~~72,239 64,551~~  
~~7,688 12% 78,550~~  
~~Income taxes 1,716~~  
~~1,413 303 21%~~  
~~11,490 Other~~  
~~current~~  
~~liabilities 55,461~~  
~~47,875 7,586 16%~~  
~~50,820~~

---

~~Total~~  
~~current~~  
~~liabilities~~  
~~204,498 206,684~~  
~~(2,186) -1%~~  
~~249,915 Long term~~  
~~debt 141,451~~  
~~240,688 (99,237)~~  
~~-41% 196,923~~  
~~Capital leases~~  
~~2,083 2,739 (656)~~  
~~-24% 2,496~~  
~~Deferred income~~  
~~taxes 46,545~~  
~~52,488 (5,943)~~  
~~-11% 45,709 Other~~  
~~long term~~  
~~liabilities 41,365~~  
~~30,448 10,917 36%~~  
~~35,608~~  
~~Contingencies and~~  
~~commitments~~  
~~Shareholders'~~  
~~equity Common~~  
~~shares, \$1 par~~  
~~value 60,870~~  
~~60,259 611 1%~~  
~~60,501 Capital in~~  
~~excess of par~~  
~~value 211,375~~  
~~211,017 358 0%~~  
~~210,924 Retained~~

earnings 451,793  
 418,706 33,087 8%  
 427,616 Accum.  
 other  
 comprehensive loss  
 (7,965) (2,508)  
 (5,457) 218%  
 (3,895)

----- Total  
 shareholders'  
 equity 716,073  
 687,474 28,599 4%  
 695,146 Total  
 liabilities and

-----  
 shareholders'  
 equity \$1,152,015  
 \$1,220,521  
 (\$68,506) 6%  
 \$1,225,797  
 =====

-----  
 ===== The  
 accompanying Notes  
 to Consolidated  
 Financial  
 Statements are an  
 integral part of  
 these statements.  
 Page 3 of 17

LA-Z-BOY  
 INCORPORATED  
 CONSOLIDATED  
 STATEMENT OF  
 INCOME (Amounts in  
 thousands, except  
 per share data)  
 (UNAUDITED) THIRD  
 QUARTER ENDED

-----  
 Percent of  
 Sales 1/26/02  
 1/27/01 % Over  
 (13  
 Weeks) (13 Weeks)  
 (Under) 1/26/02  
 1/27/01

-----  
 Sales \$544,980  
 \$552,019 1%  
 100.0% 100.0% Cost  
 of sales 406,324  
 428,945 5% 74.6%  
 77.7%

-----  
 Gross profit  
 138,656 123,074  
 13% 25.4% 22.3% S,  
 G & A 101,298  
 95,855 6% 18.6%  
 17.4% Loss on  
 divestiture 11,689  
 0 N/A 2.1% 0.0%

-----  
 Operating  
 income 25,669  
 27,219 6% 4.7%  
 4.9% Interest  
 expense 3,004

~~4,821 38% 0.6%~~  
~~0.9% Interest~~  
~~income 370 502~~  
~~-26% 0.1% 0.1%~~  
~~Other income, net~~  
~~576 2,623 78%~~  
~~0.1% 0.5%~~

~~— Pretax income~~  
~~23,611 25,523 7%~~  
~~4.3% 4.6% Income~~  
~~tax expense 1,940~~  
~~9,406 79% 8.2%\*~~  
~~36.9%\*~~

~~Net income \$21,663~~  
~~\$16,117 34% 4.0%~~  
~~2.9% =====~~

~~=====~~  
~~Basic EPS \$0.35~~  
~~\$0.27 30% Diluted~~  
~~avg. shares 61,062~~  
~~60,399 1% Diluted~~  
~~EPS \$0.35 \$0.27~~  
~~30% Dividends paid~~  
~~\$0.09 \$0.09 0% per~~  
~~share (UNAUDITED)~~  
~~NINE MONTHS ENDED~~

~~Percent~~  
~~of Sales 1/26/02~~  
~~1/27/01 % Over~~  
~~(39~~  
~~Weeks) (39 Weeks)~~  
~~(Under) 1/26/02~~  
~~1/27/01~~

~~Sales \$1,563,150 \$~~  
~~1,661,426 6%~~  
~~100.0% 100.0% Cost~~  
~~of sales 1,202,951~~  
~~1,279,880 6%~~  
~~77.0% 77.0%~~

~~Gross profit~~  
~~360,199 381,546~~  
~~6% 23.0% 23.0% S,~~  
~~G & A 294,258~~  
~~284,911 3% 10.8%~~  
~~17.2% Loss on~~  
~~divestiture 11,689~~  
~~0 N/A 0.7% 0.0%~~

