# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of Report (Date of Earliest Event Reported): August 22, 2023

## LA-Z-BOY INCORPORATED

(Exact name of registrant as specified in its charter)


Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Common Stock, $\$ 1.00$ par value

Trading Symbol(s)
LZB

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $§ 240.12 b-2$ of this chapter).

Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

On August 22, 2023, La-Z-Boy Incorporated (the "Company") issued a news release to report the Company's financial results for the fiscal quarter ended July 29, 2023. A copy of the news release is attached to this Current Report on Form 8-K as Exhibit 99.1.

## Item 7.01 Regulation FD Disclosure

In the first quarter of fiscal 2024, the Company made a voluntary change to the presentation of costs directly attributable to our distribution activities conducted through our distribution centers in the United States. Our policy has changed from presenting these costs within selling, general and administrative ("SG\&A") expense to presenting them as cost of sales. We believe this presentation is preferable because it will enhance the comparability of our financial statements with those of our industry peers and align with how we internally manage supply chain costs and margin.

In accordance with generally accepted accounting principles, the periods presented below have been retrospectively adjusted to reflect the change to cost of sales and SG\&A expense. This change had no impact to sales, income from operations, net income, earnings per share, retained earnings or other components of equity or net assets for any of the periods presented below.

| (Unaudited, amounts in thousands) | For the Quarter Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 30, 2022 |  |  |  |  |  | October 29, 2022 |  |  |  |  |  | January 28, 2023 |  |  |  |  |  |
|  | Previously Reported |  | Effect of Change |  | As Adjusted |  | Previously Reported |  | Effect of Change |  | As Adjusted |  | Previously Reported |  | Effect of Change |  | As Adjusted |  |
| Cost of sales | \$ | 362,631 | \$ | 10,430 | \$ | 373,061 | \$ | 350,596 | \$ | 11,252 | \$ | 361,848 | \$ | 326,296 | \$ | 10,846 | \$ | 337,142 |
| Gross profit |  | 241,460 |  | $(10,430)$ |  | 231,030 |  | 260,736 |  | $(11,252)$ |  | 249,484 |  | 246,427 |  | $(10,846)$ |  | 235,581 |
| Selling, general and administrative expense |  | 188,817 |  | $(10,430)$ |  | 178,387 |  | 198,853 |  | $(11,252)$ |  | 187,601 |  | 203,587 |  | $(10,846)$ |  | 192,741 |


| (Unaudited, amounts in thousands) | For the Year Ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | April 29, 2023 |  |  |  |  |  | April 30, 2022 |  |  |  |  |  |
|  | Previously Reported |  | Effect of Change |  | As Adjusted |  | Previously Reported |  | Effect of Change |  | As Adjusted |  |
| Cost of sales | \$ | 1,340,734 | \$ | 43,966 | \$ | 1,384,700 | \$ | 1,440,842 | \$ | 36,175 | \$ | 1,477,017 |
| Gross profit |  | 1,008,699 |  | $(43,966)$ |  | 964,733 |  | 915,969 |  | $(36,175)$ |  | 879,794 |
| Selling, general and administrative expense |  | 797,260 |  | $(43,966)$ |  | 753,294 |  | 709,213 |  | $(36,175)$ |  | 673,038 |

The information in Items 2.02 and 7.01 of this report and the related exhibit (Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section and shall not be deemed to be incorporated by reference in any filing of the Company under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits.

(d) The following exhibits are furnished as part of this report:

## Description

| 99.1 | News Release Dated August 22, 2023 |
| :--- | :--- |
|  | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LA-Z-BOY INCORPORATED
(Registrant)

Date: August 22, 2023
BY://s/ Jennifer L. McCurry
Jennifer L. McCurry
Vice President, Corporate Controller and Chief Accounting Officer


## NEWS RELEASE

## La-Z-Boy Reports First Quarter Fiscal 2024 Results

- Company owned Retail written same-store sales increased 2\%
- Delivered sales and operating margin in line with guidance
- GAAP diluted EPS of $\mathbf{\$ 0 . 6 3}$; Non-GAAP diluted EPS of $\mathbf{\$ 0 . 6 2}$
- Resumed share buybacks in the quarter with $\$ 10$ million in share repurchases
- Second quarter guidance for sales of \$490-\$510 million and operating margin of 6.5\%-7.5\%

