FORM 10-Q
Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

FOR QUARTER ENDED JANUARY 24, 1998 COMMISSION FILE NUMBER 1-9656

LA-Z-BOY INCORPORATED
(Exact name of registrant as specified in its charter)

MICHIGAN
(State or other jurisdiction of incorporation or organization)

1284 North Telegraph Road, Monroe, Michigan
(Address of principal executive offices)

38-0751137
(I.R.S. Employer Identification No.)

REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE (734) 241-4414

## None

Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.
Yes
[X]
No
[ ]

Indicate the number of shares outstanding of each issuer's classes of common stock, as of the last practicable date:

> Class

Outstanding at January 24, 1998
Common Shares, \$1.00 par value
17, 856, 292

## Part I. Financial Information

The Consolidated Balance Sheet and Consolidated Statement of Income required for Part I are contained in the Registrant's Financial Information Release dated February 3, 1998 and are incorporated herein by reference.

# LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENTS OF CASH FLOWS INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS (Unaudited, dollar amounts in thousands) 



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    LA-Z-BOY INCORPORATED AND OPERATING DIVISIONS
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
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## 1. Basis of Presentation

The financial information is prepared in conformity with generally accepted accounting principles and such principles are applied on a basis consistent with those reflected in the 1997 Annual Report filed with the Securities and Exchange Commission. The financial information included herein, other than the consolidated balance sheet as of April 26, 1997, has been prepared by management without audit by independent certified public accountants who do not express an opinion thereon. The consolidated balance sheet as of January 24, 1998 has been prepared on a basis consistent with but does not include all the disclosures contained in, the audited consolidated financial statements for the year ended April 26, 1997. The information furnished includes all adjustments and accruals consisting only of normal recurring accrual adjustments which are, in the opinion of management, necessary for a fair presentation of results for the interim period.
2. Interim Results

The foregoing interim results are not necessarily indicative of the results of operations for the full fiscal year ending April 25, 1998.
3. Commitments and Contingencies

There has been no significant change from the prior fiscal year end audited financial statements.

## LA-Z-BOY INCORPORATED AND OPERATING DIVISIONS MANAGEMENT DISCUSSION

Due to the cyclical nature of the Company's business, comparison of operations between the most recently completed quarter and the immediate preceding quarter would not be meaningful and could be misleading to the reader of these financial statements.

For further Management Discussion, see attached Exhibit 99.(a)
The Company's strong financial position is reflected in the debt to capital percentage of $13 \%$ and a current ratio of 3.3 to 1 at the end of the third quarter. At April 26, 1997, the debt to capital percentage was $15 \%$ and the current ratio was 3.5 to 1 . At the end of the preceding year's Third quarter, the debt to capital percentage was $16 \%$ and the current ratio was 3.4 to 1 . As of January 24, 1998, there was $\$ 63$ million of unused lines of credit available under several credit arrangements.

Cash flow from the change in receivables was about $\$ 15$ million less in the third quarter this year vs. last year. This is primarily due to differences in the timing and volume of shipments. At the end of January this year there were substantially more dollars outstanding (not yet due) and the amounts past due were actually less than the prior year.

Approximately $29 \%$ of the 4 million shares of Company stock authorized for purchase on the open market are still available for purchase by the Company. The Company plans to be in the market for its shares as changes in its stock price and other factors present appropriate opportunities.

PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(27) Financial Data Schedule (EDGAR only).
(99) (a) News Release and Financial Information Release: re Actual third quarter results and Management Discussion dated February 3, 1997 (filed herewith).

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused the Quarterly Report on Form 10-Q for the quarter ended January 24, 1998 to be signed on its behalf by the undersigned thereunto duly authorized.

LA-Z-BOY INCORPORATED
(Registrant)

Date February 3, 1998
/s/G.M. Hardy
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Gene M. Hardy
Secretary and Treasurer
(Principal Accounting Officer)

## 9-MOS

APR-25-1998
JAN-24-1998
38,473
0
196,879
0
91,165
355,364
288,468
170, 841
543,918
107, 024
17,856
0
0
352,109
543,918 786,054
786,054
591,242
591, 242
145,946
0
3,099
48, 846
18, 839
30, 007
0
0
0
30, 007
1.68
1.68

Receivables are reported net of allowances for doubtful accounts on the Statement of Financial Position.