~~Operating~~  
~~income 54,252~~  
~~96,635 44% 3.5%~~  
~~5.8% Interest~~  
~~expense 8,004~~  
~~13,670 41% 0.5%~~  
~~0.8% Interest~~  
~~income 1,115 1,284~~  
~~-13% 0.0% 0.1%~~  
~~Other income, net~~  
~~1,202 9,099 87%~~  
~~0.1% 0.5%~~

~~— Pretax income~~  
~~48,565 93,348 48%~~  
~~3.1% 5.6% Income~~  
~~tax expense 11,680~~  
~~35,312 67% 24.1%\*~~

~~37.8%\*~~

~~Net income \$36,885  
\$58,036 36% 2.4%  
3.5% -----~~

~~-----  
Basic EPS \$0.60  
\$0.96 38% Diluted  
avg. shares 61,000  
60,769 0% Diluted  
EPS \$0.60 \$0.96  
38% Dividends  
paid \$0.27 \$0.26  
4% per share \* As  
a percent of  
pretax income, not  
sales. The  
accompanying Notes  
to Consolidated  
Financial  
Statements are an  
integral part of  
these statements.~~

~~Page 4 of 17~~

~~LA-Z-BOY  
INCORPORATED  
CONSOLIDATED  
STATEMENT OF  
CASH FLOWS  
(Amounts in  
thousands)  
(Unaudited)  
(Unaudited)  
Third Quarter  
Ended Nine  
Months Ended~~

~~1/26/02 1/27/01  
1/26/02 1/27/01~~

~~Cash  
flows from  
operating  
activities Net  
income \$21,663  
\$16,117 \$36,885  
\$58,036  
Adjustments to  
reconcile net  
income to cash  
provided by  
operating  
activities Loss  
on divestiture  
11,689 11,689  
Depreciation  
and  
amortization  
11,122 11,601  
32,743 33,639  
Change in  
receivables  
20,008 34,274  
23,610 27,623  
Change in  
inventories  
7,936 1,889  
21,368 (27,686)  
Change in  
payables  
(14,409)  
(17,521)  
(18,635) 392  
Change in other  
assets and  
liabilities~~

~~(7,709)~~  
~~(13,283)~~  
~~(7,631)~~  
~~(35,921)~~  
~~Proceeds from~~  
~~insurance~~  
~~recovery~~  
5,116 Change in  
deferred taxes  
~~(7,171)~~ ~~(2,041)~~  
~~(247)~~ ~~3,777~~

---

~~Total~~  
~~adjustments~~  
~~21,466~~ ~~14,919~~  
~~62,897~~ ~~6,940~~

---

~~Cash~~  
~~provided by~~  
~~operating~~  
~~activities~~  
43,129 ~~31,036~~  
99,782 ~~64,976~~  
Cash flows from  
investing  
activities  
Proceeds from  
disposals of  
assets ~~1,365~~  
~~221~~ ~~2,208~~ ~~660~~  
Capital  
expenditures  
~~(11,386)~~  
~~(5,986)~~  
~~(23,342)~~  
~~(23,059)~~  
Proceeds from  
divestiture  
~~6,048~~ ~~6,048~~  
Change in other  
long term  
assets ~~2,617~~  
~~(2,145)~~ ~~1,879~~  
~~185~~

---

~~Cash used for~~  
~~investing~~  
~~activities~~  
~~(1,356)~~ ~~(7,910)~~  
~~(13,207)~~  
~~(22,214)~~ Cash  
flows from  
financing  
activities  
Proceeds from  
debt ~~50,700~~  
~~92,276~~ ~~77,000~~  
Payment of debt  
~~(85,947)~~  
~~(15,148)~~  
~~(162,094)~~  
~~(81,765)~~  
Capital leases  
~~(137)~~ ~~(129)~~  
~~(408)~~ ~~583~~ Stock  
issued for  
stock options &  
401(k) plans  
~~2,070~~ ~~887~~  
~~11,598~~ ~~6,802~~  
Repurchase of  
common stock  
~~(473)~~ ~~(151)~~  
~~(7,059)~~  
~~(23,400)~~  
Dividends paid  
~~(5,471)~~ ~~(5,424)~~  
~~(16,427)~~

~~(15,762)~~

---

~~Cash used for financing activities~~  
~~(39,258)~~  
~~(19,965)~~  
~~(82,114)~~  
~~(36,542) Effect of exchange rate changes on cash~~ ~~(531)~~ ~~507~~  
~~(1,245)~~ ~~(164)~~

---

~~Change in cash and equivalents~~  
~~1,984~~ ~~3,668~~  
~~3,216~~ ~~6,056~~  
~~Cash and equivalents at beginning of period~~ ~~24,797~~  
~~16,741~~ ~~23,565~~  
~~14,353~~