MONROE, Mich., August 22, 2023 -- La-Z-Boy Incorporated (NYSE: LZB), a global leader in the manufacture and retail of residential furniture, today reported first quarter results for the period ended July 29, 2023. Sales totaled $\$ 482$ million, in line with guidance of $\$ 470$ to $\$ 490$ million, and a decrease of $20 \%$ against a year ago period that benefited from delivery of pandemic related backlog. Company owned Retail written same-store sales for the first quarter increased $2 \%$ versus a year ago, led by strong store execution. Written sales for the entire La-Z-Boy Furniture Galleries ${ }^{\circledR}$ network also increased by 2\%. Operating margin was $7.2 \%$ in the quarter on a GAAP basis and $7.0 \%$ on a Non-GAAP basis. Earnings per diluted share totaled $\$ 0.63$ on a GAAP basis and $\$ 0.62$ on a Non-GAAP basis.

Melinda D. Whittington, President and Chief Executive Officer of La-Z-Boy Incorporated, said, "As demonstrated by our positive written same-store sales, the La-Z-Boy brand continues to outperform in a challenging home furnishings environment. These results are reflective of the strength of the La-Z-Boy brand and focus on execution in our stores. Further, we continued to execute on our Century Vision strategy, increasing our company owned Retail store count by four to 175 and opening incremental distribution via an enhanced channel strategy during the quarter. We remain confident we will consistently grow faster than the industry and deliver double digit operating margins over the long term."

Whittington added, "While our delivered results reflect comparison versus delivery of record pandemic related backlog levels in last year's results, we are encouraged by positive written trends in both our company owned Retail segment and the broader La-ZBoy Furniture Galleries ${ }^{\circledR}$ network during the quarter, which accelerated from May to July. Looking forward, given the overall macro-economic environment, we expect the furniture market to remain challenged. However, we are expecting some improvement in the back half of our fiscal year consistent with historic seasonality of consumers' furniture purchases. As we navigate the challenging environment, we are focused on controlling what we can control, leveraging our brand and strong product offerings, and strengthening conversion levels. We are particularly pleased to introduce our new brand campaign, "Long Live the Lazy," which launched two weeks ago across TV and social media. We look forward to capitalizing on this new brand campaign and executing our business strategy to deliver solid results in the near term and drive our Century Vision over the long term."

## Second Quarter Outlook:

Bob Lucian, Chief Financial Officer of La-Z-Boy Incorporated, said, "Despite the macroeconomic headwinds facing La-Z-Boy and our peers in the industry, we delivered on our guidance. Looking forward, we expect consumer trends to remain soft and sales trends remain challenged against last year, which benefited from an elevated pandemic backlog. Considering these trends, and historical seasonality, we expect sales in the second quarter of fiscal 2024 to be slightly higher than the first quarter. Further, we expect Q2 operating margin to be similar to the first quarter, as we increase marketing investment in support of our new "Long Live the Lazy" campaign, which started in August. As such, we expect fiscal second quarter sales to be in the range of $\$ 490-\$ 510$ million and operating margin ${ }^{(3)}$ to be in the range of $6.5 \%-7.5 \%$."

| Metric | Guidance |
| :--- | :--- |
| Consolidated Sales | $\$ 490-\$ 510$ million |
| Operating Margin | $6.5 \%-7.5 \%$ |

## First Quarter Fiscal 2024 Financial Highlights:

- Consolidated delivered sales of $\$ 482$ million
- Company owned Retail written same-store sales increased 2\%
- La-Z-Boy Furniture Galleries ${ }^{\circledR}$ network written same-store sales increased 2\%
- GAAP operating income decreased by 34\%. Non-GAAP operating income decreased by 37\%
- GAAP operating margin decreased 150 basis points to $7.2 \%$ and Non-GAAP operating margin decreased 190 basis points to $7.0 \%$
- GAAP diluted EPS of \$0.63, with Non-GAAP diluted EPS of $\$ 0.62$
- Cash generated from operating activities was $\$ 26$ million