## DOUBLE DIGIT SALES AND PROFIT INCREASES <br> FOR LA-Z-BOY IN THIRD QUARTER

MONROE, MI., February 3, 1998: La-Z-Boy Incorporated, the nation's largest producer of upholstered and solid wood furniture, continued reaching record levels of quarterly sales and profits.

Financial Details

For the third quarter ended $1 / 24 / 98$, sales reached $\$ 280.5$ million, up $15 \%$
from last year's third quarter of $\$ 244.6$ million. Operating profit was $\$ 18.6$ million vs. $\$ 15.8$ million. Net income was $\$ 11.5$ million vs. $\$ 9.8$ million, and net income per share was \$0.64 vs. \$0.54.

For the nine months ended 1/24/98, sales were $\$ 786.1$ million, up $9 \%$ from last year's nine months of $\$ 718.4$ million. Operating profit was $\$ 48.9$ million vs. $\$ 49.3$ million. Net income was $\$ 30.0$ million vs. $\$ 29.7$ million, and net income per share was $\$ 1.68 \mathrm{vs} . \$ 1.63$. Nine months results reflect a one time first quarter $\$ 3.1$ million pretax bad debts expense relating to the Montgomery Ward bankruptcy filing.

Short Term Sales Trends are Good
Sales order backlogs as of today and recent short term trends in sales orders indicate that February's and March's shipments over comparable prior year months may be between 6\% - 11\%.

## Marketing

On January 11th, the Residential Division launched its second "Instant Win" Sweepstakes in Parade and USA Weekend magazines. Reaching 57 million readers, the "Remarkable La-Z-Boy Recliner Giveaway" generated markedly increased retail traffic and over 55,000 phone calls from consumers asking for the location of their nearest La-Z-Boy retailer.

More Information
La-Z-Boy's third quarter 10-Q filing including a full income statement, balance sheet, cash flow statement and additional management discussion is available now at La-Z-Boy's worldwide web site (www.lazboy.com). About 24 to 48 hours after this release, the 10-Q information should be available on the SEC's web site in their EDGAR databases (www.sec.gov). The SEC's site also contains additional La-Z-Boy financial information, including 8-K and other filings, going back about two years.

NYSE \& PCX: LZB
Contact: Gene Hardy (313) 241-4306

02/03/98
La-Z-Boy Incorporated Financial Information Release
1 of 3
CONSOLIDATED STATEMENT OF INCOME
(Amounts in thousands, except per share data)

|  | THIRD QUARTER ENDED |  |  | (UNAUDITED) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Percent of Sales |  |
|  | $\begin{gathered} \text { Jan. } 24, \\ 1998 \end{gathered}$ | $\begin{gathered} \text { Jan. } 25, \\ 1997 \end{gathered}$ | \% Over <br> (Under) | 1998 | $1997$ |
| Sales | \$280, 520 | \$244, 581 | 15\% | 100.0\% | 100.0\% |
| Cost of sales | 211,688 | 180, 979 | 17\% | $75.5 \%$ | $74.0 \%$ |
| Gross profit | 68,832 | 63,602 | 8\% | 24.5\% | $26.0 \%$ |
| $S, G \& A$ | 50,189 | 47,765 | 5\% | 17.9\% | 19.5\% |
| Operating profit | 18,643 | 15,837 | 18\% | 6.6\% | 6.5\% |
| Interest expense | 1,048 | 1,096 | -4\% | $0.4 \%$ | 0.4\% |
| Interest income | 568 | 430 | 32\% | 0.2\% | 0.2\% |
| Other income | 240 | 639 | -62\% | 0.2\% | 0.2\% |
| Pretax income | 18,403 | 15,810 | 16\% | 6.6\% | 6.5\% |
| Income taxes | 6,944 | 6,009 | 16\% | $37.7 \%$ * | $38.0 \%$ * |
| Net income | \$11,459 | \$9,801 | 17\% | 4.1\% | 4.0\% |


| Average shares | 17,877 | 18,086 | $-1 \%$ |
| :--- | ---: | ---: | ---: |
| Net income per share | $\$ 0.64$ | $\$ 0.54$ | $19 \%$ |
| Dividends per share | $\$ 0.21$ | $\$ 0.19$ | $11 \%$ |