---

~~Cash and equivalents at end of period~~  
~~\$26,781~~ ~~\$20,409~~  
~~\$26,781~~ ~~\$20,409~~

---

~~Cash paid during period~~ ~~Income taxes~~ ~~\$14,366~~  
~~\$21,430~~ ~~\$22,866~~  
~~\$46,156~~

~~Interest~~ ~~\$1,822~~  
~~\$6,490~~ ~~\$7,038~~

~~\$12,739~~ The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1: Basis of Presentation

The unaudited interim financial information is prepared in conformity with generally accepted accounting principles and, except as indicated in Notes 7 and 8, such principles are applied on a basis consistent with those reflected in our 2001 Annual Report

~~on Form 10-K,  
filed with the  
Securities and  
Exchange  
Commission.  
Management has  
prepared the  
financial  
information  
included in  
these  
consolidated  
financial  
statements. The  
consolidated  
balance sheet  
as of April 28,  
2001, has been  
audited by our  
independent  
certified  
public  
accountants.  
The unaudited  
interim  
financial  
information as  
of and for the  
interim periods  
ended January  
26, 2002 and  
January 27,  
2001 has been  
prepared on a  
basis  
consistent  
with, but does  
not include all  
the disclosures  
contained in,  
the audited  
consolidated  
financial  
statements for  
the year ended  
April 28, 2001.  
The unaudited  
interim  
financial  
information  
includes all  
adjustments and  
accruals,  
consisting only  
of normal  
recurring  
adjustments,  
which are, in  
our opinion,  
necessary for a  
fair  
presentation of  
results for the  
respective  
interim period.  
Certain prior  
year  
information has  
been  
reclassified to  
be comparable  
to the current  
year  
presentation.  
Note 2: Interim  
Results The  
foregoing  
interim results  
are not  
necessarily  
indicative of~~

~~the results of  
operations for  
the full fiscal  
year ending  
April 27, 2002.~~

~~Note 3:~~

~~Restructuring  
In the second  
quarter of this  
year we  
recorded an  
expense of  
\$13.2 million  
in cost of  
sales as a  
result of a  
restructuring  
plan. This plan  
involved  
closing down  
three of our  
manufacturing  
facilities and  
converting two  
others to  
warehousing,  
sub-assembly  
and import  
service  
operations. In  
the fourth  
quarter of last  
fiscal year, we  
recorded a  
restructuring  
expense of  
\$11.2 million  
in cost of  
sales as a  
result of  
strategic  
decisions to  
rationalize  
production  
capacity to  
achieve more  
efficient  
production  
utilization and  
exit certain  
unprofitable  
product lines.  
Restructuring  
liabilities  
along with  
charges to  
expense, cash  
payments or  
asset write-  
offs were as  
follows: Fiscal  
2002~~

---

~~Cash Payments  
4/28/01 Charges  
to or Asset  
1/26/02  
(Amounts in  
thousands)  
Balance  
Expense\* Write-  
offs Balance~~

---

---

---

---

~~Fixed asset  
write downs  
\$6,200 (\$6,200)  
Severance  
and benefit~~

~~related costs~~  
~~\$1,200 4,000~~  
~~(1,479) \$3,721~~  
Inventory  
write downs —  
~~1,500 (1,500)~~  
~~— Other 2,700~~  
~~1,500 (1,750)~~  
~~2,450~~

~~Total~~  
~~restructuring~~  
~~\$3,900 \$13,200~~  
~~(\$10,929)~~  
~~\$6,171~~

=====  
=====  
===== \* All  
additions in  
this year are  
due to the  
restructuring  
announced in  
the second  
quarter. Page 6  
of 17 Fiscal  
2001

~~Cash Payments~~  
~~4/29/00 Charges~~  
~~to or Asset~~  
~~4/28/01~~  
~~(Amounts in~~  
~~thousands)~~  
~~Balance Expense~~  
~~Write offs~~  
~~Balance~~

~~Fixed asset~~  
~~write downs —~~  
~~\$4,000 (\$4,000)~~  
~~— Severance~~  
~~and benefit~~  
~~related costs —~~  
~~— 1,200 —~~  
~~\$1,200~~  
Inventory  
write downs —  
~~3,300 (3,300)~~  
~~— Other —~~  
~~2,700 — 2,700~~

~~Total~~  
~~restructuring —~~  
~~— \$11,200~~  
~~(\$7,300) \$3,900~~

=====  
=====  
===== Note 4:  
Divestiture  
Effective  
November 30,  
2001, we sold  
the assets of  
our Pilliod  
Furniture  
subsidiary to  
Michels South  
Carolina  
Incorporated.  
Pilliod, which  
produces  
promotionally  
priced bedroom  
and occasional