## Key Results:

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | 7/30/2022 |  |  |
| Sales | \$ | 481,651 | \$ | 604,091 | (20)\% |
|  |  |  |  |  |  |
| GAAP operating income |  | 34,526 |  | 52,643 | (34)\% |
| Non-GAAP operating income |  | 33,751 |  | 53,824 | (37)\% |
|  |  |  |  |  |  |
| GAAP operating margin |  | 7.2\% |  | 8.7\% | (150) bps |
| Non-GAAP operating margin |  | 7.0\% |  | 8.9\% | (190) bps |
|  |  |  |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated |  | 27,479 |  | 38,488 | (29)\% |
| Non-GAAP net income attributable to La-Z-Boy Incorporated |  | 26,945 |  | 39,424 | (32)\% |
|  |  |  |  |  |  |
| Diluted weighted average common shares |  | 43,333 |  | 43,142 |  |
|  |  |  |  |  |  |
| GAAP diluted earnings per share | \$ | 0.63 | \$ | 0.89 | (29)\% |
| Non-GAAP diluted earnings per share | \$ | 0.62 | \$ | 0.91 | (32)\% |

## Liquidity Measures:

| (Unaudited, amounts in thousands) | Quarter Ended |  |  |  | (Unaudited, amounts in thousands) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | 7/30/2022 |  |  |  | /2023 |  | 2022 |
| Free Cash Flow | Cash Returns to Shareholders |  |  |  |  |  |  |  |  |
| Operating cash flow | \$ | 25,913 | \$ | 33,104 | Share repurchases | \$ | 10,007 | \$ | 5,004 |
| Capital expenditures |  | $(13,457)$ |  | $(20,999)$ | Dividends |  | 7,852 |  | 7,097 |
| Free cash flow | \$ | 12,456 | \$ | 12,105 | Cash returns to shareholders | \$ | 17,859 | \$ | 12,101 |


| (Unaudited, amounts in thousands) | 7/29/2023 |  | 7/30/2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 336,434 | \$ | 238,170 |
| Restricted cash |  | 3,816 |  | 3,267 |
| Total cash, cash equivalents and restricted cash | \$ | 340,250 | \$ | 241,437 |

## FY24 Q1 Results vs. FY23 Q1:

## Consolidated Results:

- Consolidated sales in the first quarter of fiscal 2024 decreased $20 \%$ to $\$ 482$ million, largely driven by lower delivered unit volume versus last year's backlog driven sales, partially offset by favorable product mix
- Consolidated GAAP operating margin was $7.2 \%$ versus $8.7 \%$
- Consolidated non-GAAP ${ }^{(1)}$ operating margin was $7.0 \%$ versus $8.9 \%$, driven primarily by fixed cost deleverage
- GAAP diluted EPS decreased to $\$ 0.63$ from $\$ 0.89$ and Non-GAAP ${ }^{(1)}$ diluted EPS decreased to $\$ 0.62$ from $\$ 0.91$


## Retail Segment:

- Sales:
- Delivered sales for the company owned Furniture Galleries ${ }^{\circledR}$ Retail segment decreased $12 \%$ to $\$ 208$ million, versus last year's delivery of pandemic related backlog
- Total written sales for the Retail segment increased $8 \%$ driven by positive same-store sales, new stores, and acquired stores
- Written same-store sales for the Retail segment increased 2\% primarily driven by strong store execution, including improved conversion and an increase in design sales despite lower consumer traffic
- Operating Margin:
- Non-GAAP ${ }^{(1)}$ operating margin and operating income was $14.1 \%$ and $\$ 29$ million, respectively, down 210 basis points and $23 \%$, respectively, primarily driven by fixed cost deleverage


## Wholesale Segment:

- Sales:
- Decreased 25\% to $\$ 333$ million driven primarily by a decline in delivered volume versus the year ago period, which benefited from an elevated backlog, partially offset by favorable product mix
- Operating Margin:
- Non-GAAP ${ }^{(1)}$ operating margin increased to $6.8 \%$, up 70 basis points; favorable raw material costs and product mix were partially offset by fixed cost deleverage on lower unit volume and foreign currency headwinds from a stronger Mexican peso relative to the U.S. dollar