NINE MONTHS ENDED (UNAUDITED)

Sales
Cost of sales
Gross profit
S, G \& A
Operating profit
Interest expense
Interest income Other income

Pretax income
Income taxes
Net income
Percent of Sales

| $\begin{gathered} \text { Jan. } 24, \\ 1998 \end{gathered}$ | $\begin{gathered} \text { Jan. } 25, \\ 1997 \end{gathered}$ | \% Over (Under) | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: |
| \$786, 054 | \$718, 362 | 9\% | 100.0\% | 100.0\% |
| 591,242 | 532,913 | 11\% | 75.2\% | 74.2\% |
|  |  |  |  |  |

$145,946 \quad 136,125 \quad 7 \% \quad 18.6 \% \quad 18.9 \%$

| ------ | ------- | ------ | ------ | ----- |
| ---: | ---: | ---: | ---: | ---: |
| 48,866 | 49,324 | $-1 \%$ | $6.2 \%$ | $6.9 \%$ |


| 3,099 | 3,300 | -6\% | 0.4\% | 0.5\% |
| :---: | :---: | :---: | :---: | :---: |
| 1,562 | 1,260 | 24\% | 0.2\% | 0.2\% |
| 1,517 | 1,945 | -22\% | 0.2\% | 0.3\% |
| 48,846 | 49,229 | -1\% | 6.2\% | 6.9\% |
| 18,839 | 19,578 | -4\% | 38.6\%* | 39.8\%* |
| \$30, 007 | \$29,651 | 1\% | 3.8\% | 4.1\% |


| Average shares | 17,905 | 18,168 | $-1 \%$ |
| :--- | ---: | ---: | ---: |
| Net Income per share | $\$ 1.68$ | $\$ 1.63$ | $3 \%$ |
| Dividends per share | $\$ 0.63$ | $\$ 0.57$ | $11 \%$ |

* As a percent of pretax income, not sales.

| Unaudited |  | Increase (Decrease) |  | Audited |
| :---: | :---: | :---: | :---: | :---: |
| Jan. 24, | Jan. 25, |  |  | April 26, |
| 1998 | 1997 | Dollars | Percent | 1997 |
| \$38,473 | \$37,554 | \$919 | 2\% | \$25,382 |
| 196,879 | 177,933 | 18,946 | 11\% | 215, 032 |
| 44,478 | 41,235 | 3,243 | 8\% | 36,959 |
| 37,726 | 39,868 | $(2,142)$ | -5\% | 34,854 |
| 30,511 | 33,010 | $(2,499)$ | -8\% | 28,177 |
| 112,715 | 114,113 | $(1,398)$ | -1\% | 99,990 |
| $0(21,550)$ | (21, 928 ) | 378 | 2\% | $(21,219)$ |
| 91,165 | 92,185 | (1, 020) | -1\% | 78,771 |
| 24,761 | 19,732 | 5,029 | 25\% | 20,950 |
| 4, 086 | 4, 092 | ( 6 ) | 0\% | 2,640 |
| 355, 364 | 331,496 | 23,868 | 7\% | 342,775 |
| 117, 627 | 115,167 | 2,460 | 2\% | 114,658 |
| 40,974 | 39,117 | 1,857 | 5\% | 38,702 |
| 29,953 | 31,464 | $(1,511)$ | -5\% | 32, 272 |
| \$543, 918 | \$517, 244 | \$26,674 | 5\% | \$528, 407 |