~~furniture, was part of our January 2000 acquisition of Greensboro, NC-based LADD Furniture, Inc. The transaction generated a pretax loss of \$11.7 million. Tax expense, however, was favorably impacted with a tax benefit of \$11.8 million resulting in a small net gain with no earnings per share effect. Note 5: Other Income: Insurance Recovery Other income in the nine months ended January 27, 2001 included \$4.9 million resulting from a business interruption insurance recovery. Note 6: Earnings per Share Basic earnings per share is computed using the weighted-average number of shares outstanding during the period. Diluted earnings per share uses the weighted-average number of shares outstanding during the period plus the additional common shares that would be outstanding if the dilutive potential common shares issuable under employee stock options were issued.~~

~~(Unaudited)  
(Unaudited)  
Third Quarter Ended Nine Months Ended~~

---

~~(Amounts in thousands)  
1/26/02 1/27/01  
1/26/02 1/27/01~~

---

---

Weighted  
average common  
shares  
outstanding  
(basic) ~~60,827~~  
~~60,240~~ ~~60,837~~  
60,615 Effect  
of options ~~235~~  
~~159~~ ~~163~~ ~~154~~

---

Weighted  
average common  
shares  
outstanding  
(diluted)  
~~61,062~~ ~~60,399~~  
~~61,000~~ ~~60,769~~

---

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Note 7:  
Accounting  
Change  
Beginning with  
our first  
quarter ended  
July 28, 2001,  
we implemented  
Financial  
Accounting  
Standards Board  
Statement  
(SFAS) No. 133,  
"Accounting for  
Derivative  
Instruments and  
Hedging  
Activities," as  
amended.  
Interest rate  
swap  
arrangements  
have been  
formally  
designated as  
hedges and the  
effect of  
marking these  
contracts to  
market as of  
April 29, 2001  
was recorded in  
"Accum. other  
comprehensive  
loss" on the  
balance sheet  
in the amount  
of \$1.2  
million, net of  
taxes. Note 8:  
Segment  
Information Our  
reportable  
operating  
segments are  
the Upholstery  
Group and the  
Casegoods  
Group. These  
segments are  
different from  
the segments  
used in our  
fiscal 2001  
annual report.  
The new  
segments  
reflect the  
organizational

change  
announced July  
23, 2001 that  
realigned our  
top management  
team. The  
operating units  
that comprise  
the Upholstery  
Group are  
Bauhaus,  
Centurion,  
Clayton Marcus,  
England,  
HickoryMark,  
La-Z-Boy, La-Z-  
Boy Contract  
Furniture and  
Sam Moore. The  
primary  
products  
produced and  
sold in the  
Upholstery  
Group are  
recliners,  
sofas,  
occasional  
chairs and  
reclining  
sofas. These  
products are  
mostly or fully  
covered with  
fabric, leather  
or vinyl,  
although  
exposed wood  
and other  
materials are  
used as well.  
The operating  
units that  
comprise the  
Casegoods Group  
are Alexvale,  
American Drew,  
American of  
Martinsville,  
Hammary,  
Kincaid, Lea  
and  
Pennsylvania  
House. The  
primary  
products  
produced or  
sold in the  
Casegoods Group  
are casegoods,  
business  
furniture and  
upholstered  
furniture.  
Casegoods  
include dining  
room tables and  
chairs, chinas,  
beds, dressers,  
chests, youth  
furniture and  
other case  
pieces for both  
the dining room  
and bedroom, as  
well as coffee  
tables, end  
tables, and  
entertainment  
centers for the  
living room and

great room  
area.  
Comparable  
segment  
information for  
all quarters in  
fiscal 2000 and  
fiscal 2001 can  
be found in our  
first quarter  
Form 10 Q filed  
September 7,  
2001. The  
financial  
results of our  
operating  
segments are  
shown below.  
Results for the  
Casegoods Group  
include Pilliod  
through  
November 30,  
2001. Page 8 of  
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~~(Unaudited)~~  
~~(Unaudited)~~  
~~(Amounts in~~  
~~thousands)~~  
~~Third Quarter~~  
~~Ended Nine~~  
~~Months Ended~~

~~1/26/02~~  
~~1/27/01 1/26/02~~  
~~1/27/01~~

<del>Sales</del>	
<del>Upholstery</del>	
<del>Group</del>	<del>\$397,388</del>
	<del>\$372,443</del>
	<del>\$1,097,346</del>
	<del>\$1,085,001</del>
<del>Casegoods Group</del>	
<del>147,872</del>	<del>180,275</del>
<del>466,503</del>	<del>577,348</del>
<del>Eliminations</del>	
<del>(280)</del>	<del>(699)</del>
<del>(699)</del>	<del>(923)</del>