## Corporate \& Other:

- Joybird written sales declined $17 \%$ and delivered sales decreased $17 \%$ to $\$ 36$ million, reflecting slowing e-commerce trends and industry demand challenges


## Balance Sheet and Cash Flow, First Quarter Fiscal 2024:

- Ended the first quarter with $\$ 340$ million in cash $^{(2)}$ and no external debt
- Generated $\$ 26$ million in cash from operating activities versus $\$ 33$ million in the first quarter of last fiscal year
- Invested $\$ 13$ million in capital expenditures, primarily related to La-Z-Boy Furniture Galleries ${ }^{\circledR}$ (new stores and remodels), and upgrades at our manufacturing and distribution facilities
- Returned $\$ 18$ million to shareholders, including $\$ 10$ million in share repurchases and $\$ 8$ million in dividends


## Dividend:

On August 22, 2023, the Board of Directors declared a quarterly cash dividend of $\$ 0.1815$ per share on the common stock of the company. The dividend will be paid on September 15, 2023, to shareholders of record on September 6, 2023.

## Conference Call:

La-Z-Boy will hold a conference call with the investment community on Wednesday, August 23, 2023, at 8:30 a.m. ET. The tollfree dial-in number is (888) 506-0062; international callers may use (973) 528-0011. Enter Participant Access Code 202714.

The call will be webcast live, with corresponding slides, and archived on the Internet. It will be available at https://lazboy.gcsweb.com/. A telephone replay will be available for a week following the call. This replay will be accessible to callers from the U.S. and Canada at (877) 481-4010 and to international callers at (919) 882-2331. Enter Replay Passcode: 48910. The webcast replay will be available for one year.

## Investor Relations Contact:

Mark Becks, CFA, (734) 457-9538
mark.becks@la-z-boy.com

## About La-Z-Boy:

La-Z-Boy Incorporated is a global leader in the manufacture and retail of residential furniture, marketing furniture for every room of the home. The Wholesale segment includes La-Z-Boy, England, American Drew ${ }^{\circledR}$, Hammary ${ }^{\circledR}$, Kincaid ${ }^{\circledR}$ and the company's international wholesale and manufacturing businesses. The company-owned Retail segment includes 175 of the 351 La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores. Joybird is an e-commerce retailer and manufacturer of upholstered furniture.

The corporation's branded distribution network is dedicated to selling La-Z-Boy Incorporated products and brands, and includes 351 stand-alone La-Z-Boy Furniture Galleries ${ }^{\circledR}$ stores and 521 independent Comfort Studio ${ }^{\circledR}$ locations, in addition to in-store gallery programs for the company's Kincaid and England operating units. Additional information is available at https://www.la-zboy.com/.

## Notes:

${ }^{(1)}$ Non-GAAP amounts for the first quarter of fiscal 2024 exclude:

- a $\$ 1.0$ million pre-tax, or $\$ 0.02$ per diluted share gain related to the closure of the Torreón, MX facility, primarily reflecting the termination of the associated lease
- purchase accounting charges related to acquisitions completed in prior periods totaling $\$ 0.3$ million pre-tax, or $\$ 0.01$ per diluted share, with $\$ 0.3$ million included in operating income and a de minimis amount included in interest expense


## Non-GAAP amounts for the first quarter of fiscal 2023 exclude:

- a charge of $\$ 0.9$ million pre-tax, or $\$ 0.02$ per diluted share, related to our business realignment plan, including costs associated with the closure of our Newton, Mississippi manufacturing facility
- purchase accounting charges related to acquisitions completed in prior periods totaling $\$ 0.3$ million pre-tax, or $\$ 0.00$ per diluted share, with $\$ 0.2$ million included in operating income and $\$ 0.1$ million included in interest expense

Please refer to the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" for detailed information on calculating the Non-GAAP financial measures used in this press release and a reconciliation to the most directly comparable GAAP measure.
${ }^{(2)}$ Cash includes cash, cash equivalents and restricted cash.
${ }^{(3)}$ This reference to Non-GAAP operating margin for a future period is a Non-GAAP financial measure. We have not provided a reconciliation of Non-GAAP operating margin for future periods in this press release because such reconciliation cannot be provided without unreasonable efforts.