|  | Unaudited |  | Increase (Decrease) |  | Audited |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Jan. } 24, \\ 1998 \end{gathered}$ | $\begin{gathered} \text { Jan. } 25, \\ 1997 \end{gathered}$ | Dollars | Percent | $\begin{gathered} \text { April 26, } \\ 1997 \end{gathered}$ |
| Current liabilities |  |  |  |  |  |
| Current portion - l/t debt | \$5,107 | \$4,625 | \$482 | 10\% | \$4,611 |
| Current portion - captl leas | 1,561 | 2,067 | (506) | -24\% | 2,017 |
| Accounts payable | 38,714 | 33,941 | 4,773 | 14\% | 28,589 |
| Payroll/other comp | 33,315 | 30,961 | 2,354 | 8\% | 37,934 |
| Estimated income taxes | 4,469 | 2,741 | 1,728 | 63\% | 5,412 |
| Other current liabilities | 23,858 | 22,625 | 1,233 | 5\% | 19,106 |
| Total current liabilities | 107, 024 | 96,960 | 10,064 | 10\% | 97,669 |
| Long-term debt | 49,723 | 55,007 | $(5,284)$ | -10\% | 52,449 |
| Capital leases | 1,111 | 2,679 | $(1,568)$ | -59\% | 2,202 |
| Deferred income taxes | 5,627 | 5,808 | (181) | -3\% | 6,329 |
| Other long-term liabilities | 10,468 | 10,876 | (408) | -4\% | 10,420 |
| Commitments \& contingencies |  |  |  |  |  |
| Shareholders' equity |  |  |  |  |  |
| 17,856,292 shares, \$1.00 par | 17,856 | 17,961 | (105) | -1\% | 17,908 |
| Capital in excess of par | 28,239 | 27,733 | 506 | 2\% | 27,697 |
| Retained earnings | 325,138 | 300, 861 | 24,277 | 8\% | 314,731 |
| Currency translation | $(1,268)$ | (641) | (627) | -98\% | (998) |
| Total shareholders' equity | 369,965 | 345,914 | 24,051 | 7\% | 359,338 |
| Total liabilities and shareholders' equity | \$543, 918 | \$517, 244 | \$26,674 | 5\% | \$528, 407 |

Refer to today's press release for additional information.

## Gross Profit:

Gross profit margins declined to $24.5 \%$ of sales from $26.0 \%$ in last year's third quarter on a $15 \%$ increase in sales dollars and an $11 \%$ increase in sales units. A combination of both selling price increases and favorable merchandising trends on upholstery products was offset by unfavorable merchandising for some casegood products and increased production costs at most manufacturing facilities. The unfavorable casegood merchandising was primarily a result of discounting obsolete product and introductory pricing on new product to establish it in the marketplace. Both of these unfavorable merchandising items are considered to be one time events. Provided below, in no specific order, is a list of the most significant unfavorable production cost factors:

Hardwood and plywood parts delivery problems and the related production disruptions experienced in the first and second quarter are mostly resolved. However, the transition costs associated with the consolidation of seven hardwood frame supply centers into three and the continued conversion of hardwood parts to our new unibody frame construction were significant just as they were in recent quarters. Although these unfavorable cost trends are expected to continue into the fourth quarter, it is believed that the long term benefits of eliminating excess hardwood supply center capacity will contribute to manufacturing cost reductions in the early part of fiscal year 1998-1999.

As was the case in the second quarter, the costs associated with the consolidation of one casegood manufacturing facility into an existing facility had a measurable impact upon the third quarter. In addition, a second, separate casegood manufacturing facility consolidation was begun. It is expected that the transition costs of both the first and second consolidations will be completed in the fourth quarter and that benefits will be realized in the first quarter of fiscal year 1998-1999. The consolidation of casegood manufacturing facilities was initiated to reduce manufacturing costs and is not a result of, nor an indicator of any shrinking demand for casegood product.

As a result of a sharp increase in production demand, overtime and indirect labor costs were up significantly at most upholstery plants. Due to an expected continuation of strong demand for upholstery products, these costs are expected to remain unfavorable in the fourth quarter.

Inclement weather in the southern U.S. caused several manufacturing facilities to close for approximately two days. Although some production was lost as a result of the plant closures, a good portion was re-captured using overtime. This event is believed to be a one time occurrence.

## S,G \& A:

Third quarter S, G \& A decreased to $17.9 \%$ of sales in the current year vs. $19.5 \%$ last year. Bonus expense decreased over last year's third quarter. Advertising expense increased over last year's third quarter; however, not at the rate of the sales increase. Both trends are expected to continue through the fourth quarter.