<del>Consolidated</del>	
	<del>\$544,980</del>
	<del>\$552,019</del>
	<del>\$1,563,150</del>
	<del>\$1,661,426</del>

~~Operating~~  
~~Income~~

<del>Upholstery</del>	
<del>Group Without</del>	
<del>restructuring</del>	
<del>\$37,277</del>	<del>\$30,767</del>
<del>\$85,193</del>	<del>\$91,377</del>
<del>Restructuring</del>	
<del>0</del>	<del>(3,735)</del>
<del>0</del>	<del>0</del>

~~Net~~  
~~Upholstery~~  
~~Group~~ ~~37,277~~

~~30,767-81,458~~  
~~91,377~~  
Casegoods Group  
w/o  
restructuring &  
divestiture  
~~7,441-1,441~~  
~~11,847-20,676~~  
Restructuring 0  
~~0-(9,452)-0~~  
Loss on  
divestiture  
~~(11,689)-0~~  
~~(11,689)-0~~

---

Net  
Casegoods Group  
~~(4,248)-1,441~~  
~~(9,294)-20,676~~  
Corporate  
expenses &  
other ~~(7,360)-~~  
~~(4,989)~~  
~~(17,912)~~  
~~(15,418)~~

---

Consolidated  
~~\$25,669-\$27,219~~  
~~\$54,252-\$96,635~~

=====  
=====  
=====  
----- Page  
9 of 17 ITEM 2.

MANAGEMENT'S  
DISCUSSION AND  
ANALYSIS OF  
FINANCIAL  
CONDITION AND  
RESULTS OF  
OPERATIONS  
Cautionary  
Statement  
Concerning  
Forward Looking  
Statements We  
are making  
forward looking  
statements in  
this item.  
Generally,  
forward-  
looking  
statements  
include  
information  
concerning  
possible or  
assumed future  
actions, events  
or results of  
operations.

More  
specifically,  
forward looking  
statements  
include the  
information in  
this document  
regarding:  
future income  
and margins  
future economic  
performance  
future growth  
industry trends  
adequacy and  
cost of

financial  
resources  
management  
plans Forward-  
looking  
statements also  
include those  
preceded or  
followed by the  
words  
"anticipates,"  
"believes,"  
"estimates,"  
"hopes,"  
"plans," "  
intends" and  
"expects" or  
similar  
expressions.  
With respect to  
all forward-  
looking  
statements, we  
claim the  
protection of  
the safe harbor  
for forward-  
looking  
statements  
contained in  
the Private  
Securities  
Litigation  
Reform Act of  
1995. Many  
important  
factors,  
including  
future  
economic,  
political and  
industry  
conditions (for  
example,  
changes in  
interest rates,  
changes in  
consumer  
demand, changes  
in currency  
exchange rates,  
changes in  
demographics  
and consumer  
preferences, e-  
commerce  
developments,  
oil price  
changes,  
terrorism  
impacts, and  
changes in the  
availability  
and cost of  
capital);  
competitive  
factors (such  
as the  
competitiveness  
of foreign-made  
products, new  
manufacturing  
technologies,  
or other  
actions taken  
by current or  
new  
competitors);  
operating  
factors (for  
example,

~~supply, labor, or distribution disruptions, changes in operating conditions or costs, effects of restructuring actions and changes in regulatory environment), and factors relating to acquisitions, could affect our future results and could cause those results or other outcomes to differ materially from what may be expressed or implied in our forward looking statements. We undertake no obligation to update or revise any forward looking statements for new developments or otherwise.~~

~~Pilliod Divestiture Effective November 30, 2001 we sold the assets of our Pilliod subsidiary that operated in our Casegoods Group segment. Results of operations prior to November 30, 2001 are fully included in results of operations. You can find more information on the Pilliod divestiture in Note 4 on page 7 as well as in the various comments or analysis that follow. Page 10 of 17~~

~~Results of  
Operations  
Sales Unaudited~~

~~Third Quarter  
Nine Months~~

~~FY02 FY02  
\$ Over Percent  
of Total \$ Over  
Percent of  
Total (Under)~~

~~(Under)  
FY01  
FY02 FY01 FY01  
FY02 FY01~~

~~Upholstery  
Group 7% 73%  
67% 1% 70% 65%  
Casegoods Group  
-10% 27% 33%  
-19% 30% 35%  
Other N/A 0% 0%  
N/A 0% 0%~~