## Cautionary Note Regarding Forward-Looking Statements:

This news release contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. Generally, forward-looking statements include information concerning expectations, projections or trends relating to our results of operations, financial results, financial condition, strategic initiatives and plans, expenses, dividends, share repurchases, liquidity, use of cash and cash requirements, borrowing capacity, investments, future economic performance, and our business and industry.

The forward-looking statements in this press release are based on certain assumptions and currently available information and are subject to various risks and uncertainties, many of which are unforeseeable and beyond our control. Additional risks and uncertainties that we do not presently know about or that we currently consider to be immaterial may also affect our business operations and financial results. Our actual future results and trends may differ materially depending on a variety of factors, including, but not limited to, the risks and uncertainties discussed in our fiscal 2023 Annual Report on Form 10-K and other factors identified in our reports filed with the Securities and Exchange Commission (the "SEC"), available on the SEC's website at www.sec.gov. Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or for any other reason.

## Additional Information:

This news release is just one part of La-Z-Boy's financial disclosures and should be read in conjunction with other information filed with the SEC, which is available at: https://lazboy.gcs-web.com/financial-information/sec-filings. Investors and others wishing to be notified of future La-Z-Boy news releases, SEC filings and quarterly investor conference calls may sign up at: https://lazboy.gcs-web.com/.

## Non-GAAP Financial Measures:

In addition to the financial measures prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), this press release also includes Non-GAAP financial measures. Management uses these Non-GAAP financial measures when assessing our ongoing performance. This press release contains references to Non-GAAP operating income, NonGAAP operating margin, and Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share (and components thereof, including Non-GAAP income before income taxes and Non-GAAP net income attributable to La-Z-Boy Incorporated), which may exclude, as applicable, business realignment charges, Mexico optimization charges, and purchase accounting charges. The business realignment charges include severance costs, asset impairment costs, and costs to relocate equipment and inventory related to organizational changes we undertook as a result of our response to COVID-19, including a reduction in the company's work force, temporary closure of certain manufacturing facilities and subsequent gains resulting from the sale of related assets. The Mexico optimization charges may include asset impairment costs, lease termination gains, severance costs, and employee relocation costs resulting from the closure of our Torreón manufacturing facility. The purchase accounting charges may include the amortization of intangible assets and fair value adjustments of future cash payments recorded as interest expense. These NonGAAP financial measures are not meant to be considered superior to or a substitute for La-Z-Boy Incorporated's results of operations prepared in accordance with GAAP and may not be comparable to similarly titled measures reported by other companies. Reconciliations of such Non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables.

Management believes that presenting certain Non-GAAP financial measures will help investors understand the long-term profitability trends of our business and compare our profitability to prior and future periods and to our peers. Management excludes purchase accounting charges because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions consummated and the success with which we operate the businesses acquired. While the company has a history of acquisition activity, it does not acquire businesses on a predictable cycle, and the impact of purchase accounting charges is unique to each acquisition and can vary significantly from acquisition to acquisition. Similarly, business realignment charges and Mexico optimization charges are dependent on the timing, size, number and nature of the operations being moved or closed, and the charges may not be incurred on a predictable cycle. Management believes that exclusion of these items facilitates more consistent comparisons of the company's operating results over time. Where applicable, the accompanying "Reconciliation of GAAP to Non-GAAP Financial Measures" tables present the excluded items net of tax calculated using the effective tax rate from operations for the period in which the adjustment is presented.

## LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF INCOME

| (Unaudited, amounts in thousands, except per share data) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | 7/30/2022 |  |
| Sales | \$ | 481,651 | \$ | 604,091 |
| Cost of sales |  | 275,923 |  | 373,061 |
| Gross profit |  | 205,728 |  | 231,030 |
| Selling, general and administrative expense |  | 171,202 |  | 178,387 |
| Operating income |  | 34,526 |  | 52,643 |
| Interest expense |  | (122) |  | (159) |
| Interest income |  | 3,056 |  | 474 |
| Other income (expense), net |  | 556 |  | 45 |
| Income before income taxes |  | 38,016 |  | 53,003 |
| Income tax expense |  | 10,090 |  | 14,063 |
| Net income |  | 27,926 |  | 38,940 |
| Net (income) loss attributable to noncontrolling interests |  | (447) |  | (452) |
| Net income attributable to La-Z-Boy Incorporated | \$ | 27,479 | \$ | 38,488 |
|  |  |  |  |  |
| Basic weighted average common shares |  | 43,239 |  | 43,092 |
| Basic net income attributable to La-Z-Boy Incorporated per share | \$ | 0.64 | \$ | 0.89 |
|  |  |  |  |  |
| Diluted weighted average common shares |  | 43,333 |  | 43,142 |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$ | 0.63 | \$ | 0.89 |

## LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

| (Unaudited, amounts in thousands, except par value) | 7/29/2023 |  | 4/29/2023 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets |  |  |  |  |
| Cash and equivalents | \$ | 336,434 | \$ | 343,374 |
| Restricted cash |  | 3,816 |  | 3,304 |
| Receivables, net of allowance of \$4,425 at 7/29/2023 and \$4,776 at 4/29/2023 |  | 110,857 |  | 125,536 |
| Inventories, net |  | 269,429 |  | 276,257 |
| Other current assets |  | 108,944 |  | 106,129 |
| Total current assets |  | 829,480 |  | 854,600 |
| Property, plant and equipment, net |  | 277,282 |  | 278,578 |
| Goodwill |  | 207,488 |  | 205,008 |
| Other intangible assets, net |  | 41,529 |  | 39,375 |
| Deferred income taxes - long-term |  | 8,545 |  | 8,918 |
| Right of use lease assets |  | 422,894 |  | 416,269 |
| Other long-term assets, net |  | 60,367 |  | 63,515 |
| Total assets | \$ | 1,847,585 | \$ | 1,866,263 |
|  |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 97,954 | \$ | 107,460 |
| Lease liabilities, short-term |  | 77,758 |  | 77,751 |
| Accrued expenses and other current liabilities |  | 262,196 |  | 290,650 |
| Total current liabilities |  | 437,908 |  | 475,861 |
| Lease liabilities, long-term |  | 374,972 |  | 368,163 |
| Other long-term liabilities |  | 70,775 |  | 70,142 |
| Shareholders' equity |  |  |  |  |
| Preferred shares - 5,000 authorized; none issued |  | - |  | - |
| Common shares, $\$ 1.00$ par value - 150,000 authorized; 43,110 outstanding at 7/29/2023 and 43,318 outstanding at $4 / 29 / 2023$ |  | 43,110 |  | 43,318 |
| Capital in excess of par value |  | 356,684 |  | 358,891 |
| Retained earnings |  | 557,666 |  | 545,155 |
| Accumulated other comprehensive loss |  | $(4,198)$ |  | $(5,528)$ |
| Total La-Z-Boy Incorporated shareholders' equity |  | 953,262 |  | 941,836 |
| Noncontrolling interests |  | 10,668 |  | 10,261 |
| Total equity |  | 963,930 |  | 952,097 |
| Total liabilities and equity | \$ | 1,847,585 | \$ | 1,866,263 |

## LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF CASH FLOWS

| (Unaudited, amounts in thousands) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | 7/30/2022 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 27,926 | \$ | 38,940 |
| Adjustments to reconcile net income to cash provided by operating activities |  |  |  |  |
| (Gain)/loss on disposal and impairment of assets |  | 113 |  | (4) |
| (Gain)/loss on sale of investments |  | 307 |  | 30 |
| Provision for doubtful accounts |  | (405) |  | 293 |
| Depreciation and amortization |  | 10,211 |  | 9,516 |
| Amortization of right-of-use lease assets |  | 17,265 |  | 18,845 |
| Lease impairment/(settlement) |  | $(1,175)$ |  | - |
| Equity-based compensation expense |  | 2,526 |  | 1,417 |
| Change in deferred taxes |  | 602 |  | 544 |
| Change in receivables |  | 14,769 |  | 25,098 |
| Change in inventories |  | 9,271 |  | $(25,954)$ |
| Change in other assets |  | $(2,820)$ |  | $(1,229)$ |
| Change in payables |  | $(8,565)$ |  | 22,113 |
| Change in lease liabilities |  | $(17,882)$ |  | $(19,256)$ |
| Change in other liabilities |  | $(26,230)$ |  | $(37,249)$ |
| Net cash provided by operating activities |  | 25,913 |  | 33,104 |
|  |  |  |  |  |
| Cash flows from investing activities |  |  |  |  |
| Proceeds from disposals of assets |  | 4,031 |  | 46 |
| Capital expenditures |  | $(13,457)$ |  | $(20,999)$ |
| Purchases of investments |  | $(11,407)$ |  | $(2,176)$ |
| Proceeds from sales of investments |  | 12,404 |  | 4,421 |
| Acquisitions |  | $(4,250)$ |  | $(7,230)$ |
| Net cash used for investing activities |  | $(12,679)$ |  | $(25,938)$ |
|  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |
| Payments on debt and finance lease liabilities |  | (67) |  | (31) |
| Stock issued for stock and employee benefit plans, net of shares withheld for taxes |  | $(1,978)$ |  | $(1,703)$ |
| Repurchases of common stock |  | $(10,007)$ |  | $(5,004)$ |
| Dividends paid to shareholders |  | $(7,852)$ |  | $(7,097)$ |
| Net cash used for financing activities |  | $(19,904)$ |  | $(13,835)$ |
|  |  |  |  |  |
| Effect of exchange rate changes on cash and equivalents |  | 242 |  | (750) |
| Change in cash, cash equivalents and restricted cash |  | $(6,428)$ |  | $(7,419)$ |
| Cash, cash equivalents and restricted cash at beginning of period |  | 346,678 |  | 248,856 |
| Cash, cash equivalents and restricted cash at end of period | \$ | 340,250 | \$ | 241,437 |
|  |  |  |  |  |
| Supplemental disclosure of non-cash investing activities |  |  |  |  |
| Capital expenditures included in payables | \$ | 7,188 | \$ | 7,130 |

## LA-Z-BOY INCORPORATED

## SEGMENT INFORMATION

| (Unaudited, amounts in thousands) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | 7/30/2022 |  |
| Sales |  |  |  |  |
| Wholesale segment: |  |  |  |  |
| Sales to external customers | \$ | 236,251 | \$ | 323,728 |
| Intersegment sales |  | 97,224 |  | 118,090 |
| Wholesale segment sales |  | 333,475 |  | 441,818 |
|  |  |  |  |  |
| Retail segment sales |  | 208,243 |  | 236,021 |
|  |  |  |  |  |
| Corporate and Other: |  |  |  |  |
| Sales to external customers |  | 37,157 |  | 44,342 |
| Intersegment sales |  | 2,904 |  | 4,388 |
| Corporate and Other sales |  | 40,061 |  | 48,730 |
|  |  |  |  |  |
| Eliminations |  | $(100,128)$ |  | $(122,478)$ |
| Consolidated sales | \$ | 481,651 | \$ | 604,091 |
|  |  |  |  |  |
| Operating Income (Loss) |  |  |  |  |
| Wholesale segment | \$ | 23,503 | \$ | 26,142 |
| Retail segment |  | 29,264 |  | 38,152 |
| Corporate and Other |  | $(18,241)$ |  | $(11,651)$ |
| Consolidated operating income | \$ | 34,526 | \$ | 52,643 |