~~Consolidated  
-1% 100% 100%  
-6% 100% 100%~~

~~Operating  
Income  
Unaudited~~

~~Third  
Quarter Nine  
Months~~

~~FY02 FY02 \$  
Over Percent of  
Sales \$ Over  
Percent of  
Sales (Under)~~

~~(Under)~~

~~FY01 FY02 FY01  
FY01 FY02 FY01~~

~~Upholstery  
Group Without  
restructuring  
21% 9.4% 8.3%  
-7% 7.8% 8.4%  
Restructuring  
N/A N/A N/A N/M  
-0.3% 0.0%~~

~~Net Upholstery  
Group 21% 9.4%~~



~~Third Quarter  
Ended January  
26, 2002  
Compared to  
Third Quarter  
Ended January  
27, 2001. Third  
quarter sales  
declined 1%  
from the prior  
year's third  
quarter.  
Upholstery  
Group sales  
were up 7%  
while Casegoods  
Group sales  
declined 18%.  
Excluding  
Pilliod from  
both periods,  
our Casegoods  
Group sales  
declined 13%  
vs. the  
reported 18%  
decline  
including  
Pilliod. We  
believe that  
our Upholstery  
Group sales  
performance was  
better than the  
industry and  
most of our  
major  
competitors.  
Last quarter,  
the Upholstery  
Group's sales  
were flat with  
the second  
quarter of the  
prior year.  
Therefore, the  
current 7%  
third quarter  
increase  
compared to the  
prior year's  
third quarter  
indicates  
positive sales  
momentum. The  
third quarter  
Upholstery  
Group  
improvement  
occurred in  
large part at  
La-Z-Boy  
Furniture  
Galleries,  
which are a  
major  
proprietary  
distribution  
channel for the  
Upholstery  
Group. Same  
store retail  
sales at La-Z-  
Boy Furniture  
Galleries were  
up 16% from  
last year's  
third quarter.  
Also, there  
were strong~~

~~sales at our England and Bauhaus operating units. Based on industry data, residential furniture industry sales of casegoods declined by double digit percentages across the country. Our Casegoods Group sales were adversely affected by this residential industry downturn and the impact of stronger competition from imported products. A more severe industry decline in the U.S. hospitality (hotel/motel) market was particularly impacted by the September 11, 2001 terrorist attack. Gross profit as a percent of sales for the third quarter ended January 26, 2002 increased from 22.3% to 25.4%.~~

~~This improvement, despite a 1% sales decline, primarily reflects the results of management's efforts to adjust capacity and fixed costs in response to a weak sales environment. In particular, restructuring and other productivity improvements announced in April and October are now positively impacting gross profit margins. Selling, General & Administrative (S, G & A) expenses increased 6% or about \$5.4 million. As a~~

percent of sales, S, G & A increased from 17.4% to 18.6%. Warehousing, research and development, employee benefits and information technology expenses were up as a percent of sales.

Operating income margins declined from 4.9% of sales to 4.7%.

Excluding the effect of the pretax loss on the Pilliod divestiture, our consolidated profit margin increased from 4.9% to 6.9%.

We improved our margin in both of our

segments. The Upholstery Group's margin of 9.4% was higher than last year's third quarter margin of 8.3%.

Reasons for the Upholstery Group

improvement Page 12 of 17 include the 7% sales increase, higher

productivity and reductions in plywood and leather costs.

The Casegoods Group's margin (excluding the loss on divestiture) improved from 0.8% to 5.0%.

The 5.0% margin was almost double the margin of the second quarter.

The Casegoods Group

improvement compared to last year's third quarter

was due to major retailer bankruptcies which adversely affected the prior year, a lower operating loss at

Pilliod, and two restructurings

and other cost cutting measures to reflect reduced demand. Income tax expense declined from 36.9% of pretax income to 8.2% due to the effects of the Pilliod divestiture. Without the \$11.8 million divestiture tax benefit, the third quarter income tax rate would have been 39.0%, which is comparable to the rate of the first six months of the year. Nine Months Ended January 26, 2002 Compared to Nine Months Ended January 27, 2001. Nine months sales declined 6% from the prior year primarily due to continued weak furniture industry demand and impacts of retailers going out of business or experiencing financial difficulties. Upholstery Group sales increased 1% while Casegoods Group sales declined 19%. Excluding Pilliod from both periods, our Casegoods Group sales declined 16% vs. the 19% reported decline. Our Upholstery Group sales increased 1% from last year. We believe this was better than the industry and most of our major competitors. Based on industry data, furniture industry sales of casegoods declined by double digit percentages across the country. Our

Casegoods Group sales were adversely affected by this severe downturn in the casegoods segment of the U.S. furniture industry and the impact of stronger competition from imported products.