## LA-Z-BOY INCORPORATED <br> RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

| (Amounts in thousands, except per share data) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | 7/30/2022 |  |
| GAAP gross profit | \$ | 205,728 | \$ | 231,030 |
| Business realignment charges |  | - |  | 928 |
| Mexico optimization charges |  | 146 |  | - |
| Non-GAAP gross profit | \$ | 205,874 | \$ | 231,958 |
|  |  |  |  |  |
| GAAP SG\&A | \$ | 171,202 | \$ | 178,387 |
| Purchase accounting charges - amortization of intangible assets |  | (254) |  | (253) |
| Mexico optimization gain |  | 1,175 |  | - |
| Non-GAAP SG\&A | \$ | 172,123 | \$ | 178,134 |
|  |  |  |  |  |
| GAAP operating income | \$ | 34,526 | \$ | 52,643 |
| Purchase accounting charges |  | 254 |  | 253 |
| Business realignment charges |  | - |  | 928 |
| Mexico optimization gain |  | $(1,029)$ |  | - |
| Non-GAAP operating income | \$ | 33,751 | \$ | 53,824 |
|  |  |  |  |  |
| GAAP income before income taxes | \$ | 38,016 | \$ | 53,003 |
| Purchase accounting charges recorded as part of SG\&A and interest expense |  | 302 |  | 345 |
| Business realignment charges |  | - |  | 928 |
| Mexico optimization gain |  | $(1,029)$ |  | - |
| Non-GAAP income before income taxes | \$ | 37,289 | \$ | 54,276 |
|  |  |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated | \$ | 27,479 | \$ | 38,488 |
| Purchase accounting charges recorded as part of SG\&A and interest expense |  | 302 |  | 345 |
| Tax effect of purchase accounting |  | (80) |  | (91) |
| Business realignment charges |  | - |  | 928 |
| Tax effect of business realignment |  | - |  | (246) |
| Mexico optimization gain |  | $(1,029)$ |  | - |
| Tax effect of Mexico optimization |  | 273 |  | - |
| Non-GAAP net income attributable to La-Z-Boy Incorporated | \$ | 26,945 | \$ | 39,424 |
|  |  |  |  |  |
| GAAP net income attributable to La-Z-Boy Incorporated per diluted share | \$ | 0.63 | \$ | 0.89 |
| Purchase accounting charges, net of tax, per share |  | 0.01 |  | - |
| Business realignment charges, net of tax, per share |  | - |  | 0.02 |
| Mexico optimization gain, net of tax, per share |  | (0.02) |  | - |
| Non-GAAP net income attributable to La-Z-Boy Incorporated per diluted share | \$ | 0.62 | \$ | 0.91 |

LA-Z-BOY INCORPORATED

## RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES SEGMENT INFORMATION

| (Amounts in thousands) | Quarter Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7/29/2023 |  | \% of sales | 7/30/2022 |  | \% of sales |
| GAAP operating income (loss) |  |  |  |  |  |  |
| Wholesale segment | \$ | 23,503 | 7.0\% | \$ | 26,142 | 5.9\% |
| Retail segment |  | 29,264 | 14.1\% |  | 38,152 | 16.2\% |
| Corporate and Other |  | $(18,241)$ | N/M |  | $(11,651)$ | N/M |
| Consolidated GAAP operating income | \$ | 34,526 | 7.2\% | \$ | 52,643 | 8.7\% |
|  |  |  |  |  |  |  |
| Non-GAAP items affecting operating income |  |  |  |  |  |  |
| Wholesale segment | \$ | (974) |  | \$ | 981 |  |
| Retail segment |  | - |  |  | - |  |
| Corporate and Other |  | 199 |  |  | 200 |  |
| Consolidated Non-GAAP items affecting operating income | \$ | (775) |  | \$ | 1,181 |  |
|  |  |  |  |  |  |  |
| Non-GAAP operating income (loss) |  |  |  |  |  |  |
| Wholesale segment | \$ | 22,529 | 6.8\% | \$ | 27,123 | 6.1\% |
| Retail segment |  | 29,264 | 14.1\% |  | 38,152 | 16.2\% |
| Corporate and Other |  | $(18,042)$ | N/M |  | $(11,451)$ | N/M |
| Consolidated Non-GAAP operating income | \$ | 33,751 | 7.0\% | \$ | 53,824 | 8.9\% |