Selling, General & Administrative (S, G & A) expenses increased 3% or about \$9.3 million. As a percent of sales, S, G & A increased from 17.2% to 18.8% in part due to reduced sales volume.

Warehousing, research and development, employee benefits, advertising and information technology expenses were up as a percent of sales.

Operating income margins declined from 5.8% of sales to 3.5%.

Excluding the effect of restructurings and the loss on the Pilliod divestiture, our profit margin decreased from 5.8% to 5.1%.

The Upholstery Group's margin of 7.8% was less than last year's 8.4% primarily due to first

quarter sales volume being below plan and higher health care expenses for the first six months of the year. The

Casegoods Group's margin (excluding restructuring expenses and the loss on divestiture) declined from 3.6% of sales

~~to 2.5%. The primary reason for the decline was a 16% decline in sales (excluding Pilliod from both periods). Interest expense declined 41%. As a percent of sales it declined from 0.8% last year to 0.5%. This decline was due to reduced debt levels and lower interest rates. Other income decreased \$7.9 million. Last year's second quarter included a \$4.9 million business interruption insurance recovery. Liquidity and Capital Resources Cash flows from operations amounted to \$100 million in the first nine months of fiscal year 2002 compared to \$65 million in the prior year. In the aggregate, capital expenditures, dividends and stock repurchases totaled approximately \$47 million during the first nine months, which was down from \$62 million in the first nine months of fiscal 2001. Inventories declined 17% or \$46 million from last year on a LIFO basis. Inventories also declined 6% or \$17 million compared to last quarter (our second quarter) whereas at the end of January last year they~~

decreased 1% from the second to the third quarter. These declines were primarily due to the Pilliod divestiture and the result of efforts to reduce inventories as sales levels declined. The largest reductions in inventory were in our Casegoods segment that also had our largest reduction in sales. We continued to pay down debt. In the third quarter of this year we paid down \$35 million, which brings our nine months net cash debt reductions to \$70 million. We believe we have a strong capital structure as evidenced by a low debt to capitalization ratio of 16.9% as well as a strong current ratio and interest coverage ratio. As of January 26, 2002, we had line of credit availability of approximately \$361 million under several credit agreements. Capital expenditures were \$11 million during the three months ended January 26, 2002 and \$23 million for the nine months compared to last year's \$6 million for the quarter and \$23 million for the nine months. During the third quarter we repurchased approximately 24,000 shares of our common stock, at an

average price of \$19.80 per share. On February 12, 2002, our board of directors authorized the repurchase of up to an additional four million shares of our stock at such times and prices deemed opportune by corporate management. The previous three million shares repurchase authorization, approved by the directors in February 2000, still had 590,000 shares remaining at February 12, 2002. Page 14 of 17 Outlook

We remain cautiously positive regarding the longer term outlook for our industry — especially for a company such as La-Z-Boy, operating under the umbrella of powerful consumer brand names and a strong and growing proprietary distribution system. We expect the low U.S. interest rates and other more localized economic forces to strengthen housing turnover and home remodeling — both strong drivers of retail furniture demand. In the shorter term we expect fourth quarter sales to decline a low single digit percentage amount. We expect our Upholstery Group segment sales to show low to mid single digit percentage improvements over the prior

~~year-driven in part by much better sales order backlogs at the end of January this year than last year. Backlogs are stronger in part due to many retailers raising their lean current level of inventories to support higher current sales rates. We expect our Casegoods Group segment to continue to have a double-digit percentage decline in sales. The divestiture of the Pilliod operating unit is expected to adversely affect Casegoods Group prior year sales comparisons for the next three quarters. Casegoods Group sales backlogs at the end of January, similar to the end of October, were measurably less than at the same period of the prior year. We expect interest expense to continue to be substantially less next quarter than in the prior year quarter. We are anticipating the income tax rate in the upcoming fourth quarter to be 39.0% of pretax income. Excluding the tax effects of the divestiture of Pilliod, the tax rate for the first nine months of this fiscal year was also 39.0%. Because most of our April and October restructuring actions and the November Pilliod~~

disposition applied to our Casegoods Group segment, we are expecting improved operating income margins for this segment in future quarters. We estimate that our diluted net income per share (EPS) for the fourth quarter ending April 2002 will be between \$0.42—\$0.46 compared to \$0.17 last year. Last year's fourth quarter EPS included an \$0.11 restructuring charge. EPS for the year would be \$1.02—\$1.06 or \$1.15—\$1.19 exclusive of restructuring charges. Last year EPS was \$1.13 or \$1.19 excluding restructuring charges and an insurance gain. We expect capital expenditures of approximately \$30 million for the full year of fiscal 2002. Last year we spent \$37 million. We expect to continue to be in the open market for purchasing our shares from time to time as changes in our stock price and other factors present appropriate opportunities. We expect to meet our cash needs for capital expenditures, stock repurchases and dividends during fiscal year 2002 from cash generated by operations and borrowings under available lines of

credit.  
Recently the  
Financial  
Accounting  
Standards Board  
issued SFAS No.  
142, "Goodwill  
and Other  
Intangible  
Assets", which  
must be  
implemented at  
the beginning  
of our next  
fiscal year. We  
believe there  
will be at  
least two  
probable  
effects of  
implementing  
SFAS 142,  
although we  
have not yet  
determined  
other possible  
Page 15 of 17  
effects  
including  
potential  
impairment  
charges upon  
adoption. One  
effect would be  
to cause  
goodwill  
amortization to  
cease. Our  
goodwill  
amortization  
expense last  
year (fiscal  
2001) was \$4.4  
million.  
Goodwill  
amortization is  
not deductible  
for our tax  
expense  
purposes. We  
estimate that  
goodwill  
amortization  
expense will be  
similar this  
year to the  
expense of last  
year. If so,  
and assuming  
dilutive shares  
outstanding  
also are  
similar, then  
the cessation  
of goodwill  
amortization  
expense would  
favorably  
impact fiscal  
2003 earnings  
per share by  
about \$0.07. We  
believe that  
another  
probable effect  
of SFAS 142  
would be to  
eliminate the  
amortization  
expense related  
to our

~~indefinite-lived trade names for financial reporting purposes. Our trade names amortization expense last year was \$4.7 million. Trade names amortization is deductible for our tax expense accounting purposes. Given similar dilutive shares assumptions and assuming a similar tax rate to this year, next year's earnings per share would be about \$0.05 higher than this year's due to the cessation of indefinite-lived trade names amortization expense.~~

~~Recently the Financial Accounting Standards Board issued SFAS No. 144,~~

~~"Accounting for the Impairment or Disposal of Long-Lived Assets". We have not yet determined the impact of this SFAS, if any, on our financial statements.~~

~~ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK We are exposed to market risk from changes in interest rates. Our exposure to interest rate risk results from our floating rate \$300 million revolving credit facility under which we had \$70 million borrowed at January 26, 2002. We have entered into several interest rate swap agreements~~

~~with counter-~~  
~~parties that~~  
are  
participants in  
the revolving  
credit facility  
to reduce the  
impact of  
changes in  
interest rates  
on a portion of  
this floating  
rate debt. We  
believe that  
potential  
credit loss  
from counter-  
party non-  
performance is  
minimal. The  
purpose of  
these swaps is  
to fix interest  
rates on a  
notional amount  
of \$70 million  
until December  
2003 at 6.095%  
plus our  
applicable  
borrowing  
spread under  
the revolving  
credit  
facility, which  
can range from  
.475% to .800%.

Management  
estimates that  
a 1% change in  
interest rates  
would not have  
a material  
impact on the  
results of  
operations for  
fiscal 2002  
based upon the  
quarter-end  
levels of  
exposed  
liabilities. We  
are exposed to  
market risk  
from changes in  
the value of  
foreign  
currencies. Our  
exposure to  
changes in the  
value of  
foreign  
currencies is  
reduced through  
our use of  
foreign  
currency  
forward  
contracts.

Substantially  
all of our  
imported  
purchased parts  
are denominated  
in U.S.  
dollars. Thus,  
we believe that  
gains or losses  
resulting from  
changes in the  
value of

foreign  
currencies will  
not be material  
to our results  
of operations  
in fiscal year  
2002. Page 16  
of 17 ITEM 6.  
EXHIBITS AND  
REPORTS ON FORM

8-K (a)  
Exhibits (11)  
Statement of  
Computation of  
Earnings per  
Share See note  
6 to the  
financial  
statements  
included in  
this report.

(b) Reports on  
Form 8-K We  
filed Forms 8-K  
on December 3  
and 4, 2001  
containing a  
press release  
about the  
divestiture of  
Pilliod. We  
filed a Form 8-  
K on January  
18, 2002  
containing a  
press release  
about our  
expected third  
quarter  
financial  
results.

SIGNATURE  
Pursuant to the  
requirements of  
the Securities  
Exchange Act of  
1934, the  
registrant has  
duly caused  
this report to  
be signed on  
its behalf by  
the undersigned  
thereunto duly  
authorized. LA-  
Z BOY  
INCORPORATED

\_\_\_\_\_  
(Registrant)  
Date: February  
13, 2002 /s/  
James J.  
Korsnack \_\_\_\_\_

James J.  
Korsnack Chief  
Accounting  
Officer Page 17  
of 17

